

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,825

Friday January 10 1986

East-West trade: breath of competition, Page 15



Africa	Sub 20	Indonesia	Rp 2000	Portugal	Esc 200
Algeria	Dz.D.0.050	Italy	L. 1500	S. Arabia	Ris 6.00
Angola	Ang 16	Japan	¥500	Singapore	S\$ 4.10
Argentina	Arg 16	Korea	₩ 100	Taiwan	N.T. 35
Australia	A\$ 1.00	Malaysia	RM 4.25	Thailand	Th 5.50
Canada	Cdn 1.00	Mexico	Ps 200	Turkey	L. 250
Denmark	Dkr 4.80	Morocco	Dh 8.00	U.A.E.	Dh 8.50
France	FFr 6.50	Netherlands	R 2.75	USA	\$ 1.00
Germany	DM 2.20	Philippines	Ps 20		
Greece	Dr 200				
Hong Kong	HK\$ 12				
India	Rs 15				

## World news Business summary

### UK and Nigeria to restore full links

Nigeria and the UK are set to restore full diplomatic links, Professor Bolaji Akinyemi, the Nigerian Foreign Minister, said at the conclusion of his three day official visit to Britain.

The two countries withdrew their High Commissioners in July 1984, following an abortive kidnap attempt in London of prominent Nigerian exile, Umaru Dikko.

Akinyemi said his visit was "very successful," but he stopped short of setting a date for an exchange of High Commissioners.

### Libyan assets freeze

As much as one tenth of Libya's foreign exchange reserves could be affected by President Ronald Reagan's decision to freeze the country's assets in the US and placed with branches abroad of American banks. Page 3

### Tambo warns SA

African National Congress leader Oliver Tambo said the ANC would rapidly step up its military and political attacks on South Africa. Page 3

### EEC reform hopes

The European Parliament looks set to abandon its rejection of plans to reform the EEC and accept them grudgingly. Page 16

### Party expulsions

The East German Communist Party, with 2.3m members, has expelled 63,000 in the past five years, and 25,000 have resigned. Page 2

### President sacks son

Tunisian President Habib Bourguiba dismissed his son as special adviser after disagreements over a wave of arrests for corruption. Page 3

### Algerian change

The Algerian Government published the final section of a new draft national charter which gives a stronger accent to Islam and the private sector within the context of the country's socialism.

### Iran tightens call-up

The Iranian Parliament voted to stiffen conditions of national service, by approving a bill that all drafted soldiers should spend one year in operational zones on the Gulf war front.

### Swiss expel envoy

Switzerland expelled a Czechoslovak diplomat who it says collected information on its patriots living in the country.

### Bolivian emergency

Bolivia declared a state of emergency in five provinces hit by heavy floods which have killed at least 30 people and made up to 50,000 families homeless.

### HK fire controlled

Hundreds of soldiers and firemen brought Hong Kong's worst fire in six years under control after it raged for more than 30 hours.

### Spanish phone strike

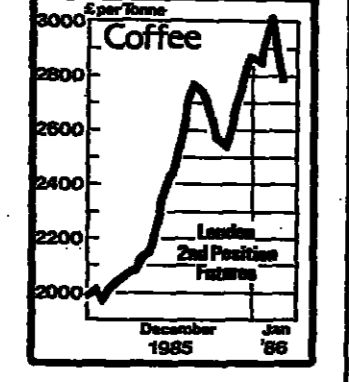
Workers at Spain's state-owned telephone company, CNTN, staged a 12-hour strike to protest against a cut in pensions. The action did not cause serious disruption because state companies are required to maintain minimum operations at all times.

### Flight scare

A man told not to smoke aboard a twin-engine aircraft between Atlantic City and Islip, New York, nearly caused a crash before an on-board passenger beat him unconscious.

### Profit at Chemical slips 7.5% in quarter

CHEMICAL New York, sixth largest US banking group, reported a 7.5 per cent fall in fourth-quarter earnings, in part reflecting substantially higher loan loss provisions and net loan charge-offs. However, net earnings for 1985 advanced by 14.5 per cent. Page 17



THE SELL-OFF in coffee futures gained pace with the March position, which lost \$24 on Wednesday, falling another \$15.50 to \$2,772 a tonne, more than £330 below the 84 year peak reached during the day on Tuesday. Dealers attributed the fall to speculative long-liquidation and profit-taking in a continued reaction to the previous dramatic upsurge. Many traders expected the market to resume its upward course once the more nervous holders of long positions had been shaken out.

TOKYO: Stocks suffered from early panic selling but recovered most of their losses before the close. The Nikkei average shed 22.25 to 13,034.19. Page 3

LONDON: Equities and bonds fell sharply. The FT Ordinary share index dropped 17.7 to 1,106.1, and the FTSE 100 lost 24.6 to 1,379.6. Page 2

WALL STREET: The Dow Jones industrial average closed down 8.38 at 1,518.23. Page 3

DOLLAR was on the whole weaker in London, falling to DM 2.4405 (DM 2.450), SFr 2.0785 (SFr 2.085) and FFr 7.5 (FFr 7.5325). It was firmer, however, at ¥202.05 (¥202.0) and the dollar's exchange rate index rose to 125.8 from 125.5. Page 27

STERLING improved in London, closing at \$1.455 (\$1.4435), DM 3.555 (DM 3.545), SFr 3.02 (SFr 3.01), FFr 10.875 (FFr 10.875) and ¥283.5 (¥281.5). The pound's exchange rate index improved to 78.2 from 77.9. Page 27

GOLD rose \$2.75 on the London bullion market to \$335.25 and gained \$1.00 in Zurich to \$333.75. Page 26

LONDON Stock Exchange is to launch a £2m (\$2.86m) image-boosting publicity campaign during the City of London's financial revolution but it is understood to have turned down a promotion programme for wider share ownership. Page 16

CREDIT de Nord chairman David Deutremus is leaving the nationalised bank to become a partner at Lazard Freres, Paris arm of the international investment banking group. Page 17

BROWN BOVERI, Swiss electrical engineering group, is now certain to raise its stake in its West German subsidiary from 65 per cent to 75 per cent. Page 17

CONSOLIDATED Gold Fields boosted December quarter earnings of its mines by 31 per cent to a total R274.4m (\$111.59m) helped by record gold prices in terms of the weak rand. Page 19

OTIS, US world leader in lifts, could start production in Finland if talks with Valmet, the state-owned metal and engineering group, prove successful. Page 17

NISSAN of Japan is to plough a further \$85m into its loss-making Spanish commercial vehicle subsidiary, Motor Iberica, taking its stake to more than 90 per cent. Page 17

## UK Defence Secretary quits over helicopter rescue wrangle

# Heseltine hits out at Thatcher style of government

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

MR Michael Heseltine last night launched a powerful challenge to the way Mrs Margaret Thatcher, the UK Prime Minister, has run her Administration after resigning as Defence Secretary over the Westland helicopter rescue affair in a dramatic walk-out yesterday morning from the Cabinet room.

Mrs Thatcher quickly moved to fill the gap, during a later stage of the Cabinet meeting, by appointing Mr George Younger, the Scottish Secretary, to succeed Mr Heseltine. Mr Malcolm Rifkind, a Minister of State at the Foreign Office, will become the youngest Cabinet minister at 39 in taking Mr Younger's place at the Scottish Office.

Mr Heseltine's departure was followed within hours by a 22 minute detailed statement delivered at his old office. This contained not only a sharp attack on Mrs Thatcher's handling of the Westland affair and her style of Government but also some of the biggest breaches of the current conventions of Cabinet secrecy seen.

The Defence Secretary's resignation follows six weeks of intense manoeuvring and his increasing frustration over the Westland affair. However, his decision to leave

## UK Defence Secretary quits over helicopter rescue wrangle

# Agusta chief starts talks with partners

BY JAMES BUXTON IN ROME

MR Raffaello Teti, chairman of Agusta, the Italian helicopter manufacturer which forms part of the European consortium mounting a Westland rescue package in competition with Sikorsky and Fiat, set out for urgent talks in Paris and London last night.

His visit, arranged as soon as he heard of the resignation of Mr Michael Heseltine, Britain's Defence Secretary, was aimed at co-ordinating the consortium's next move. This is the first time Mr Teti has personally intervened in the discussions between the consortium members.

He was expected to meet his counterpart in Aérospatiale, the consortium's French member, last night before talks with the British members, British Aerospace and General Electric Company and their bankers this morning.

Agusta received the news of Mr Heseltine's resignation with both surprise and sorrow and believes his departure makes the Westland situation an even more serious matter for the Italian company.

Agusta and the European consortium, however, have their opponents in the Italian capital.

Mr Renato Altissimo, the Minister of Industry, publicly dissociated himself from a statement earlier this week from the office of Mr Teti

## UK Defence Secretary quits over helicopter rescue wrangle

# Group of Five finance ministers to review agreement

BY JUREK MARTIN IN TOKYO and PHILIP STEPHENS IN LONDON

FINANCE MINISTERS of the five leading industrialised countries are to meet in about ten days' time in London where they are expected to review their New York agreement of last September which has led to a substantial fall in the value of the dollar.

At their first known session since the New York compact, they are also expected to prepare the ground for both the next meeting in the spring of the policymaking Interim Committee of the International Monetary Fund and for the economic summit in Tokyo in May.

There has been speculation in Japan that the ministers might again be contemplating dramatic action, which was fuelled earlier this week when Mr Yasuhiro Nakasone, the Prime Minister, called in a television interview for concerted international action to bring about lower interest rates.

In Europe, however, the view among finance ministries and central banks yesterday was that there is little prospect of a major new initiative against the dollar.

Mr Satoshi Sumita, the Governor of the Bank of Japan, also took a different line from his Prime Minister by asserting in another interview this week that it was up to individual governments to put in place policies that could lead to lower interest rates. He was speaking before Wednesday's increase in UK base rates.

The central bank governor conceded that slower domestic economic growth might make a cut in Japanese discount rate (now 5 per cent) desirable. But it is widely believed that unless or until the US Federal Reserve leads the way Japan would take no such action in case it resulted in a weakening of the yen.

In Europe, senior monetary officials said that any ministerial talks would focus on assessing the impact of the current intervention pact and the consequent sharp fall in the dollar over the past few months.

Mr Nakasone's call was regarded as a "non-starter," according to one senior official. Britain has just raised its interest rates to defend the pound and the Bonn Government sees no reason to give a further stimulus to its economy.

Both West Germany and France also oppose further heavy intervention against the dollar ahead of the French general election in March.

The dollar's recent weakness has caused strains in the European Monetary System and France is de-

## Bristow may hold key to future of Westland

BY LIONEL BARBER IN LONDON

THE FUTURE of Westland was last night thrown into confusion after Mr Alan Bristow revealed that he held more than 10 per cent of the helicopter company's shares, giving him a potentially decisive influence on next Tuesday's shareholders vote on the Sikorsky/Fiat rescue plan.

Mr Bristow, the former helicopter operator who last year led an £80m (\$130m) City of London consortium bid for Westland which he then dropped, spent nearly £5m yesterday buying 446m shares at 10p through his brokers, Hoare Govett, increasing his stake from 3 per cent to 10.5 per cent.

The outspoken critic of the Sikorsky/Fiat rescue plan favoured by the Westland board, said he in-

## UK shares tumble as uncertainty grows

BY MICHAEL PROWSE IN LONDON and PAUL TAYLOR IN NEW YORK

SHARE PRICES tumbled on the London stock market for the fourth successive day yesterday as the news of Mr Michael Heseltine's resignation added to the uncertainty created by Wednesday's 1-point rise in banks' base lending rates and a sharp overnight fall in equity prices on Wall Street.

In New York, US short-term interest rates moved sharply higher again in early trading while share and bond prices continued to tumble. But despite the higher US interest rates, the dollar sank against the other leading currencies - partly on rumours that Arab investors were selling dollars in protest at the US economic embargo against Libya.

London shares and government securities came under heavy selling

## Multinational companies still hampered by EEC trade barriers

BY QUENTIN PEEL IN BRUSSELS

TRADE BARRIERS in the EEC still make life a misery for companies trying to operate across national frontiers, nearly 30 years after the Common Market was launched.

Physical and technical barriers - like insisting on different colouring in toothpaste in different member states - can add 10 per cent or more to the price of a product.

The most common complaints from multinational companies are from the proliferation of customs documents, of differing tax rates and of conflicting technical standards.

Even when a common standard has been agreed, some member states go further and impose higher requirements on goods like cosmetics, the companies say, negating the whole purpose of harmonisation.

Top of the hit list for exploiting trade barriers are France and Italy, although the UK is not far behind.

Those are some of the key conclusions from a new survey of business opinion on trade within the EEC, carried out by the Kangaroo group of the European Parliament - a ginger group for scrapping trade barriers - and the European Com-

**The low down on high tech.**

In the UK, property market of the mid-1980s - one of the fastest growing areas in the provision of buildings for high technology uses.

A Fuller Peiser report has identified the needs of these new generations of industries, analysed high-tech developments, as well as assessing detailed levels, trends, growth areas, financing policy and investment trends. The research should assist the property industry in interpreting this new market.

The Fuller Peiser High Technology '85 report is available from Red HT9 at the address below. Price: £150 including VAT.

**FULLER PEISER**  
PROPERTY CONSULTANTS

PROGRESSIVE AND PROFESSIONAL

14 Abchurch Lane, London EC4N 3DF. Telephone: 01-479 8911. Telex: 266540.

**CONTENTS**

Europe	2
Companies	17, 18
America	4
Overseas	3
World Trade	4
Britain	8-11
Companies	22-24
Agriculture	28
Arts - Reviews	6
World Guide	25
Commercial Law	25
Commodities	25
Crossword	25
Currencies	29
Editorial comment	24
Eurobonds	24
Financial Futures	29
Gold	28
Intl. Capital Markets	29
Letters	15
Lex	16
Markets	21
Men and Matters	14
Money Markets	29
Property	12
Raw materials	28
Stock markets - Sources	25, 28
Wall St.	25-28
London	28-33
Technology	13
Unit Truss	25-27
Weather	18

France: the rising trend in racial tension	2
Kenya: notice is served on aid donors	3
Aviation: Airbus scours the world for finance	4
Technology: sky's the limit for satellite photography	13
Editorial comment: British Cabinet; Japan	14
UK defence industry: when logic is not enough	14
Michael Heseltine: the man who went too far	15
East-West trade: breath of competition	15
Lex: Westland; Thorn-EMI; Wall St/Japan; Argyll	16
Management: expansion plans of VTA	21

EUROPEAN NEWS

Legal action sought on sale of French paper

A FEUD between France's Socialist rulers and Mr Robert Hersant, the French press magnate, intensified yesterday when a government anti-trust commission declared illegal his purchase of France's fifth biggest provincial daily, Reuter reports from Paris.

Mr Hersant and Mr Jean-Charles Lignet, former owner of the Lyons-based Progrès group, should have requested commission approval before the deal.

Swiss company invites bids for nuclear plant

BY JOHN WICKS IN ZURICH

DELIVERIES worth some SwFr 2bn (\$961m) are involved in a new tender called for the nuclear power station planned to be built at Kaiseraugst, near Basle, Switzerland.

Germany. This means that BBC-Getco will have another chance to obtain the contract, while the German group Kraftwerk-Union will also be called upon to make a bid.

Investigation into 'illegal' shipments of US parts

PROSECUTORS in West Berlin are investigating a local company and foreign diplomats for alleged illegal shipment of US helicopter parts to North Korea through East Germany, AP reports from Berlin.

American-made Hughes 500-D helicopter from West Berlin to East Berlin with Communist North Korea the final destination.

Netherlands dispute with US looms over fibre trade

BY LAURA RAUM IN AMSTERDAM

A TRADE DISPUTE is brewing between the Netherlands and the US over Washington's ban on imports of a valuable, strong fibre made by Alcoa, the Dutch chemical group.

that Alcoa's aramid fibre could not be imported into the US for five years because it infringed upon a patent held by Du Pont, the US chemicals giant, which makes Kevlar, a competing aramid fibre.

Netherlands jobless total falls

DURABLE unemployment, long among the highest in Western Europe, dipped to a two-year low of 15.4 per cent in December while joblessness for the whole year fell for the first time in a decade, Laura Raum reports from Amsterdam.

More officials purged from Soviet party

BY PATRICK COCKBURN IN MOSCOW

MR VICTOR GRISHIN, until last month head of the Moscow Communist Party, has been removed from the ruling politburo, according to diplomats here.

secretariat of the Communist party central committee which is the heart of political power in the Soviet Union. Their replacements are not known.

Mr Vadim Medvedev, head of the Department of Science and Educational Institutions, say diplomats. The latter's resignation is surprising since he is only 55 and was appointed in 1983 under President Yuri Andropov.

Poland sets aside \$2bn for debts this year

WARSAW failed to make a \$500m interest payment due to the Soviet government on December 3. There is growing Western government pressure for Poland to devote a greater part of its scarce hard currency to settling government debts and paying less to commercial banks.

The Labour Ministry, however, attributed half of last year's unemployment shrinkage to 15.6 per cent from 17.2 per cent in 1984 to a technical change under which jobless people of more than 57 years old no longer must register with the Government.

David Housego reports on an election issue exciting growing militancy

French racial tension mounts

COULD THE riots which hit Britain's inner cities ever occur in France? The unthinkable is entering the worrying realm of the possible with the shifting into a high gear of an election campaign in which race is one of the major issues.

immigrant community. They act as though this were their country.



National Front youth supporters hold a portrait of their leader, Mr Jean-Marie Le Pen.

Mr Harlem Desir, the young French Caribbean leader of SOS Racisme, the campaign against racial hatred, detects a new mood of militancy in the immigrant community in France. It comes in the face of extremist demands from the National Front for immigrants to return to their country of origin and the more moderate platform of the right-wing parliamentary parties for a tightening of the immigration laws.

Mr Alain Peyrefitte, a former Justice Minister under President Valéry Giscard d'Estaing, also detects a shift in attitudes in the immigrant community but looks at it from the very different viewpoint of a politician who favours a strong tightening up of the immigration laws.

entitled in their buildings are being closed because of the sharp increase in acts of vandalism, the risks of fire, and the frequent gathering of suspect groups threatening the safety of property and persons.

as against a population of French nationals of 46.2m. Mr Peyrefitte believes that since the left came to power four years ago a further 1m immigrants have entered the country.

Queen of Flevoland

Queen Beatrix of the Netherlands yesterday formally added the new man-made province of Flevoland to her realm, crowning 50 years of Dutch labour to reclaim farmland from the sea, Reuter reports from Lelystad.

Czechoslovakia first

Czechoslovakia plans to begin production of fibre optic cables early next year, becoming the first communist country to have the capability, AP quoted CTX, the country's official news agency as saying.

Two or three years ago, he maintains, there was a strong tide of opinion among young Algerians, Moroccans and Tunisians who had grown up in France to be accepted as part of the French community. Now, he says, they have the feeling of no longer being wanted.

Nonetheless a notice on the door of the administrative offices for the estate speaks volumes for the climate of insecurity in France's suburbs and inner cities which has enabled the racist propaganda of Mr Jean-Marie Le Pen the National Front leader to thrive.

On official figures, there are now some 4.5m immigrants in France, of whom 780,000 are Algerian and 520,000 Moroccan. In addition there are an estimated 300,000 illegal immigrants mostly from North Africa. Racial tensions in France focus almost exclusively on the North African community.

Both Mr Raymond Barre and Mr Jacques Chirac, among opposition leaders, have recently warned of the need to dampen racial tensions. Mr Chirac, many of whose supporters are also close to Mr Le Pen, recently warned that there was a seed of racism in every Frenchman but that the important thing was not to water it.

Turkey denies talks

The Turkish Prime Minister, Mr Turgut Ozal, and Mr Andreas Papandreu, his Greek counterpart, will both attend the forthcoming Davos Forum in Switzerland, the Turkish Foreign Ministry said yesterday, but no special meeting is planned between the two, reports David Barchard from Ankara.

He points to the growth in towns like Lyon and Marseille of new militant, Islamic organisations whose first priority is to defend their community's interest. "It makes me think of Britain," he says. "There is a mood of despair and of being cut off from national life."

As in Britain disputes over numbers fuel fear and emotion. Figaro Magazine recently published a controversial estimate that the numbers of immigrants in France would rise to 12.7m in the year 2015

Commercial Paper Program Total International Limited Total-Compagnie Francaise des Petroles. PaineWebber Incorporated. January, 1986

E. German party reveals 63,000 expulsions

BY LESLIE COLTIT IN EAST BERLIN

THE 2.3m-strong East German Communist Party, one of the largest in Eastern Europe in relation to population, has expelled 63,000 members in the past five years, 25,000 have resigned.

The number of women in the East German party rose 1.8 per cent to 35.5 per cent of total membership. No full members of the ruling politburo are women, however, but two women are candidates. East Germany has one female Cabinet Minister, Mrs Margot Honecker, wife of the East German leader, Mr Erich Honecker.

"production workers." Party officials routinely give their profession as "worker," although they have been desk workers for years. The Soviet Union has said that 44.1 per cent of its party members are workers.

Soviet Union plans rapid nuclear power expansion

BY DAVID FISLOCK, SCIENCE EDITOR

RAPID EXPANSION of the nuclear electricity capacity of the Soviet Union over the next five years is forecast by a senior Soviet nuclear energy official.

they are supplying about 300m kilowatt-hours of electricity a year, according to Dr Semenov.

According to Dr Boris Semenov, vice-chairman of the state committee for the utilisation of atomic energy, the Soviet Union has commissioned seven pressurised water reactors since 1980.

The USSR has been operating a 600 Mw demonstration fast reactor since 1980, at capacity factors of 72-73 per cent, Dr Semenov claimed. Now it plans to embark on a series of production reactors of 800 Mw capacity, based on the BN-600 demonstrator.

Irish line sets sail again after union ends strike

BY HUGH CARNEGY IN DUBLIN

B-I, the state-owned Irish shipping line, yesterday resumed services and withdrew redundancy notices issued to staff on Wednesday after the Seamen's Union of Ireland (SUI) called off a strike and agreed to talks on a disrupted restructuring plan for the company.

B-I is Ireland's only remaining major shipping company. It employs 2,000 people running passenger and freight services to Britain and the Continent.

FINANCIAL TIMES Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Bayler, R.A.F. Hester, R.T.S. Desser, M. Gorman, D.E.P. Palmer, London. Printed by Frankfurt-Sozialdruckerei-GmbH, Frankfurt/Main. Responsible editor: C.P.F. Smith, Frankfurt/Main. Circulation: 24,600 Frankfurt am Main 1. © The Financial Times Ltd, 1986.

# Washington steps up pressure on Bonn to act against Libya

BY RUPERT CORNWELL IN BONN

THE STRAINS between Bonn and Washington over how best to tackle Libyan involvement in international terrorism sharpened yesterday as the US stepped up public pressure on the West German Government to take tougher action against the regime of Colonel Gaddafi.

Immediately after Chancellor Helmut Kohl had expressed regret at Bonn's refusal to adhere to the American economic sanctions against Libya, Mr Richard Burt, US Ambassador to Bonn, declared that such arguments were purely "academic".

For all the courtesies with which both men surrounded their statements, there was no mistaking the deep differences between the two sides, nor the unusual step that Mr Burt in calling a press conference to emphasise his Government's views — shortly before a meeting with Mr Hans-Dietrich Genscher, the West German Foreign Minister, to discuss the Administration's case further.

Politely but unmistakably, Mr Burt rejected complaints from Bonn and other West European Governments reluctant to join the US-led action, that they had not been consulted beforehand.

Washington, he said, was seeking to promote a consensus among civilised states, because only a multilateral effort "could deal effectively with Libya and the broader problem of international terrorism".

Sometimes, however, leadership required that "one get out ahead of opinion and lead it".

Mr Kohl had earlier told a press conference in Bonn that the varying attitudes of the two countries were like a difference of opinion between members of the same family and expressed his conviction that the US would understand

# ANC chief vows to escalate offensive in South Africa

BY ANTHONY ROBINSON IN LISAKA

THE African National Congress president, Mr Oliver Tambo, yesterday announced the ANC's intention to escalate rapidly its military and political offensive against the South African Government and the apartheid system which will inevitably involve mounting civilian casualties.

Declaring 1986 the year of *Umkhonto we Sizwe*, the military wing of the movement, Mr Tambo told a press conference here the government of President P. W. Botha had lost the strategic initiative while the ANC was building up a "united mass army of liberation".

In a broadcast beamed to South Africa by ANC's Radio Freedom to mark the 74th anniversary of the founding of the movement, Mr Tambo called on ANC units and supporters to "extend the offensive on their township borders into other areas".

This, he explained yesterday, meant taking the struggle into white areas "so that the whole country realises that a war is taking place and that the violence and bloodshed in the townships also involves them".

Mr Tambo said there had been no change in the ANC's long-standing policy of attacking only military and strategic and not "soft" civilian targets. He said the recent series of landmine explosions in border areas were part of this strategy as farmers in these areas were armed and part of the security apparatus.

But, in reply to persistent questioning about the bomb explosion in a supermarket at Amanzimtoti south of Durban which killed six people just before Christmas, Mr Tambo tacitly acknowledged that an ANC internally-based guerrilla unit was probably to blame.

"We do not know yet, but there is no ANC policy which calls for attacks on civilians in supermarkets, schools and so forth. This is a war situation, however, and hundreds of people, mainly blacks, have been killed by the army and police in the townships and also in the massacre of civilians across the border in Maseru and Gaborone."

Under these circumstances, he said, "some of our units might say 'we'll risk being disciplined' and take action of this kind. I can understand the circumstances in which this happens. I do not rejoice at it, but violence is moving out of the townships and its future course is not predictable. We are moving into stormy times which will involve all of us until apartheid is abolished."

While insisting that the ANC took "elaborate precautions" to minimise civilian casualties during attacks against military or strategic targets such as power stations, oil refineries and arms factories, "we are certain that many civilians will be caught in the crossfire."

In his broadcast speech on Tuesday night, whose text was released at the press conference,

Mr Tambo also called for a "continuous attack on the economy to deny the enemy the means to conduct its campaign of terror" and called for further sanctions by the international community and the banks.

He also ordered *Umkhonto we Sizwe* (spear of the nation) units to "attack, advance, give the enemy no quarter, an eye for an eye, a tooth for a tooth." He then called on whites, especially white youth, to refuse to serve in the armed forces and join the struggle against apartheid and on the white business community "to stop producing weapons that murder our people."

Mr Tambo made clear that the assassination campaign against black local councillors and other "collaborators" with apartheid would continue while the ANC would support what he called "an immense offensive... to destroy once and for all the pass laws, influx control and our forcible removal to the Bantustans (black homelands)."

He called on the white business community which he described as having been very loud in demanding change, to join the anti-pass campaign by not demanding passes from African workers or taking advantage of the migrant labour system. Under existing law every black South African must carry a pass which determines where he or she can live and work.

## Expensive projects are seen as inappropriate, reports Mary Ann Fitzgerald

# Kenya serves notice on aid donors

IN A considered and courageous move amongst black African states, Kenya is about to notify its Western backers that no longer will it accept donor largesse unquestioningly, thank you very much. Instead, it intends to adopt a more discretionary approach towards concessional financing, in a bid to escape the continent-wide treadmill of debt.

According to a Treasury memo circulated to ministers last week, Kenya will in future cut back on development expenditure, initiating only low-cost projects. Donors who suggest prestigious schemes of the type that have marked previous programmes are likely to be politely turned down.

The memo calls for a review of ministerial budgets over the next three years. "It is evident that the approved levels of expenditure in the earlier forward budget cannot be sustained," it says. "Under the Government's present policy of Government expenditure is possible." It says. Under the austerity plan total development expenditure for the next years has been cut to \$1.2bn.

Kenya's annual aid flow averages about \$400m, one of the higher levels among African states. Even so, development aid has been slashed from 13 per cent of gross domestic product five years ago to 8 per cent today.

The decision has been made against a background of slow revenue growth and a rising debt service ratio that will soon reach 80 per cent. It is also underlined by Government concern over chronic budgetary and balance of payment deficits.

A flurry of donor-supported, capital-intensive projects in the 1970s accounts for much, but not all, of Kenya's foreign debt, which tops \$3bn. Principal repayments no loans accepted during that period are now falling due.

In addition, there have been several recent expensive purchases, including two British Vespene patrol boats for the navy worth over £100m, two wide-bodied Airbus aircraft for Kenya Airways costing about \$120m and airport radar equipment.

Next year Kenya must also repay at least \$100m to the International Monetary Fund (IMF) for past loans. An eighth standby loan is hoped for this year to help erase the anticipated balance of payments shortfall of more than \$300m.

The budget rationalisation has elicited varied reactions, winning support from major backers such as Britain, the US, West Germany and the World Bank. But some of the smaller donors, who will be the casualties in the stiff competition to find outlets for aid money, are thought to have been angered by the policy shift.

"It's moving in the right direction at the right time. Donors should help instead of looking only at their short-term interests. In the long run, it's better for everyone if Kenya is stable," said a Western diplomat.

The Government is becoming increasingly vocal in publicising its attitude. Mr M. N. Dangiwa, a Treasury official, complained that 40 per cent of aid allocations are eaten up by expatriate salaries, consultancy services, training and research whilst a large part of the balance goes towards foreign equipment.

President Daniel Arap Moi has echoed this viewpoint, calling for greater latitude by aid recipients in the use of concessional funds. He has reaffirmed Kenya's decision to focus development on strategic areas such as agriculture.

Kenya has recovered well from the drought in 1984, the worst experienced in 50 years, and a 4 per cent expansion in GDP was forecast for 1985. This is a sharp turnaround from 1984's negative growth level, when 1.5m people received famine relief following wide-

spread crop failure. Without doubt, the most pressing long-term problem is the 4.1 per cent population growth rate, probably the world's highest. About half of Kenya's 20m people are aged under 15, poised to enter the job market. Yet out of a labour pool of 7m only 1m draw wages.

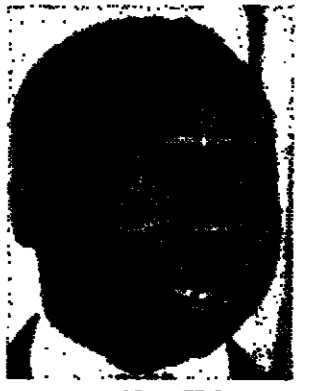
National leaders have recognised the problem and last year the budget for family planning was tripled.

Trade terms are deteriorating and during the first half of 1985 the deficit widened by 62 per cent compared with the same period of 1984. Coffee and tea are the major source of foreign exchange earnings, but there is little room in the global marketplace for production expansion. Tourism, another earner, brings in steady but not growing revenues.

Transport services also contribute to foreign exchange levels, which have been main-

tened at three months' import cover. However, transport income has suffered from the disrupted economies of neighbouring Uganda and Tanzania.

Kenya has done a commendable job in more than halving its budget deficit to about 4 per cent of GDP. In the past it has incurred IMF disapproval for heavy domestic borrowing to close the gap. This year the deficit is being underwritten by Government bonds.



President Moi

## 'One-tenth' of Libyan assets may be frozen

BY RICHARD JOHNS

PERHAPS AS much as one-tenth of Libya's foreign exchange reserves could be affected by President Ronald Reagan's decision to freeze the country's assets in the US and placed with branches abroad of American banks, according to Middle East bankers. But they insist that it would not be early to assess the impact.

The executive order issued on Wednesday might also raise the issue of the state-owned Libyan Arab Foreign Bank (LAFB) stakes in the Arab Banking Corporation and Union de Banques Arabes et Financieres. Both have affiliates in New York.

LAFB, together with the Libyan Foreign Investment Company (Lafico), is the vehicle through which the Libyan Central Bank deploys funds abroad including some of the country's foreign exchange reserves. These stood at \$4.15bn at the end of August, according to figures submitted by Tripoli to the International Monetary Fund. But they are regarded with some scepticism by some bankers.

Neither the Bank of England nor the Bank of International Settlements, the main source of statistical information about the deployment of the financial assets of oil exporters, makes any breakdown for Libya.

The bulk of Libya's funds are believed to be held in West Europe — particularly Italy,

West Germany and France — with preference for them being handled by Arab banking institutions in which LAFB has an interest.

In practice, a large proportion of Libyan deposits with non-American banks would find its way back to the US but the ultimate ownership would not be identifiable.

Libya has a one-third share in the successful and expanding Bahrain-registered Arab Banking Corporation which at the end of 1984 was capitalised at \$750m and had assets of \$11.06t. The rest is owned equally by Kuwait and the United Arab Emirates.

Apart from its holding in the Paris-based UBAF parent company which has affiliates in Rome and Hong Kong as well as New York, LAFB also holds a 25 per cent stake in UBAF Ltd in London in which the Midland Bank also has a 25 per cent stake.

Investments controlled by Lafico, the most prominent of which is the 13.8 per cent share of Fiat, were valued at \$650m at the end of 1984.

The Commerce Department's last survey of oil exporters' physical assets in the US was in 1981 and included only one Libyan acquisition made in 1980. Somewhat bizarrely, it was the Calvary Church of Nazarene in Vermont, valued at \$1.5m.

## US lets Israel switch funds from jet fighter

By Lynne Richardson in Tel Aviv

ISRAEL'S Finance Ministry has succeeded in persuading the US Administration to allow \$300m of military aid earmarked for the Lavi fighter project to be used for other defence purposes.

The ambitious next generation attack aircraft has been the centre of controversy since the decision to take it forward in 1980. Its detractors hold that Israel, with all its economic problems, cannot afford what rich Europeans have to join forces to provide. Its supporters argue, in the words of Defence Minister Yitzhak Rabin, that "this is all coming from American money".

However, with the Defence Ministry reluctantly accepting budget cuts and the consequent reduction in orders to local industry, other voices within the Defence Ministry are demanding the Lavi funds be used for all arms of the service.

## Concern over surge in trade deficit

By Tony Walker in Jerusalem

ISRAEL registered a worrying surge in its trade deficit in the past few months of 1985, according to figures released this week by the Central Bureau of Statistics. Imports exceeded exports for the months of November and December by 157 per cent seasonally adjusted, compared with the previous two months, the Bureau reported.

Imports increased for the two months by about 16 per cent against a similar drop in exports. The late-year surge in imports is an ominous development for the government, which has been battling to reduce the trade deficit. This reached a peak of \$3.5bn (\$2.5bn) in 1983 during the right-wing Likud administration.

The merchandise trade deficit in 1985 was about \$2bn compared with \$2.5bn in 1984. Most of living figures for December released this week showed that inflation continued to moderate.

## Tokyo in top gear for summit

By Jarek Martin in Tokyo

JAPAN has embarked on an unusually intensive diplomatic campaign to lay the ground work for Mr Miyoshi's summit with the leading industrialised countries in Tokyo.

Mr Noboru Takeshita, the Finance Minister, leaves for London late next week, for a meeting of Finance Ministers from the five leading industrialised countries, and later goes on to the US.

This weekend, Mr Yasuhiro Nakasone, the Prime Minister, will go to Canada for talks with his opposite number, Mr Brian Mulroney, whom he is said to see as a potentially valuable summit ally.

Yesterday, Mr Shintaro Abe, the Foreign Minister, left for Washington for talks with the US Administration, including a brief session with President Reagan, that are likely to ease trade friction, the US Star Wars plan and possible Japanese participation in it, as well as preparation for the summit.

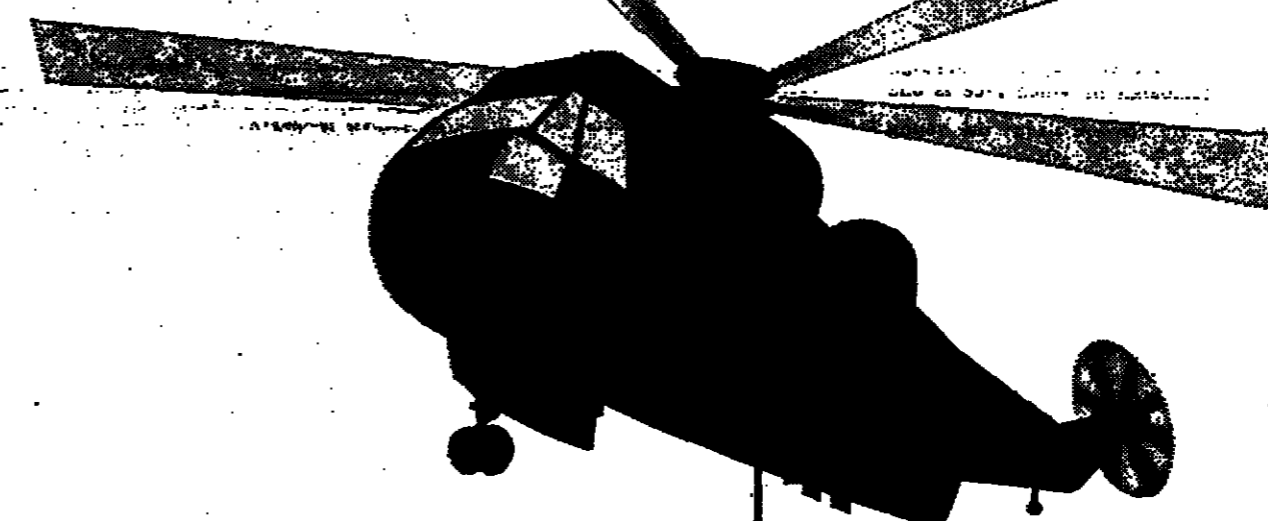
Mr Nakasone and Mr Abe fly back from Canada together to meet Mr Edmund Shevardnadze, who will be making the first visit to Japan by a Soviet Foreign Minister for ten years next week. Mr Abe promptly leaves again for London and Bonn, while Mr Nakasone remains behind to confer with Mr Jacques Delors, President of the European Commission.

Finally, Mr Michio Watanabe, the new Minister for International Trade and Industry, takes off late next week for California for the latest round of quadrilateral talks with the US, Canadian and European Commission counterparts.

These missions offer Mr Nakasone, Mr Abe and Mr Takeshita the opportunity to score domestic political points as they gear themselves up for their contest for Mr Nakasone's job later this year.

But they also underscore the extraordinary importance which Japan attaches to the summit at which it will play host. Nations among proposals not to mention individual reputations, ride on a successful outcome to the extent that Japan is leaving few preparatory stones unturned.

# Westland announce a helpline for their shareholders.



To have your say, you may either attend Tuesday's meeting in London or get your proxy to the registrars in Bristol by 10.30am Sunday 12th January at the latest.

Here's one further proxy form.

To help you meet the deadline, you can deliver it to us at any of the addresses opposite between 9.00am and 5.00pm Friday or Saturday.

We'll then get it delivered for you.

If you don't get it to us by 5.00pm on Saturday, we won't be able to get it there in time.

National Westminster Bank PLC, New Issues Dept., PO Box 79, 2 Princes St, London EC2P 2BD.

National Westminster Bank PLC, Registrar's Dept., PO Box 82, 37 Broad St, Bristol BS99 7NH.

Westland plc, Winterstroke Road, Weston-super-Mare, Avon BS24 9AB.

Westland plc, Yeovil, Somerset BA20 2YB.

British Hovercraft Corporation, East Cowes, Isle of Wight PO32 6RH.

If you have difficulty in returning your proxy in time you can call 01-583 1398 between 10.00am and 8.00pm Friday or Saturday and we'll do our best to help you.

Don't forget. The Westland Board strongly recommend the partnership with UTC/Fiat.

FOR USE BY WESTLAND SHAREHOLDERS ONLY.

Please return the proxy form to The Registrar, Westland plc, National Westminster Bank PLC, Registrar's Department, PO Box 82, 37 Broad Street, Bristol BS99 7XA.

Form of Proxy for use at the Extraordinary General Meeting of Westland plc ("the Company") to be held on Tuesday, 14th January, 1986.

I/We the undersigned being (a) member(s) of the Company, hereby appoint the Chairman of the Meeting or (see note 1).

as my/our proxy to vote for me/us on my/our behalf at the Extraordinary General Meeting of the Company convened for 10.30am on 14th January, 1986 and at any adjournment thereof.

I/We direct that my/our vote(s) be cast on the resolutions referred to in the Notice of Meeting as indicated by an X as shown opposite and on any other resolution in such manner as my/our proxy thinks fit.

Date: \_\_\_\_\_

Signature(s) \_\_\_\_\_

Name(s) in full: \_\_\_\_\_

Address(es) \_\_\_\_\_

Please complete in BLOCK CAPITALS

RESOLUTIONS:	FOR	AGAINST
Number 1: Ordinary Resolution		
Number 2: Special Resolution		
Number 3: Special Resolution		

Notes:

- If you wish to appoint any other person to your proxy, you must not be a Member of the Company, please deliver the name of the Chairman of the Meeting or, if you wish, the name and address of your proxy, the proxy will be deemed to be in favour of the resolutions. If no indication is given, the proxy will be deemed to be in favour of the resolutions.
- To be valid this proxy form must be completed (with the name of company or other indication, if any) under which it is signed or a reasonably certified copy thereof must be lodged with the Company's Registrar, National Westminster Bank PLC, Registrar's Department, PO Box 82, 37 Broad Street, Bristol BS99 7XA not later than 48 hours before the time fixed for the meeting or adjournment thereof.
- In the case of a corporation, this proxy form must be executed under its common seal or signed on its behalf by a duly authorised officer.
- In the case of joint holders, the vote of the senior holder (as shown in the Register) will be accepted in the absence of the votes of the other joint holders and the senior holder's vote will be deemed to be the vote of all joint holders unless the order in which the names stand in the Register, for the names of all holders must be shown.
- Any decision on this proxy form should be indicated.

**WESTLAND**

## Bourguiba dismisses his son

BY FRANCIS GHILES

PRESIDENT Habib Bourguiba of Tunisia has dismissed his son, Mr Habib Bourguiba Jr, from his post as special adviser. For the time being Mr Bourguiba Jr, who also heads the Banque de Developpement Economique de Tunisie, remains a member of the central committee of the ruling Destourien Socialist Party (PDS).

The immediate reason for Mr Bourguiba Jr's dismissal

appears to have been his opposition to a wave of arrests ordered at the end of the year after President Bourguiba had denounced the spread of corruption in Tunisia.

The day after the speech the PDS daily "L'Action" carried a list of affairs which it felt should be investigated. Most of those arrested have, however, been released for want of proof. Throughout the events of the

past two weeks, the Prime Minister, Mr Mohamed ZOUAR, has given strong support to the President.

Meanwhile, the former leader of the powerful trades union movement, Union Generale des Travailleurs de Tunisie (UGTT), Mr Habib Achour, who was removed from office late last year and put under house arrest, was formally jailed on December 31.

AMERICAN NEWS

Budget reform bill faces court test

THE REAGAN Administration has paved the way for a Federal district court in Washington today to hear the first legal challenge to the constitutionality of the Gramm-Rudman reform of the Federal budget process approved by Congress last month.

Brazilian car sales at near record levels

By Ann Charters in Sao Paulo
Brazilian motor vehicle manufacturers closed the year with domestic sales and production ahead of optimistic projections and employment near record levels.

Brazil seeks tacit IMF support

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT
BRAZIL is seeking to persuade the International Monetary Fund to endorse its new economic programme in a way that would permit it to negotiate a debt restructuring with commercial bank creditors.

Funaro announces \$12.4bn trade surplus

BY RICHARD FOSTER IN BRASILIA
BRAZIL'S trade surplus for 1985 was \$12.4bn (£2.5bn), just 5 per cent less than the record 1984 surplus of \$13.1bn.

Canadian bankers to meet on Baker plan

By Bernard Simon in Toronto

THE chief executives of major Canadian banks are to meet Michael Wilson, Canada's Finance Minister, to discuss the Baker proposals for expanding commercial bank loans to Third World debtors.

Duvalier aid pledge fails to stem Haiti protests

BY CANNITE JAMES IN KINGSTON



Mr Jean-Claude Duvalier, Haiti's 'President for Life' faced with a political dilemma

A PROMISE by President Jean Claude Duvalier of increased foreign aid this year to make the economy of Haiti 'the best our country has known since the start of the decade' has failed to stem a series of organised street protests against his regime.

Diplomats in Port au Prince, the Haitian capital, said that the protests, which began six weeks ago, flared again this week in the city of Gonaïves, which has become the centre of increasing anti-Government sentiment, and in the town of St Mark.

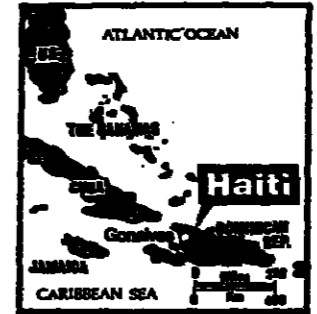
The new protests are apparently being treated more seriously than those of last year, with local security forces being helped by militia flown from the capital to keep order.

The new wave of demonstrations against Mr Duvalier, Haiti's 'President for Life' who took over from his father, 'Papa Doc' in 1971 after his 14 year Presidency, coincided with the release from prison of Dr Hubert Royce, a former Minister and ambassador who was arrested during earlier protests for possessing 'subversive' literature; he has now emerged as a focus for the opposition.

The timing of his release appeared to be an attempt, apparently in vain, to mollify the young Haitians who are leading the protest. Dr Royce's arrest followed the publication of a letter sent to him by over 30 youth leaders asking him to arrange a one-day national strike to support the protests.

The continuing demonstrations will further test the skill of President Duvalier in satisfying critics, mainly in the US, who say financial aid is dependent on an improvement of human rights in Haiti.

The US is still not releasing about \$55m in promised assistance for Haiti until there is progress on human rights. In announcing the increased aid to Haiti for this year, Mr



Duvalier did not mention these funds.

He said the economic problems being suffered by the country were caused by a small elite of rich and mostly white people. Haiti, with an annual per capita income of \$269, is among the poorest countries in the region.

The President said he expected aid from the International Monetary Fund, the World Bank, and the governments of France, Japan and

West Germany. The IMF, he said, was providing \$30m.

Recently, Mr Duvalier sacked both Mr Jean-Marie Chanoine, his Interior Minister, and Col. Albert Pierre, the chief of police, following mounting criticism of police handling of last November's protest in which three school-children were shot dead.

The Government has also been attacked for its attitude to the church, following the expulsion of three Belgian priests who criticised the Administration's human rights record. A radio station run by the church was closed.

The protests have caused a dilemma for Mr Duvalier. Although in the past he has been assured of economic and political support from the US, which regards Haiti, and the neighbouring Dominican Republic as bulwarks against Communism, he knows that excessive force in dealing with the protests could provoke serious concern about human rights.

There appears to be no ideological basis for the protests. Both Dr Royce and Mr Sylvio Claude of the Christian Democratic Party, another often imprisoned political opponent, would probably be regarded as acceptable leaders if the protests reached the level of threatening the survival of the Duvalier regime.

With an uncertain political outlook in the Dominican Republic, where a presidential election is due in four months, the US might be moved to help calm widespread public unrest in Haiti.

This could mean, said one diplomat in Port au Prince, funding Mr Duvalier's dictatorship and ignoring its human rights performance. Alternatively, the US could throw its weight behind an acceptable and politically tolerable alternative leader.

WORLD TRADE NEWS

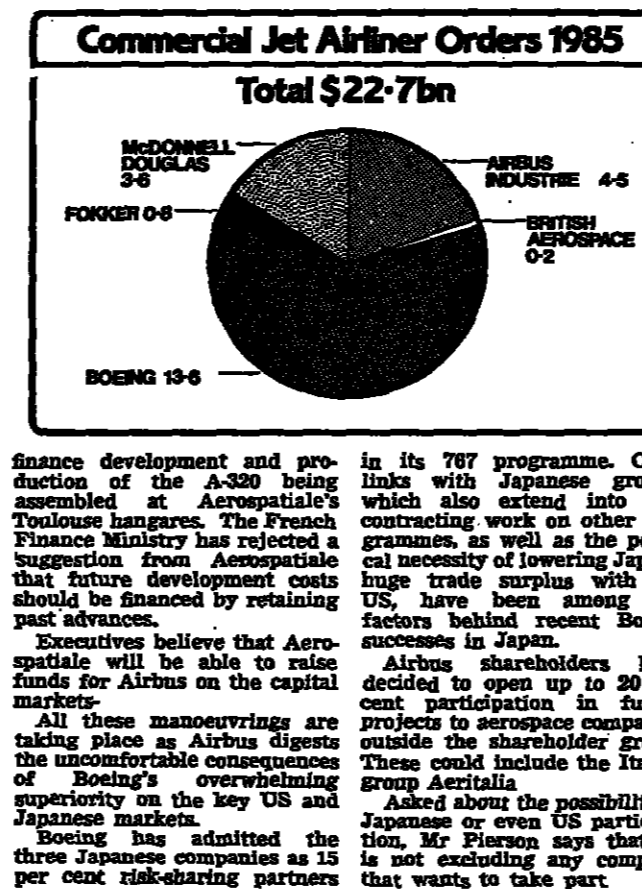
Airbus scours world for project finance

AIRBUS INDUSTRIE, the European airliner manufacturing consortium, is casting its net ever wider in an effort to secure financing and production support for new products designed to compete with Boeing in the 1990s.

In the second of a three part series David Marsh in Paris looks at the consortium's efforts to win support for aircraft development.

firm agreement are clearly highly tentative at this stage. Airbus has also been making extensive investigations with world airlines over specifications required for the 1990s.

On the one hand, it has no choice but to try to confront Boeing in a greater variety of product categories—beyond its original wide-body A-300s and A-310s and the A-320 now under development.



Speech by Suharto puzzles diplomats

By Chris Sherwell in Singapore

WESTERN DIPLOMATS and businessmen are puzzling over the foreign trade implications of President Suharto's announcement this week that Indonesia would undertake no new development projects in the fiscal year which begins this April.

Siemens deal marks breakthrough in US telecoms market

BY JOHN DAVIES IN FRANKFURT

SIEMENS, the West German electrical concern, has made a breakthrough in the US telecommunications market by gaining an order to supply a digital telephone exchange to the Bell regional operating company in Wisconsin.

Siemens has declined to disclose the value of the first order or of other orders expected to flow from the Wisconsin Bell agreement.

Export finance rates cut

THE minimum concessionary rates at which the richer countries are supposed to lend export finance to the poorer are to be reduced by just over one percentage point next week.

Italian engine group wins L130bn Tunisian contract

LOMBARDINI, the Italian Diesel engine group, has won a L130bn (£53.8m) contract to build an engine plant in Tunisia.

Foreign car sales in Japan increase by 19.5%

BY JURK MARTIN IN TOKYO

FOREIGN CAR sales in Japan last year rose steadily to the second highest level on record, but still amounted to less than 1 per cent of the total domestic car market.

EEC re-imposes imports duty

THE EEC Commission yesterday reimposed a 12.5 per cent import duty on high-density polyethylene imports from the Gulf.

State Bank of India advertisement. State Bank of India announces that its base rate is increased from 11 1/2% to 12 1/2% per annum with effect from January 9th, 1986. The rate of interest payable on deposits at 7 days notice will be 6.75% net per annum (9.03% gross).

idge fails  
protests

# Welcome to Germany.



al man  
h in  
s mark

 **Lufthansa**

Vertical text on the right edge of the page, likely from a newspaper or magazine, containing various words and fragments of text.

THE ARTS

Cinema/Nigel Andrews

Cimino's Chinese firecracker



Blaine Savage (left), Alyson Reed and Justin Ross in "A Chorus Line" Mickey Rourke and Ariane in "Year of the Dragon"

Year of the Dragon directed by Michael Cimino... A Chorus Line directed by Richard Attenborough... Blaine Savage (left), Alyson Reed and Justin Ross in "A Chorus Line"...

Arts Week

Table with columns for days of the week (F, S, Su, M, Tu, W, Th, F, Sa, Su) and corresponding dates (10, 11, 12, 13, 14, 15, 16).

Opera and Ballet

NEW YORK New York City Ballet (NY State Theater)...

Music

WEST GERMANY

Frankfurt, Alte Oper: New York Opera Chamber Orchestra...

NETHERLANDS

The Hague, Congressgebouw: Netherlands Chamber Orchestra...

LONDON

Royal Philharmonic Orchestra conducted by Sir Charles Groves...

PARIS

Academy of Saint Martin-in-the-Fields, Covent Garden...

THEATRE

LONDON

Noises Off (Savoy): The funniest play for years in London...

NETHERLANDS

Amsterdam, Schiedamsche Theater (Prinsengracht 301)...

NEW YORK

As Is (Lyceum): The first play about AIDS makes gestures toward the white community...

WEST GERMANY

Düsseldorf, Kammerspiele Grabbeltal: Joel Shapiro's first stop for an exhibition covering 50 abstract sculptures...

ITALY

Venice: Museo Correr (Aia Napoleonica): Folz: Over 200 works by the celebrated Belgian artist...

NETHERLANDS

Amsterdam, Stedelijk Museum: 55 major sculptures of the 20th century...

NETHERLANDS

Amsterdam, Stedelijk Museum: The Treasure Houses of Britain collects 700 objects from 200 stately homes...

NETHERLANDS

Amsterdam, Stedelijk Museum: 116 engravings from the Sparvieri collection bearing witness to the extraordinary freedom of speech enjoyed in England...

NETHERLANDS

Amsterdam, Stedelijk Museum: 100 Masterpieces of Portugal. First of its kind from neighbouring country gives a good retrospective of Portugal's work produced between 12th century and today...

NETHERLANDS

Amsterdam, Stedelijk Museum: Repetitive Structures. 22 works by 21 artists on loan from Ludwig in Cologne, among them, Andre Judd, Lewis and Morris engaged in the Minimal movement...

NETHERLANDS

Amsterdam, Stedelijk Museum: 100 Masterpieces of Portugal. First of its kind from neighbouring country gives a good retrospective of Portugal's work produced between 12th century and today...

strong, Duke Ellington, Fats Waller at the TNP-Châteaufort (4233000). Ballet Shark is followed by the Nightingale danced by the Compagnie Chopnot at the Théâtre des Champs-Élysées (4723 7777).

WEST GERMANY Frankfurt, Oper: Louis Quillou repeats his much-praised performance in the title role in Falstaff. La Bohème has guest singers Alda Ferrarini and Alberto Cupido...

NETHERLANDS Amsterdam, Stedelijk Museum: A New Netherlands Opera production of Turandot with Cristina Deutekom in the title role. Directed by Dr. Peter G. de Wit...

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

NETHERLANDS The Hague, Congressgebouw: Netherlands Chamber Orchestra conducted by Bernard Haitink. Brno, Haydn and Bartok (Wed, Thur).

José Feghali/Elizabeth Hall

Dominic Gill

New York, as it happens, hit the mall fair and square. For Feghali is a typical competition winner, a typical product of the competition machine...

The Nutcracker/Festival Hall

Clement Crisp

The holiday season would not, I suppose, be itself without Festival Ballet doing its duty by Chaikovsky, snowflakes and sweetmeats on the South Bank...

The Nutcracker/Festival Hall

Clement Crisp

Of the technical accomplishment there was no doubt; but there was virtually nothing beyond it. His Villa-Lobos, like his Schumann, was the finest fingered interpretation of the piece...

The Nutcracker/Festival Hall

Clement Crisp

For the rest, he it is said that Festival's dancers—who have been diving through these flaming paper hoops for the past two weeks, twice a day—bear up wonderfully well in such display pieces as the Snow and Flower waltzes, which looked unbacked and unbacked.

The Nutcracker/Festival Hall

Clement Crisp

But the company's myriad fans, treading their way through the detritus of dance paintings and bizarre sculpture that are laid out, nearly not-to-be expected and wait in the performance: undemanding and amiable activities to familiar music...

# The Harvard Business School faculty is searching for 70 world-class managers to discuss worldbusiness in Boston, U.S.A. Nonstop, for 8 weeks.

Today new business practices are penetrating international boundaries with increasing ease and speed, outdating many of the tactics of multinationalism creating the need to make world business decisions with a view to world oneness. Many have called this new perspective worldbusiness.

This coming Spring, when the dogwood trees are in bloom, 70 people will gather on the campus of the Harvard Business School. A few, perhaps five or six, will be Americans. The remainder will be drawn here from every corner of the world. All will be senior managers, veteran world-class managers destined by their companies for more crucial, more demanding jobs.

They will be met by six Harvard professors, renowned scholars whose names you know, whose books you've read, whose combined teaching experience at Harvard exceeds 100 years.

And these 76 people, managers and professors, will form International SMP - 1986, the Harvard Business School's once-a-year, eight-week International Senior Managers Program. This program (1) studies the practice of general management in an international environment, and (2) develops the international awareness of general managers, making them especially competent to handle problems and opportunities occasioned by increasing world accessibility.

It's general management with the world in mind. For short, worldbusiness.

#### How to choose a worldbusiness manager

Worldbusiness stakes are high. The manager you choose to send here will be one of your very best. He, or she, will be innovative and insightful. He will have the courage to make important decisions and the determination to see them through. Typically he will have 20 or more years of business experience. He is a top line or staff manager destined for a general management job. Or a general manager elected to govern a division, a region, a country. Send us this manager and you can expect a substantial return.

#### What a worldbusiness manager can do for you.

The manager who returns to your company will have worked long hours for eight busy weeks, but he will return to you rejuvenated. He will see your company with a new worldbusiness perspective, evaluate your prospects and products with a world's-eye view. He will have filled any gaps in his general management curriculum, and expanded his vision of what general managers do. He will return confident, competent, an energized leader superbly equipped to project the enterprise of your company in the world.

There's more. He will return with a first-hand understanding of realworld problems gained from close association with professional managers like himself. Managers from companies with similar problems, like opportunities, comparable goals. Managers he has lived with, dined with, studied with, argued worldbusiness with for hours on

end. Managers filling important posts across the face of the earth, but also friends, classmates, intimates who are but a phone call away.

And there's still more. During eight weeks a lively market springs up between faculty and managers. Managers bring to this market the real-world experiences of their own countries, their companies and functions; professors clarify these experiences with their wholeworld theories and overviews. The program is specifically organized to promote this valuable trade—in class and after class, with one-on-one conferences, at lunches and at dinners.

It's a lot to expect from an eight-week program. But we have the wherewithal to make it happen.

#### "It's great to be part of a great university."

We have a tranquil environment, far removed from the pressure of business. We have unparalleled resources. Superlative teaching. A concentrated curriculum pursued at a pace vindicated only by the caliber of the people who come here. And a rigorous schedule (breakfast at 7:00 A.M.) that earmarks every hour in every six-day week.

We are located on the 61-acre Harvard Business School campus, a quiet, self-contained enclave on the outskirts of bustling Boston. Managers live in traditional halls of ivy, newly remodeled and air conditioned, in private rooms clustered around eight-person conference rooms, and with a spacious ground floor lounge. The dining room (the food is international and excellent) and the traditional Harvard amphitheater-styled classrooms are a few minutes away along tree-lined walks. The 500,000-volume Baker Library, the foremost business library of the world, is just steps from the dormitory.

In short, assembled on this historic campus is every facility, every business resource you could ask for. As one International SMP participant put it, "It's great to be part of a great university."

#### Our faculty have worked 50 years in Europe, Asia, The Middle East.

At the epicenter of the International SMP is its faculty. Six exceptionally qualified men are dedicated full time to the program. All have broad international experience. They have studied, taught, and researched extensively outside the U.S. All are Harvard worldbusiness veterans. Professor Uytterhoeven, at Harvard 26 years. Professor Salter, 19 years. Professor Piper, 16 years. Professors Heskett, Kotter and McFarlan add a total of 55 years more. All told, the experience of this Faculty totals 168 years, with 116 of those years spent at Harvard alone.

These men are researchers, innovators. They are creating the theories, strategies, and management tools that will pervade international management for years to come.

But these men are teachers, too. They have concentrated the fruits of their research in the curriculum of the International SMP. And they're here to discuss their researches, expound their

theories, reveal their strategies, and distribute their new management tools to help your general manager and your company prosper in a changing world.

#### What every good general manager should know.

To manage a company you need a working knowledge of six fundamental subjects—finance, marketing and operations management, people management, control and management information systems, government, and general management itself. The International SMP internationalizes these subjects to give managers a worldbusiness view.

Each of these subjects is a tough nut to crack. Each is a career in itself. The general manager must not only understand each of them, but how all of them work together. The worldbusiness general manager must not only understand how all work together, but how they work together in an international environment. This degree of understanding normally requires years of experience in the practice of international general management.

#### The SMP case package. It's the next best thing to experience.

No less than 85 cases are studied during the International SMP program. No less than 85 slices of international business life are boiled down to extract their essence, to illustrate the interaction of fundamental subjects, to reveal how this interaction is further affected by international complications. The case package—including private study and analysis, small group conferences, and full-group class discussions—simulates experience in international general management no one man could amass in a lifetime.

What's more, these cases are also selected for their relevance to current business needs. About 10% examine external truths of our business heritage. Perhaps 15% explore the future. The remaining 75% deal with present-day reality, problems and opportunities your company has to consider here and now.

#### Probing the far frontiers of management.

While case studies command the center of the International SMP program, lectures and forums extend and round it out. Presented, too, are the discoveries of pathfinders exploring the far frontiers of general management, the sophisticated new techniques, tools, and game plans that will

be understood by just a few years to come. For example, the 1985 program included:

- The Forum on Technological Innovation and Entrepreneurship which brought the CEO of a leading high tech company to the classroom to reveal the strategies that launched and maintained his company as a world leader.

• A special session on current trends in anti-trust legislation, taught by one of the foremost authorities on the subject at Harvard.

- The integration of marketing and operations management. One course addressing both functions, to develop managers who perceive the close relationship between these two fields.

• New breakthroughs in the competitive analysis of industries, revealed on the campus where the whole thing started.

Other programs at the Harvard Business School are designed to meet the needs of general managers. The Advanced Management Program (AMP) is a 13-week program designed, as is the International SMP, for accomplished managers who have achieved high-level positions. The Program for Management Development (PMD) is a 12-week program for exceptionally promising middle managers of proven ability.

But SMP is international and it is unique. Consider its length, intensity, level, comprehensiveness, environment, resources, aptness of participants, caliber of faculty and you'll conclude this has to be the foremost international management program in the world.

#### If you have a manager qualified for this program...

...we'll be happy to send you a prospectus describing the program in full. Decisions on completed applications will be made within two weeks of their receipt. The program itself begins May 25 and ends July 19, 1986. The cost is \$19,500 which includes tuition, live-in arrangements, all books and written cases. Applicants must be able to read and speak English fluently, and typically will have 20 or more years of solid business experience. To maintain the program's international orientation, U.S. participants will be limited.

For a detailed prospectus of the 1986 International Senior Managers Program:  
Telephone (617) 495-6798. Telex: 6714418XED F  
Or Write:

Administrative Director  
International Senior Managers Program  
Glass Hall F Harvard Business School  
Soldiers Field Road, Boston, MA 02163, USA

**International Senior Managers Program  
Harvard Business School**

## Base Rate Change

## BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 10th January, 1986 and until further notice their Base Rate for lending is 12½% per annum.

## Barclays Bank Base Rate.

Barclays Bank PLC and Barclays Bank Trust Company Limited announce that with effect from 9th January 1986 their Base Rate was increased from 11½% to 12½%.



Reg. Office: 54 Lombard St., EC3P 3AE, Reg. No's 1026167 and 92888.

## NATIONAL Girobank

National Girobank announces that with effect from close of business 9th January 1986

## Base Rate

Its base rate was increased by 1% to 12.5% per annum

## Deposit Accounts

Interest on deposit accounts increases to 6.5% net p.a. (the gross equivalent of which is 9.29% p.a. to a basic rate taxpayer)

10 Milk Street LONDON EC2V 8JH  
iGrobank plc

## UK NEWS

## Early decision expected on sale of water assets

BY RICHARD EVANS

PRIVATISATION of the UK water supply industry is now considered probable in the next parliamentary session. Some or all of the 10 authorities in England and Wales are expected to be sold off in their present form.

This is the formula suggested by Mr John Patten, the Department of the Environment Minister responsible for the industry, in an interview today in the industry's weekly magazine *Water Bulletin*.

A Government decision on whether to go ahead with privatisation is expected in about three weeks. It would be as controversial

and as complex as any of the privatisation measures undertaken so far or planned.

The water authorities' assets were valued at £27bn by the Government in its discussion paper on privatisation published last April. In total this is far bigger than any privatisation attempted so far (British Telecom raised £3.8bn), but it might be decided to privatise only the more profitable authorities.

Mr Patten was careful to insist that no decision on the sale had yet been taken, but the tone of his comments suggested that ministers were likely to back a sale during the 1986-87 parliamentary session.

Legislation on privatisation could also include proposals for a trial on water metering. "Ideally, the two are pretty closely connected, and if one went ahead, with one, one would probably want to go ahead with the other at the same time," Mr Patten said.

On privatisation, Mr Patten said the Government was looking hard at what would be a very complex issue. "The two things that would be highest in our mind are... the consumer and how not just to protect but also to enhance the consumer's interests, and environmental protection and enhancement."

## Kodak to exchange instant cameras

EASTMAN KODAK, the world's largest photographic products group, is to offer exchanges to the owners of an estimated 1m instant cameras it has sold in Britain since 1977, Nick Bunker writes.

On Wednesday, Kodak finally lost a legal battle over its right to a share in the instant photography business. The US Supreme Court refused to lift an injunction permanently barring the group from making or selling instant cameras and film that infringed patents held by its rival Polaroid, the pioneer in the field.

Kodak's British subsidiary said yesterday that for the next few months it would continue to sell the cameras and film - which are manufactured solely in the US - until stocks are exhausted.

Meanwhile, it will begin offering customers other Kodak cameras in return for the instant models. Since Kodak instant cameras are not technically compatible with film made by Polaroid, they will be used once Kodak has ceased production.

No decision has yet been made about the precise terms of the exchange arrangement. That is because of wide variations in the prices of different versions of Kodak instant cameras sold since they first went on the market nine years ago.

COMPANIES HOUSE, which maintains a register of company reports and accounts, has launched a campaign aimed at ensuring that companies file their data on time after two highly critical reports of its efficiency.

It has started a £10,000 advertising campaign reminding company boards and accountants that accounts for the year ended March 1985 should be filed by January 31.

It warns directors that they may face prosecution if they do not comply, and says it is looking for the support of the accountancy profession in helping directors meet their obligations.

Companies House recently took on 100 extra staff in its Cardiff, London and Edinburgh offices to reduce the backlog of work.

GARDNER, the Manchester diesel engine maker, is expected to make a joint, unspecified agreement with another company next week about a new diesel engine.

Brewer's Steamship's Gardner's parent, is understood to have been in negotiations for the sale of the business, which employs 900 people making a range of diesels for bus, truck, marine and industrial applications.

Gardner has been seriously affected by the steep decline in UK bus and truck manufacturing. Its share of the UK market for diesels in tractors above 29 tonnes has reportedly fallen from 13 per cent to 2 per cent over the past decade.

DAIRY CREST, the Milk Marketing Board's manufacturing and commercial subsidiary, announced the closure of two of its oldest creameries, with a loss of 577 jobs. The move, which forms part of Dairy Crest's modernisation programme, involves the company's cheese factory at Jolmestown, West Wales, and its whey plant at Basin Bridge, Somerset. A further 70 jobs are to go with the modernisation of a creamery at Maslor, Cwtyd, while more than 100 new jobs will be created at a cheese-packing plant at Hemel Hempstead, north of London.

## Collection of television licence fees may be put out to tender

BY RAYMOND SNODDY

THE BBC wants to privatise the system of collecting the television licence fee in an attempt to cut costs at present running at £52m a year.

It plans to tell the Peacock Committee examining the future financing of the BBC that it wants to see open competitive tenders for the work, which has traditionally been carried out solely by the Post Office.

Mr Geoff Buck, BBC director of finance, said the present system where the Post Office collected the fee on behalf of the Home Office on terms agreed between them "needs to be priced open".

There is no obvious sole replacement for the Post Office, but the BBC believes that building societies and banks might find that helping with licence fee collection proves attractive marginal business.

The BBC is clearly irritated that although these means have been available for more than three years, only 3 per cent of people have been persuaded to pay their licence fee by direct debit and 1.5 per cent by credit card.

"It ought to be tenfold greater if marketed properly and followed through," Mr Buck said. Apart from opening up the system to market forces, the corporation also wants a managerial responsibility for the process.

The proposal came yesterday as the BBC presented further detailed independent evidence in support of its main arguments to the Peacock Committee.

The submission argues that:
 

- The potential for a large expansion of advertising looks limited and uncertain.

Programme sponsorship money would come at the expense of other UK arts bodies.

Paying for television by subscription, although technically possible, would increase the cost of broadcasting and take up to seven years to implement nationally.

Seventy-eight per cent of the public regard the licence fee as at least "reasonable value", although 20 per cent find the lump annual sum difficult to pay. The BBC is, however, seeking talks with the Independent Broadcasting Authority to see whether it is possible to have a joint approach on the principles and practices of television sponsorship.

One key issue is indirect sponsorship - the sponsoring of sports events, which are then televised, by organisations such as tobacco companies.

## Spending stays at high pitch

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

RETAILERS ARE continuing to enjoy a buoyant level of consumer spending as the post-Christmas buying spree shows no sign of slowing. In London, Harrods, the House of Fraser store, started its bargain sale with record crowds.

A £30,000 Russian sable jacket reduced to £3,950 was sold within six minutes of the sale starting. More than 100,000 customers visited the store when the sale began on Wednesday. Takings exceeded £8m, a record for a single day. Other retailers across the country are experiencing a high level of spending in spite of the record level of pre-Christmas purchasing.

Mr Tom McNally, director general of the Retail Consortium, which represents most retailers, said: "Christmas was a very good time for Britain's retailers and there are no indications that the spending will come to a halt in the near future."

The sales surge appears to have benefited large multiple groups rather than small shops, which are finding it increasingly difficult to compete with retail chains.

The strength of spending has been helped by increased use of credit. American Express said use of its charge cards last month was about 35 per cent higher by value than in December 1984.

Access said its credit card turnover was 30 per cent higher last month. Barclaycard, speaking of similar buoyancy, said turnover in the three months to the end of January was expected to be more than £1.5bn.

The United Association for the Protection of Trade, Britain's largest credit reference agency, said the overall volume of credit searches for last month was about 9.3 per cent higher than in December 1984.

Selfridges, the London department store, which started its sale immediately after Christmas, said spending was very strong and sales were well ahead of last year, with double-figure increases.

## NCB optimistic over fuel venture

BY MAURICE SAMUELSON

MR IAN MACGREGOR, National Coal Board (NCB) chairman, has claimed that the coal industry would again become a main transport fuel supplier as oil resources declined.

After the board's decision to begin work this month on its £35m petrol-from-coal plant next to Point of Ayr Colliery, Cwtyd, North Wales, he said: "With lower-cost coal available in the UK, we can ensure that we will remain wholly or

partly independent of imports when our North Sea oil and gas production starts to decline."

Using a process developed by NCB scientists, the pilot plant will process coal into a range of transport fuels.

It is only a tenth the size of the plant originally planned at the end of the 1970s, before oil prices stopped rising. At one point, after the withdrawal from the project of British Petroleum and Phillips, the

board had considered shelving it. The plant is intended to serve as a model for a full-scale commercial conversion plant, refining thousands of tonnes of coal a day, which might become feasible in the 1990s.

Mr MacGregor said the process at Point of Ayr was superior to that which South Africa uses to provide much of its petroleum. The NCB's liquefaction process had a 62 per cent efficiency compared with Sasol's 32 per cent.

## NEW INTEREST RATES

**Monthly Income Accounts**  
With effect from 9th January 1986 the interest rate increases by 1.0% to 8.75% net per annum. For those customers who receive interest gross, the rate increases to 11.71% p.a.

**Save and Borrow Accounts**  
Interest on credit balances increases by 1.0% to 6.75% net per annum with effect from 6th February 1986. For those customers who receive interest gross, the rate increases to 9.03% p.a.

**Midland Bank**  
Midland Bank plc, 27 Poultry, London EC2P 2BX

January 10, 1986

NOTICE TO THE HOLDERS OF

## Transco International N.V.

8½% Convertible Subordinated Debentures

Pursuant to the terms of Section 1106 of the Indenture, dated as of December 1, 1980, (the "Indenture"), among Transco International N.V., a Netherlands Antilles corporation ("TINV"), Transco, a Delaware corporation whose name is now Transco Energy Company (the "Company"), and Manufacturers Hanover Trust Company, a New York corporation, the Company hereby notifies the holders of the 8½% Convertible Subordinated Debentures of TINV (the "Debentures") that record holders of Common Stock, par value \$50 per share ("Common Stock") of the Company as of January 20, 1986 (the "Record Date") will receive, as a dividend, one Common Share Purchase Right (herein referred to as a "Right") for each share of Common Stock held of record on the Record Date. The Board of Directors of the Company has determined that on the Record Date each Right will have a fair market value of \$0.05 per Right. No adjustment in the Conversion Price (as defined in the Indenture) is required under the terms of Section 1104 of the Indenture. Until the earlier of the Distribution Date, the Expiration Date or the Final Expiration Date (as such terms are defined in the Rights Agreement), upon the conversion of any of the Debentures into shares of Common Stock, the holder thereof will receive one Right for each share of Common Stock issued. Copies of the Rights Agreement between the Company and the Rights Agent, and a summary of the terms of the Rights are available free of charge from the Company upon written request to the Company at its principal place of business.

TRANSCO ENERGY COMPANY  
2800 POST OAK BLVD.  
HOUSTON, TEXAS 77056  
U.S.A.

## Lloyds Bank Base Rate.

Lloyds Bank Plc has increased its Base Rate from 11.5 per cent to 12.5 per cent p.a. with effect from Thursday, 9 January 1986.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Lloyds Bank Base Rate will be varied accordingly.

The change in Base Rate will also be applied from the same date by the United Kingdom branch of The National Bank of New Zealand Limited.

The notional rate of charges relief for personal account customers will be increased to 5 per cent p.a.



A THOROUGHbred AMONGST BANKS.

Lloyds Bank Plc, 71 Lombard Street, London EC3P 3BS.

## Hill Samuel Base Rate

With effect from the close of business on 10th January, 1986, Hill Samuel's Base Rate for lending will be increased from 11.5% to 12.5% per annum.

## DEMAND DEPOSIT ACCOUNTS

Depositors not liable to deduction for basic rate tax  
8.75% per annum gross  
Depositors liable to deduction for basic rate tax  
6.54% per annum net  
9.34% per annum gross equivalent  
Interest to be paid quarterly and rates are subject to variation

**Hill Samuel & Co. Limited**  
100 Wood Street, London EC2P 2AL  
Telephone: 01-628 8011.

## Base Rate Change

With effect from Friday, 10th January, 1986 Base Rate changes from 11.50% to 12.50% p.a.

Deposit rates will become:

Interest paid half-yearly	GROSS INTEREST	NET INTEREST
7 days notice	8.70%	6.50%
1 months notice	9.03%	6.75%
Top Tier £2,500+ (3 months notice)	12.06%	9.01%

**THE CO-OPERATIVE BANK**  
p.l.c.

Head Office: 1 Balloon Street, Manchester M60 4EP.

New Issue January 9, 1986


**Federal Farm Credit Banks Consolidated Systemwide Bonds**

8.75% \$706,000,000  
SERIES 1-1989  
CUSIP NO. 313311 PT 3 DUE JANUARY 23, 1989  
Interest on the above issue payable July 23, 1986, and semiannually thereafter

Dated January 21, 1986 Price 100%

The Bonds are the joint and several obligations of The Thirty-seven Federal Farm Credit Banks and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not Government obligations and are not guaranteed by the Government.  
Bonds are Available in Book-Entry Form Only.

**Federal Farm Credit Banks Funding Corporation**  
90 William Street, New York, N.Y. 10038  
Peter J. Carney  
President  
This announcement appears as a matter of record only.





UK NEWS

French worries grow on road-rail tunnel link

BY PAUL BETTS IN PARIS AND ANDREW FISHER IN LONDON

THE FRENCH Government is increasingly worried by Mr James Sherwood's Channel Expressway road and rail tunnel proposal for a fixed link between France and Britain. The concern comes amid indications that the UK Government is trying to encourage some form of rapprochement between the three main rival schemes. Sir Nigel Brookes, chairman of the EuroRoute tunnel-and-bridge scheme, was yesterday called to see Mr Nicholas Ridley, Transport Secretary. Mr Sherwood, head of Sea Containers, which is behind Channel Expressway, saw him on Tuesday. Channel Tunnel Group, which proposes a rail tunnel, said yesterday it would strongly oppose linking with the other groups. Mr Sherwood claimed this week that the £2.55bn Channel Expressway scheme had beaten the more costly EuroRoute scheme. EuroRoute has countered with questions about the technical feasibility of Expressway. It now seems likely that the announcement to be made in Lille, northern France, on January 20, will fall short of approving one single project. French government anxieties have been heightened by reports that the British Government appears to be looking to favour towards the Sherwood project. French government officials have been questioning Mr Sherwood's intentions, especially on account of his interest in British Ferries, a subsidiary of Sea Containers. Britain has been leaning towards Mr Sherwood's solution because it offers a road as well as a rail link across the Channel at a much lower cost than the rival EuroRoute rail and road bridge and tunnel project. However, the French Government continues to prefer the two main rivals to Channel Expressway including the Channel Tunnel Group-France Manche twin-bore rail tunnel scheme and EuroRoute. Both those projects include the participation of French industrial and banking groups, unlike Channel Expressway. Mr Sherwood has recently enlisted in France the support of Scrag, a large French public-works company in financial difficulty, and the Crédit du Nord banking group. But Channel Expressway has no other big French industrial partners at this stage, although it said yesterday that EAF Aquitaine would take an undisclosed equity stake. Although the cost of the EuroRoute road and bridge scheme appears to have argued against that scheme in the UK, the French continue to look upon EuroRoute as a strong contender for the fixed link. Apart from grouping big French industrial companies such as the GIM-Entreprise civil engineering concern, the Usinor steel company and the Alsthom heavy engineering and shipbuilding group, and leading banks such as Paribas and Société Générale, EuroRoute was the first serious project to have been put forward when it was conceived in the late 1970s by Mr Ian MacGregor, then chairman of British Steel, and Mr Jacques Mayoux, at the time head of the French Saclor steel company and now chairman of Société Générale, the nationalised bank leading the French side of EuroRoute. Because of the scale of the EuroRoute project, the cost of which is estimated at just under £5bn at 1985 prices, the French Government had originally envisaged some state financing to support the construction of a fixed link. State financing has always been favoured by France, but the Socialist Government agreed to the entirely private financing nature of the fixed link because of UK insistence. For his part, Mr Jacques Mayoux says he has never argued for state financing and has always worked on the basis of an entirely privately financed project. Both EuroRoute and Channel Tunnel have drawn up private financing plans, which have met with the approval of French officials. As in the case of EuroRoute, the French Government regards the Channel Tunnel Group-France Manche project as a serious contender because of the participation of big French public works groups such as Bouygues, Spie Batignolles and Dumez and a number of leading French banks. "We are extremely worried by the lack of serious industrial partners in the Sherwood project," said a French government official yesterday. Mr Nicholas Ridley, the British Transport Secretary, and Mr Jean Arroux, the French Transport Minister, are to meet in the UK in coming days for the second time this year to try to overcome the remaining obstacles to an agreement between the two countries on a fixed-link scheme. Mrs Margaret Thatcher and President Mitterrand are to announce the name of the winning project at Lille on January 20.

Andrew Fisher examines Britain's largest export order to China Peking milestone for GEC Turbine

MR BOB DAVIDSON, the laconic 57-year-old Scotsman who heads GEC Turbine Generators, returned to his office at Rugby, in the Midlands of England, last weekend, after his 29th visit to China. It was probably his happiest homecoming for six years. For the painstaking efforts of Mr Davidson and his team, some of whom have spent much longer there, had been rewarded with a £250m order to supply equipment for a Chinese nuclear power station 30 miles from Hong Kong. It has certainly been a long wait. Mr Davidson and his colleagues found negotiating in China arduous and time-consuming. The persistence of the Chinese resulted in a cut of some 20 per cent in the final price. The result, however, is Britain's largest-ever export order from China. The memorandum of understanding signed in Peking last week should become a more binding letter of intent by March, with a final contract soon after. GEC will supply two 985 MW turbine generators for the power plant at Daya Bay in the province of Guangdong, with Framatome of France providing the more costly reactors. The order puts GEC neck-and-neck with Mitsubishi of Japan in the export league for turbine generators. The development of an export strategy had been crucial to the performance of GEC Turbine Generators, Mr Davidson, the managing director, emphasised. "In the last 10 years, we have had to go for exports to survive." Thus the Chinese order is important to GEC Turbine - formed in 1969 from the operations of English Electric and Associated Electrical Industries - for several reasons, both commercial and technological. It maintains the impetus in the GEC subsidiary's order intake at a time when world turbine business is in a trough. GEC needs to win a sizable order each year to keep up the workload for its 6,000 workers in Rugby, Stafford, Manchester, and Lerne in Northern Ireland. The present GEC order book for turbine generators was just over £1bn in mid-1985 and the forecast for the end of this financial year to March 31 1986, is nearly £1.2bn. With the new order, the intake for 1985-86 will be £2.1bn against £2.0bn last year. "It makes up for the lack of UK work. Firm orders for the Sizewell nuclear plant on the east coast of England have yet to be placed, with delays caused by the longest-running public inquiry in Britain into the Central Electricity Generating Board's proposals. Orders will, however, be worth about £90m to GEC Turbine. Mr Davidson expressed frank disappointment at the Sizewell delay, noting that world competitors had the advantage of a large home market to bolster order books. "We are in the worst position that I am aware of in the world in terms of home market," he said. Whereas the UK market totalled 40,240 MW in the 12 years to 1974, or 3,350 MW a year, it had slipped to a mere 5,820 MW, or 432 MW annually, in the subsequent 13 years, including estimates up to 1987. It strengthens GEC's chance of winning more business in China, which has a large power-station programme to satisfy the needs of its energy-hungry population and industry. The Chinese make turbines, but have nowhere near enough capacity. "Obviously, this first order from China is a very important milestone in our efforts to enter the Chinese market," says Mr Davidson, who was born in a Lanarkshire mining village and came to Rugby (English Electric) as a mechanical engineering apprentice in 1948. By 1990, the Chinese aim to have 120,000 MW of power installed, rising to 240,000 MW by the end of the century. That compares with 66,000 MW in 1980, 78,000 MW in 1985, and around 85,000 MW last year. Recent turbine orders have been won by Japan, the Soviet Union, Czechoslovakia, the US and France. China's pressure on price for the Daya Bay plant, from which 70 per cent of the power will go to Hong Kong, shows how tough it is to win business there. In recent tenders, GEC's price is reported to have been above the competition. It gives GEC Turbine, which makes net profits of around £30m a year, a chance to prove itself with a significant technological advance, namely the use of high-speed turbine generators with water-cooled reactors. The turbine generators for China will be the largest high-speed units built in the UK. Mr David Kalderson, engineering director of GEC Turbine, said: "The Daya Bay generators are a very significant step in one fight to stay with the best." GEC, he adds, will be entering a part of the turbine industry now exclusive to KWU of West Germany, Brown Boveri of Switzerland and one Soviet builder by making 3,000-rpm turbines for the PWR (pressurised water reactor) plant at Daya Bay. It is a development on which GEC has been working for 15 years. In the UK, steam from conventional power stations and nuclear stations based on gas-cooled reactors is at high temperature and the turbines rotate at 3,000 rpm. Water-cooled reactors used elsewhere in the world produce steam at low temperature and reduced pressure. Thus generating speeds have either been halved, with bigger and more expensive turbines used, or turbine sizes have been halved and their numbers doubled, which is also costly. Although one contract may lead to another in the turbine generator business, the pressure to succeed and to compete is fierce. "If you fail to perform on one of these large contracts now," says Mr Davidson, "you eliminate the possibility of repeat business and jeopardise your ability to win future projects." So for GEC, the Chinese order is both a welcome slice of new business and a chance to show world customers what it can do.

United set to cut jobs in newspapers

By Helen Hague UNITED NEWSPAPERS, which made a successful takeover bid for Fleet Holdings last autumn, is expected to announce job cuts at the Daily Express, Sunday Express and The Star within the next few days. During the takeover battle, Fleet's alleged failure to cut its costs, shed labour and introduce new technology formed an important part of United's attack. United indicated at the time that it would be looking for reductions in manning of around 20 per cent. Mr Gordon Linacre, deputy chairman of United, told print and journalists' union officials this week that the company's plans for the titles were now in their final stages. Union general secretaries would be informed but detailed discussions would be left to chapels (office branches). He said the cuts would be across the board, although not equally distributed. Although the overall manning figures United is seeking were not divulged, cuts would not be phased over a number of years. There are no plans to abandon traditional printing centres.

Liffe's trading volume again at peak level

By Alexander Nicol TRADING VOLUME on the London International Financial Futures Exchange (Liffe) reached record levels yesterday for the second successive day, spurred by hectic activity on both the UK and US money markets. Volume of all Liffe's futures and options contracts was estimated at 44,200 lots, up from the record of 34,881 set on Wednesday and the previous peak of 34,598 on October 30 1985. Precise figures for yesterday's volume were not available last night because of a technical breakdown in the exchange's order matching system, which, the exchange said, was not caused by the volume surge. Sudden weakness in the US bond market on Wednesday night triggered heavy business - and a sharp price fall - in Liffe's UK Treasury bond futures contract yesterday. It reached a record of about 8,700 contracts traded, surpassing the peak reached last November 21 of 8,016. The turmoil in the London money markets, including the rise in banks' base rates on Wednesday, has brought high turnover in Liffe's three-month sterling interest-rate futures contract. On Wednesday it jumped from a record 7,177 contracts set the previous day to a new high of 12,081 contracts - worth a total of just over £6bn. Yesterday, volume was estimated at 9,800 contracts.

Unexpected rise takes jobless total to 3.18m

By Philip Stephens, Economics Correspondent GOVERNMENT HOPES that the upward trend in Britain's unemployment total had been halted received a setback yesterday with news of an unexpected rise in the number of people out of work last month. The Department of Employment said that the seasonally adjusted unemployment total rose by 14,700 in December to reach 3.18m people or 13.2 per cent of the workforce. The unadjusted total rose by 14,200 to 3.27m or 13.5 per cent. In the previous three months the adjusted figure, regarded as the best guide to underlying trends in the labour market, had fallen, encouraging optimism among ministers that unemployment had stopped rising. The Government yesterday sought to emphasise that the December figure should not be seen as the start of a new upward trend. Lord Young, the Employment Minister, said that rise was "disappointing" but that it still appeared that the trend was broadly flat. Official statisticians believe that the figures may have been distorted by the unusual proximity of the unemployment count to Christmas. Companies traditionally scale down their recruitment ahead of the Christmas holidays and this year the count was taken later than usual. The December figures show a much slower increase than in previous months in the number of people taking new jobs and a fall in the number of advertised vacancies. Opposition leaders seized on the rise as evidence that the Government's economic strategy was being blown off course, particularly as they followed a 1-point increase in interest rates earlier in the week. Ministers, however, are hoping that the effect of the early count last month will be reversed in January, while the expansion of special employment schemes should continue to take more people off the jobless register. The unadjusted unemployment total, however, is widely expected to reach record levels this month when temporary staff taken on in the run-up to Christmas are laid off and bad weather hits outdoor work such as construction.



Get your News early in Düsseldorf Sie erhalten die Financial Times im Abonnement direkt in Ihrer Sprache. Näheres erfahren Sie von Financial Times, Europe Ltd., Galiläusstr. 24, 4000 Frankfurt/Main 1, Tel. (069) 75 99-4, Telex 4 16 193

This announcement appears as a matter of record only. U.S. \$100,000,000 Eurocommercial Paper Program C. ITOH & CO. (AMERICA) INC. Unconditionally guaranteed by C. ITOH & CO., LTD. Tokyo, Japan Advisor and Dealer PaineWebber International

All of these securities having been sold, this advertisement appears as a matter of record only. PHILIPS 10,000,000 Shares Philips N.V. (N.V. Gemeenschappelijk Bezit van Aandeelen Philips' Gloeilampenfabrieken) (A Netherlands Corporation) Common Shares Goldman, Sachs & Co. Merrill Lynch Capital Markets Drexel Burnham Lambert Bear, Stearns & Co. Inc. The First Boston Corporation Alex. Brown & Sons Incorporated Dillon, Read & Co. Inc. Donaldson, Lufkin & Jenrette Hambrecht & Quist E. F. Hutton & Company Inc. Kidder, Peabody & Co. Incorporated Lazard Frères & Co. Montgomery Securities PaineWebber Incorporated Prudential-Bache Securities Robertson, Colman & Stephens L. F. Rothschild, Unterberg, Towbin Salomon Brothers Inc Shearson Lehman Brothers Inc Smith Barney, Harris Upham & Co. Incorporated Wertheim & Co., Inc. Dean Witter Reynolds Inc. November, 1985

Argyll gets Distillers bid clearance

BY CHARLES BATCHELOR THE GOVERNMENT yesterday gave approval for Britain's largest takeover bid, with the decision now to refer to the Monopolies Commission Argyll Group's £1.9bn offer for Distillers, the Scotch whisky concern. Argyll, the Presto Foodsacquets group headed by Mr James Gulliver, is now free to pursue its campaign for the larger Distillers, best known for its Johnnie Walker whisky and Gordons gin brands. A merger would create a company with sales of more than £3bn, employing 50,000 people. The decision by Mr Leon Brittan, Trade Secretary, to follow the advice of Sir Gordon Exley, Director General of Fair Trading, and allow the bid to proceed, represents a setback for Distillers. The six months' delay that would have resulted from a Monopolies review would have allowed it to strengthen its defences. The Office of Fair Trading (OFT) is understood to have looked closely at the financing of the Argyll bid to see if there were any parallels with Elders IXL's £1.8bn bid for Allied-Lyons, the UK food and drinks group. The Elders bid, which relied largely on borrowed money, was referred to the Monopolies Commission last month for a review of the financing. The OFT concluded that since only £800m of the Argyll bid price was being borrowed and the rest consisted of Argyll shares, the stock market would itself deliver a verdict. The OFT is understood to have concluded that there would be no threat to competition if the companies' drinks businesses were merged. Lex, Page 18

"REACH FOR WREXHAM - THEY'RE SO PERSUASIVE" Thanks to: EEC and Development Area incentives. Rent-free periods in advance factories. Welsh Development Agency assistance. Excellent industrial relations. Easy access to major markets. Check for yourself by returning our coupon. Or call Des Jones at Wrexham (0978) 364611. Wrexham To the Chief Executive Officer, The Corporation, 11th Floor, 11th St., Wrexham, Cheshire. I would like to know more about Wrexham. Please send me your leaflet. Name: Position: Company: Address: Tel no: Wrexham, Britain's High-Tech DEVELOPMENT AREA.

# HESELTINE AND THE WESTLAND AFFAIR

## Resignation threat to Europe defence links

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR MICHAEL HESELTINE, in three years as Defence Secretary, has identified two key policies: the attempt to get better value for money from the defence budget by his insistence on much tougher terms for defence contractors, and the effort to promote the collaborative production of defence equipment in Western Europe.

Mr Heseltine's espousal of co-operation with Europe was motivated both by a desire to save money, which he calculated would come from shared research and development as well as from long production lines on joint projects, and from a desire to strengthen Europe's defence industries against US competition.

This latter aim was couched not in terms of an economic policy but as a means of strengthening Europe in the Atlantic alliance.

As Mr Heseltine has become more deeply involved with, and committed to, finding a European solution to the problems faced by Westland, these arguments have had a public airing which none of his careful speeches and practical moves to promote co-operation over the past couple of years had achieved.

Much will obviously depend

on how his successor, Mr George Younger, who has an interest in European politics or co-operation issues, chooses to act.

However Mr Heseltine's sudden departure could well prove a setback to European collaboration. This is partly because his resignation is bound to be closely associated in Europe with the broader issues of the Westland affair. In the last few days before Mr Heseltine's resignation the Italian Prime Minister, and the French, West German and Dutch defence ministers have publicly expressed their support for his stand.

His European policies are also at risk, however, because he has been a driving force in recent moves to promote collaboration, frequently pressing his own bureaucrats and British defence contractors into seeking the European solution where they would not otherwise have done.

Attempting to persuade the governments, armed forces bureaucrats and industries of even Western Europe's main countries that they must produce common weapons systems has always proved an uphill task. Even after projects such as the three-nation Tornado

fighter-bomber, now nearly complete, Britain spends only about 15 per cent of its annual budget on collaborative defence projects.

Mr Heseltine decided early on that more could probably be done if European ministers would give their unequivocal political backing to defence collaboration.

He became a prime mover in the revival early in 1984 of the Independent European Programme Group, a Nato allied body which includes France but not the US or Canada.

In meetings held for the first time at ministerial level, the 13 LEPMG members have agreed to unglamorous but vital steps such as the harmonisation of military requirements and of agreeing dates for bringing equipment into service, as well as sharing research and development costs.

Political backing for such policies as far as Mr Heseltine was concerned, involved bullying bureaucrats and Britain's industrialists into seeking collaborative solutions for all important new equipment.

He was often blamed by them for pushing collaboration too far. During negotiations on the European fighter, for example, which ended in agreement

between Britain, West Germany, Italy and Spain last August, he continued to insist that France must, if possible, be involved months after his civil servants and British aerospace officials had given up.

Mr Heseltine will be missed by his European ministerial colleagues, who seem certain to treat his successor with caution. They will undoubtedly watch very carefully to see whether, in effect, his departure spells a step back from Europe by Britain.

The former defence secretary's competition policies in defence procurement seem much less in jeopardy, if only because the realities of the declining British defence budget, which will fall in real terms by at least 3 or 4 per cent over the next two or three years, make their continuation imperative.

Mr Heseltine strove, with considerable style and firmness, to assert that no defence review would be necessary provided that competition policies meant what he termed flexibility towards defence planning (which, in effect, meant delaying costly projects) were maintained. Mr Younger may find that a difficult legacy.

## Rifkind returns to Scottish Office

By John Hunt

WITHIN THE next few days Mr Malcolm Rifkind, the new Scottish Secretary, will attend a ceremony at the Court of Session in Edinburgh, to receive the Great Seal of Scotland.

"I hope he will be strong enough to carry it," observed Mr George Younger, yesterday.

There is, however, no doubt that Mr Rifkind has the robust mental capacity to carry out his new task with distinction.

"Very shrewd, very articulate, a very smart cookie," was how he was described yesterday by a colleague in the Foreign Office, where he has been minister of state with special responsibility for European affairs and for Africa.

Mr Rifkind, a Scottish advocate, has long been tipped as one of the up-and-coming bright young men of the parliamentary Tory party. He enters the Cabinet at the politically youthful age of 39.

He is no stranger to the Scottish Office, having served there as Under Secretary to Mr Younger from 1979 to 1982. Yesterday, Mr Younger spoke in glowing terms about Mr Rifkind's competence, an opinion shared by many civil servants and parliamentary colleagues.

In spite of a thin, upper-crust Edinburgh accent Mr Rifkind is an impressive performer at the Dispatch Box in the Commons, where he has distinguished himself by his ability to deliver a long speech faultlessly without notes.

He has the barrister's mastery of detail and this has earned him the admiration of officials with whom he has worked. In his former tenure at the Scottish Office, civil servants were surprised by his quick mastery of the intricacies of the Scottish rate support grant.

Mr Rifkind was educated at Edinburgh University, where he showed a talent for politics and was chairman of the Conservative Club. He single-mindedly set out to make himself into a highly professional career politician.

## Younger gets the job he coveted above all others

BY JOHN HUNT

JUST BEFORE 6 pm yesterday Mr George Younger left the 18th century splendours of Dover House, the London home of the Scottish Office, and strolled across Whitehall to the austere modern building which houses the Ministry of Defence.

It was only a small step of a few yards but represented a leap forward in the career of this astute, 54-year-old politician. For 6½ years he has been serving as Scottish Secretary patiently and competently performing the difficult task of defending the dwindling Conservative interest north of the border.

His value to the Government in the Scottish post was so great that his chances of advancement to a more senior job were blocked.

Then yesterday, in the space of a few tumultuous minutes in Cabinet, he found Mrs Margaret Thatcher offering him the succession to Mr Michael Heseltine as Defence Secretary — the one job he has coveted above all others.

As usual in such swift changes of political fortune there were touches of irony. Mr Younger has let it be known that when it came to choosing a successor, Mr Heseltine would be backing Mr Heseltine.

The new Defence Secretary is also a bit on the damp side politically and economically if not a fully fledged wet. The eldest son of Viscount Younger of Leckie, he has been described as "a classic old-time Tory paternalist".

Certainly he is not adverse to some degree of intervention in industry. In 1982 when the British Steel Corporation was considering closing the Ravenscroft plant in Scotland Mr Younger fought a bitter battle in Cabinet to keep it open.

There were strong hints that he would resign if the issue went against him. These threats were not taken seriously, however. Resignation was not his style.

He is a cool and shrewd political operator who would be unlikely to gamble his career

on a single issue as Mr Heseltine has done. In spite of his opposition to the shutting of Ravenscroft, he has in recent weeks found it possible to accept the closure of the steel plant at Gartcosh in spite of immense opposition from the workforce.

Loyalty and obedience to the traditions of Cabinet collective responsibility were his watchwords yesterday as he gave a press conference within a few hours of his surprise promotion.

Seated beneath a picture of Sir Walter Scott in the Scottish Office, he answered questions with his usual urbanity. When the Government was going through a difficult time during the party chairmanship of Mr John Selwyn Gummer last year it was Mr Younger who unexpectedly appeared on London Weekend Television's Weekend World to brush up the Tory image with an impressive performance.

Perhaps in deference to entering the top political establishment yesterday he was wearing an old Weyburnist tie.

Yes, like other members of the Government, Mr Younger wall all in favour of greater defence co-operation with Europe. On the troubled question of Westland, however, he was all discretion.

"I am happy and will remain so about the clear statement of the Government," he declared. "It is a matter for the shareholders of the company."

One brutal questioner wanted to know whether Mr Younger was going to be a "yes man" in his new job. Not at all, said the unflappable minister.

Another unkind questioner suggested that, with the Government's unpopularity in Scotland, he might have got just in time.

Departing from his office yesterday he would have passed a long line of portraits of now forgotten Scottish Secretaries. After all the years in waiting, Mr Younger is now a regular member of the King of Scotland has at last been given a chance to make his name on the national scene.

## Quitting on principle a political gamble few have won

BY PETER RIDDELL

MR MICHAEL HESELTINE has taken a political gamble—resigning on point of principle—which few politicians have successfully done to their advantage in the past century.

It is, after all, the contrary of the traditional British political tradition that a minister should resign on point of principle, as when Lord Salisbury resigned as Chancellor of the Exchequer, on an apparently minor matter of defence policy. In spite of fears at the time, the result was to strengthen rather than weaken the Salisbury administration which he never rejoined.

Yet such a dramatic action is not of character to Mr Heseltine. He is an emotional man who can become preoccupied and obsessed, with issues, to the annoyance of many of his colleagues.

They remember when he lifted the mace in the Commons, 10 years ago, in a late

night clash with the Labour left. Many fellow Tory MPs have always had doubts about his judgment. These have increased over the past month.

There has never been any secret about Mr Heseltine's fear of the Labour left. David Lloyd George and Harold Macmillan, now Lord Stockton, both also political loners who favoured active government intervention in economic and industrial affairs. He has never the Salisbury administration that he never rejoined.

Born in Swansea in March 1933, he was educated at Shrewsbury and Oxford where he was president of the Union and served a rival to the established Conservative Association.

After nine months as a national serviceman in the Welsh Guards he resigned to

fight a hopeless seat in the 1959 general election. After contesting a marginal seat in 1964, he was elected for Tavistock in March 1966, later moving to represent Henley in February 1974 after boundary changes.

Meanwhile, he built up a personal fortune of several million pounds at the Haymarket publishing group and as a result of successful property development. He has never the Salisbury administration that he never rejoined.

After his election to parliament he soon became allied with Mr Peter Walker in the late 1960s, and in the government of Mr Heath served as a junior transport and environment minister before becoming

the Minister for Aerospace from 1972 to 1974.

In opposition he was initially trade and industry spokesman then switched against his will to environment in November 1976. In this period he established himself as the darling of the Conservative Party conference and there has always been fascination among colleagues at his elaborate, and at times histrionic, attempts to win a standing ovation.

After the 1978 election, he became Environment Secretary where his priorities were to establish new systems for increasing the efficiency of his department, expanding the council house sales programme and increasing Whitehall control over local authority spending.

After the 1981 inner-city riots he directed an emergency

study of the problems of urban deprivation, which led to a number of changes.

Appointed Defence Secretary in January 1983, he mounted a successful propaganda programme against the Campaign for Nuclear Disarmament over cruise missiles.

He also concentrated on improving his department's internal efficiency and on increasing competition in procurement procedure, especially in the light of the Cabinet decision to hold defence spending flat in real terms.

Mr Heseltine remained throughout very much on his own with only a small group of committed followers. He has never been one for the bars and corridors of Westminster, cultivating backbench opinion and support.

At the meeting concluded that the subcommittee were not yet ready to reject the NADS recommendation and a number of ministers would have a preference for the European alternative to a Sikorsky deal, if it could be developed into a form which the Westland would regard as preferable to the Sikorsky arrangement.

Time was limited and, as I have said, I was given to the instruction to come up with such a proposal. The Prime Minister clearly stated on Monday that ministers would meet again to consider the result on Friday at 3 pm after the Stock Exchange had closed.

There would thus be a further opportunity for colleagues to consider the outcome and to inform the board of their views if they wished.

I was content. There was time. There would be further collective discussions.

The Cabinet Office subsequently began arrangements for the meeting on a number of Whitehall departments were contacted about the availability of their minister. These arrangements were, however, cancelled on December 9.

The Prime Minister had lost three times, there was to be no question of risking a fourth discussion.

As a result, the meeting on December 9 represents the only occasion on which there was a collective discussion of the issues involved, as opposed simply to the question of their public handling by the Government.

By December 13 I produced proposals for ministerial agreement. A complementary offer by the companies concerned to participate in the reconstruction of Westland was also made that day. They were not addressed collectively, but I circulated them to colleagues.

Following the decision not to proceed with the meeting on December 13, I sought on a number of occasions to have the issues properly addressed.

The first attempt had been at the Cabinet on Thursday,

December 12. The Prime Minister refused to allow a discussion in Cabinet that day. I insisted that the Cabinet Secretary should record my protest in the Cabinet minutes.

When the minutes were circulated there was no reference to my discussion about Westland and consequently no record of my protest. Before the next defence procurement meeting, I explicitly explained to the Secretary of the Cabinet. He explained that the item had been omitted from the minutes as a result of an error and he subsequently circulated an addendum in the form of a brief note of the discussion.

Such an error and correction was unprecedented in my experience. The minutes, as finally issued, still did not record my protest and I have since informed the Secretary of the Cabinet that I am still not content with the way in which this discussion was recorded.

The world is aware that on December 13 the board of Westland rejected, after the briefest discussion, the proposals put forward by a consortium which now included Britain's leading aerospace company, British Aerospace.

On December 16 the Secretary for Trade and Industry made a statement to the House that since the Westland board had rejected the British/European consortium proposals, the Government was not bound by the NADS recommendation.

Effectively, he thereby left the way clear for the Sikorsky/Fiat bid.

There followed increasing concern over the defence implications of this decision. The officers of the Back-Bench Defence Committee of the Conservative Party put out a statement in support of the approach I was taking. I did not solicit that statement.

Subsequently on December 18 the House of Commons Defence Committee, following a private meeting with me, also drew attention to the defence implications.

At the Cabinet discussion on December 19, there was again

### HESELTINE'S STATEMENT

## Government deliberately tried to avoid tackling 'profound issues' raised

AT HIS press conference yesterday Mr Heseltine issued the following statement:

"I have today tendered by resignation from the Government. Not because of the discussion at today's cabinet but because of the way in which the reconstruction of Westland has been handled over a period of months.

This has raised profound issues about the procurement and Britain's future as a technologically advanced country, issues that have never been properly addressed by the Government. Indeed, as I shall show, a deliberate attempt has been made to avoid addressing them.

This is not a proper way to carry on government and, ultimately, not an approach for which I can share responsibility.

The background to the Government's policy on helicopter procurement is the 1978 Declaration of Principles agreed by France, Germany, Italy and the UK.

This provided that each country would make every effort to meet their needs with helicopters developed jointly in Europe. That policy has thus far been followed through in our future planning.

It is entirely consistent with the wider approach to defence procurement that the 1978 Statement on the Defence Estimates which emphasised the importance of Europe coming together in an equal partnership with the US in the North Atlantic alliance.

My own commitment to that alliance and to the strongest and most friendly relations with the US on a basis of equality could not be clearer.

When Westland ran into financial difficulties, partially because of its failure on the civil market, this was not my immediate ministerial responsibility. I am not the sponsoring minister for the helicopter industry. It would have been quite wrong for me to try to take its lead role in what was a Department of Trade and Industry responsibility.

It would have been wrong also for the Ministry of Defence alone to bail out the company with orders for which there was not an approved military requirement. I did, however, make clear throughout that the helicopter capability provided by Westland was essential in some form to our defence needs.

When Sir John Cuckney, who had become the chairman of Westland with my full support and encouragement, first approached the Government about its attitude to potential partners for Westland, there was a close identity of view between the MoD and the DTI. In view of this identity of view, it was still unnecessary for me to take any direct initiative. It was recognised that with a Sikorsky shareholding Westland might tend to become little more than a production facility

for Sikorsky and to lose its own helicopter design and development capacity, that a large European consortium would fit better into the developing pattern of European collaboration and that, in many ways, British Aerospace would be the most welcome partner.

The need to explore urgently the European option was recommended by the Secretary for Trade and Industry on October 4. When, on October 17, Sir John Cuckney met the Secretary for Trade and Industry he said that he was well aware of the Government's preference for a European minority shareholder in Westland and attached weight to that preference. The problem was how to bring this about in a timely way.

Over the following weeks, there were a number of discussions involving both the European companies and Westland and contacts between European ministers. I kept in close touch with these and with the financial position of the company.

At one stage, I intervened to direct that the MoD's accounting officer should make a payment of £6m to Westland that was correctly being withheld from me on grounds of prudent government accounting but that I was satisfied should be made because of the wider issues involved.

As time went on, I became increasingly concerned about progress in the discussions particularly at a company level. On November 26, I met Sir John Cuckney and discussed with him where the stand stood. He explained the need for urgent action and the attractions of participation by Sikorsky.

However, he did not rule out other options provided that they had as much to offer as the Sikorsky alternative. His problem was that he lacked the management resources himself to explore them.

I asked if I could help. He had already agreed with the Secretary for Trade and Industry and that this was acceptable. He welcomed my proposal that I should assist in this process.

The lessons of the negotiations over the European fighter aircraft were in my view clear: without ministerial involvement it would be very difficult to achieve timely success. I was not prepared to explore it. I supported my European ministerial colleagues, unless their efforts would be fairly and properly treated.

Since Sir John Cuckney had seen alternative and welcomed it, it was not my role to explore it. I discussed it with Dr Woerner the following day and arranged that national armaments directors of the UK, Germany, Italy and France should meet on November 29, and that the companies involved should also come together that day.

The national armaments

directors reached provisional agreement on the way forward including a recommendation that, in an extension of the 1978 agreement their needs within the main helicopter classes should be covered solely in the future by helicopters designed and built in Europe.

They also agreed to complete the rationalisation of requirements for helicopters carrying forward the objectives set out in 1978. As soon as this agreement had been reached I personally gave a copy to Sir John Cuckney.

Sir John Cuckney's response was that the agreement that had now been reached would effectively preclude Westland from proceeding with a tie-up with Sikorsky. The subsequent ministerial discussions took place only in the context of this issue, rather than the wider dimension of the Government's approach to the ownership of a major defence capability.

There were three ministerial meetings chaired by the Prime Minister at the beginning of December, two of them ad hoc groups on December 4 and 5 and finally a discussion in the ministerial subcommittee on economic strategy on December 9. The Prime Minister attempted at all three meetings to remove the recommendation of the national armaments directors and thus leave the way clear for the Sikorsky deal.

The ad hoc meetings were both ill-tempered attempts to overcome the refusal of some colleagues to this close off the European option.

The Prime Minister, failing to secure that preference, called a meeting of the subcommittee on economic strategy on Monday December 9. I proposed delay until the following Friday to give the European time to come forward with a proper proposal. If they failed, I said that I would back Sikorsky.

Virtually every colleague who attended the enlarged meeting and thus came fresh to the arguments supported me, despite the fact that Sir John Cuckney had been invited to put his views to the meeting.

That meeting concluded that the subcommittee were not yet ready to reject the NADS recommendation and a number of ministers would have a preference for the European alternative to a Sikorsky deal, if it could be developed into a form which the Westland would regard as preferable to the Sikorsky arrangement.

Time was limited and, as I have said, I was given to the instruction to come up with such a proposal. The Prime Minister clearly stated on Monday that ministers would meet again to consider the result on Friday at 3 pm after the Stock Exchange had closed.

There would thus be a further opportunity for colleagues to consider the outcome and to inform the board of their views if they wished.

I was content. There was time. There would be further collective discussions.

The Cabinet Office subsequently began arrangements for the meeting on a number of Whitehall departments were contacted about the availability of their minister. These arrangements were, however, cancelled on December 9.

The Prime Minister had lost three times, there was to be no question of risking a fourth discussion.

As a result, the meeting on December 9 represents the only occasion on which there was a collective discussion of the issues involved, as opposed simply to the question of their public handling by the Government.

By December 13 I produced proposals for ministerial agreement. A complementary offer by the companies concerned to participate in the reconstruction of Westland was also made that day. They were not addressed collectively, but I circulated them to colleagues.

Following the decision not to proceed with the meeting on December 13, I sought on a number of occasions to have the issues properly addressed.

The first attempt had been at the Cabinet on Thursday,

December 12. The Prime Minister refused to allow a discussion in Cabinet that day. I insisted that the Cabinet Secretary should record my protest in the Cabinet minutes.

When the minutes were circulated there was no reference to my discussion about Westland and consequently no record of my protest. Before the next defence procurement meeting, I explicitly explained to the Secretary of the Cabinet. He explained that the item had been omitted from the minutes as a result of an error and he subsequently circulated an addendum in the form of a brief note of the discussion.

Such an error and correction was unprecedented in my experience. The minutes, as finally issued, still did not record my protest and I have since informed the Secretary of the Cabinet that I am still not content with the way in which this discussion was recorded.

The world is aware that on December 13 the board of Westland rejected, after the briefest discussion, the proposals put forward by a consortium which now included Britain's leading aerospace company, British Aerospace.

On December 16 the Secretary for Trade and Industry made a statement to the House that since the Westland board had rejected the British/European consortium proposals, the Government was not bound by the NADS recommendation.

Effectively, he thereby left the way clear for the Sikorsky/Fiat bid.

There followed increasing concern over the defence implications of this decision. The officers of the Back-Bench Defence Committee of the Conservative Party put out a statement in support of the approach I was taking. I did not solicit that statement.

Subsequently on December 18 the House of Commons Defence Committee, following a private meeting with me, also drew attention to the defence implications.

At the Cabinet discussion on December 19, there was again

no attempt to address these fundamental issues. It was laid down that it was the policy of the Government that it was for Sir John Cuckney to decide what was the best course to follow in the best interests of the company and its employees; that no minister was entitled to lobby in favour of one proposal rather than another; and that major issues of defence procurement were for collective decision.

Information about the implications of defence procurement for Westland's workload should be made equally available to both groups as well as to Westland. I explicitly explained at that meeting that, as the Ministry of Defence was the major customer of Westland I was bound to answer questions whether from U7/Fiat or from Westland. I explicitly explained that meeting that, as the Ministry of Defence was the major customer of Westland I was bound to answer questions whether from U7/Fiat or from Westland. I explicitly explained that meeting that, as the Ministry of Defence was the major customer of Westland I was bound to answer questions whether from U7/Fiat or from Westland.

I also drew attention to the fact that I believed that on the following day events would unfold that demanded collective judgment. I knew at the time, but could not prove, that the British/European proposals would appear next day.

I therefore told the Cabinet that, while it was acceptable that Thursday for the Government to adopt an apparently neutral approach to the issue, it would shortly unfold which would demand collective judgment.

Events did so unfold. The following day, December 20, the British/European consortium put forward an offer to Westland that was widely described as superior in every way to the Sikorsky/Fiat alternative. It was rejected out of hand by the Westland board.

I wrote on December 23 to my colleagues setting out my views on the implications of both offers and their comparative merits and asking that the Government should exercise its proper responsibility on so important a matter of defence industrial policy.

I explicitly recognised that the holiday period was a difficult time for a judgment. But before the directors came out with a final recommendation last Sunday, it would still

have been possible for the Government to meet and to restate the preferences so clearly expressed at the outset. My desire for a meeting was refused by the Prime Minister.

Two further events must be recorded. Sir John Cuckney wrote on December 30 to the Prime Minister seeking assurances about the position of the company should they proceed with a Sikorsky/Fiat deal. My assurances were sought directly in relation to a letter sent by the Ministry of Defence at my direction to the company.

The fundamental issue raised by Sir John Cuckney related to defence procurement issues for which I was the Secretary of State with the individual ministerial responsibility. In the proper context of government business Sir John's letter would have been referred to my department for advice and a draft reply.

In this case, the Prime Minister's private secretary sent the letter to the DTI and asked for a draft reply, cleared as appropriate with other departments and the law officer. He asked for it to be submitted by 4 pm the following day. The letter from 10 Downing Street set out the line which the Prime Minister proposed to take.

When I received my copy of the letter the following morning I pointed out that these were matters within my ministerial responsibility; but the letter was not transferred to my department for answer.

I also pointed out that the line which the Prime Minister proposed to take was materially misleading. The DTI prepared a draft reply which was referred to the law officers only at my express request. A reply with which all concerned could live was eventually hammered out about 10 pm on New Year's Eve.

I subsequently amplified those parts of the reply that sought to hide the reality of Westland's position in relation to potential European partners and prospects for orders from the Ministry of Defence in the medium-term, in a letter of January 3 to Lloyd's Merchant Bank which I copied to Sir John Cuckney.

I was informed the following day by the Solicitor-General that on the basis of the evidence which he had thus far seen my letter contained material inaccuracies. He wrote to me in which he set out the inaccuracies. Within two hours of my receiving his letter, damaging selective passages had been leaked to the Press Association. I cannot comment on the source of these leaks on which there will be no doubt be a full inquiry in the normal way. No one can doubt their purpose.

I subsequently on January 6 set out to the Solicitor-General some of the further evidence at my disposal about the attitude of other governments and other

companies and informed Lloyd's Merchant Bank by letter on that day that my answer needed no correction.

The Government, in its official position, has sought to suggest that it had adopted an even-handed approach between the viable offers. In practice throughout the attempt has been made to remove any obstacles to the offer by Sikorsky/Fiat even to the extent of changing existing government policy.

Although, as I explained earlier, at the outset there was a clear recognition of the attractions of involvement by British Aerospace, I understand that last night the Secretary for Trade and Industry, in the presence of another minister in his department and his officials, told Sir John Cuckney that the role which British Aerospace were taking in the European consortium was against the national interest and that British Aerospace should withdraw.

So much for the wish of the sponsoring department to leave the matter to the shareholders on the basis of the most attractive choice available to them.

Finally we come to today's assurances. It was suggested that any questions in connection with the competing offers for Westland should be referred by all ministers to the Cabinet Office and first instance.

To have done so would have been to imply doubt and delay in any and every part of the line which I had publicly given on behalf of my ministry and of my European colleagues. Such a procedure would have allowed the advocates of the Sikorsky proposals to make mayhem over what is now their superior British/European offer.

While I agreed that all new policy issues could be referred to the Cabinet Office, I refused to abandon or qualify in any way assurances I have given or my right as the responsible minister to answer questions on defence procurement issues in line with policies my colleagues have not contradicted.

The Prime Minister properly summarised the view of Cabinet that all questions should be referred for collective clearance. I could not accept that constraint in the critical few days before the Westland shareholders decide. I had no choice but to accept or to resign. I left the Cabinet.

To be Secretary for Defence in a Tory government is one of the highest distinctions one can achieve.

To serve as a member of a Tory cabinet within the constitutional understandings and practices of the British system under which the Prime Minister is primus inter pares is a memory I will always treasure. But if the basis of trust between the Prime Minister and her Defence Secretary no longer exists, there is no place for me with honour in such a cabinet."

## Composed answers to press questioning

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR MICHAEL HESELTINE, refusing to answer questions about his political future. These were "trivial," he said.

The former Defence Secretary said he would now speak for the European consortium's proposals "to whatever audience would listen" in the critical few days before shareholders were due to vote on the Sikorsky reconstruction plan on Tuesday.

Asked to characterise his sudden departure from the Cabinet yesterday, he said that people close to the centre of these issues had known that there were certain points beyond which I would not go. "The

meeting had been very calm and he had believed "as the dialogue unfolded that we would get through."

However, constraints on his freedom to answer questions in relation to the Westland affair had been imposed and that, he suggested, had been the last straw.

Mr Heseltine refused to have words put in his mouth when one questioner suggested that his departure had been headstrong or impulsive.

He gave the same reply to another who asked whether he had not effectively accused the

Prime Minister and his former ministerial colleagues of either hypocrisy or double dealing.

Mr Heseltine was finally asked whether, in the light of the speedy appointment of his successor, Mr George Younger, he thought that the Prime Minister had realised that he might resign yesterday. Had he ever been set up to resign?

The former Defence Secretary smiled, paused and then declared the question to have been a good one.

He paused again and added: "And I think that rather a good answer."

Prime Minister and his former ministerial colleagues of either hypocrisy or double dealing.

Mr Heseltine was finally asked whether, in the light of the speedy appointment of his successor, Mr George Younger, he thought that the Prime Minister had realised that he might resign yesterday. Had he ever been set up to resign?

The former Defence Secretary smiled, paused and then declared the question to have been a good one.

He paused again and added: "And I think that rather a good answer."

Prime Minister and his former ministerial colleagues of either hypocrisy or double dealing.

Mr Heseltine was finally asked whether, in the light of the speedy appointment of his successor, Mr George Younger, he thought that the Prime Minister had realised that he might resign yesterday. Had he ever been set up to resign?

The former Defence Secretary smiled, paused and then declared the question to have been a good one.

He paused again and added: "And I think that rather a good answer."



THE PROPERTY MARKET BY MICHAEL CASSELL

Trafalgar back in City

TRAFALGAR HOUSE is returning to the City of London office development market. The group's commercial property arm is to develop a £20m speculative office building on the site of Blomfield House, located on the corner of London Wall and Blomfield Street.

Work on the 50,000 sq ft building involving extensive redevelopment and some refurbishment, should begin in the first half of this year and there will be a maximum 18-month construction programme. Blomfield House was recently acquired by Trafalgar, but it is not revealing terms of the transaction.

The decision is a significant one for Trafalgar House Developments, which has been reluctant to take on any new office projects in the City or elsewhere, since its disappointment over Plimtree Court, the 190,000 sq ft building it put up close to Holborn Viaduct.

Plimtree was completed in 1983, let in 1984 to Coopers & Lybrand and eventually sold at the end of the same year to Norwich Union for around \$45m. Trafalgar had been looking for nearer \$90m.

Trafalgar's most recent attempt to get back into the City development market involved a bid for the former Post Office headquarters building at St Martin-le-Grand, where it was piped to the post by Julian Markham and his Japanese partners.

But after three years of

watching property from the sidelines, largely contenting itself with building out a number of projects already in the pipeline, the group is again stepping up its commitment to the sector.

Trafalgar's re-entry really began last October with the £38m purchase of Brooklands industrial park and it has also been raising its involvement in the retail market. Until now, the office market had been bottom of the list of priorities but it appears that the Blomfield House deal may shortly be followed by another major office development project in London's West End.

Geoffrey Carter, chairman of Trafalgar House Developments, says the development market has reached a point in its current cycle which makes certain development opportunities attractive once more. "I am happy to take on a speculative scheme in the City but, elsewhere, we are generally only interested in developing purpose-built accommodation for identified clients. On that basis, there are some exciting opportunities around."

At Brooklands, Trafalgar plans a major development of the 250-acre site, of which 90 acres is designated for industrial space. Last year, the group also paid £13m to Reed International for 70 acres of land at Uxbridge, close to Western Avenue, where it plans comprehensive industrial development.

The group's property activities in the United States, which first got underway in 1971, are also stepping up and its current US development programme, concentrated in New York, Jersey and Connecticut, is valued at around \$300m.

One of Trafalgar's biggest US projects is on the corner of 70th Street and 3rd Avenue in New York, where it is developing a condominium block. There is another apartment building project underway on 2nd Avenue and the group's residential interests in North America are apparently about to expand further with the creation of a new US company to develop traditional housing.

In the commercial market, Trafalgar House Real Estate is developing a 20-acre business park in Westchester, where it has also acquired a 100-acre site capable of housing 600,000 sq ft of offices, and a major hotel and conference centre. There is also a retail and office project in Greenwich, Connecticut and the company is also planning a 600,000 sq ft business park in New Jersey.

Eventually, Trafalgar's US operation might extend further afield but, for the time being, Carter is content to confine activities to the north-eastern seaboard. As for the home market, "Trafalgar's broad base enables us to vary our commitment to property. We have usually got our timing right and we believe now is a good time to be in."

Prudential sells in Baker Street

THE PRUDENTIAL has sold one of its central London freeholds for nearly £10m. The building is an 80,000 sq ft office and retail investment in Baker Street, principally occupied by Foote Cone and Belding, the international advertising agency. The agency has been paying a very low rent at Baker Street since 1983 and, with only ten years of its lease left to run, has negotiated the freehold purchase from the Pru for £9.7m. The building was originally the headquarters of Marks and Spencer. Edward Charles and John D. Wood acted for the purchasers.

The Receiver of Legion, a subsidiary of Illingfield Securities, has sold the freehold of Holland House, Bury Street, in the City of London, to an unnamed institutional client. The 49,400 sq ft refurbished office building is let to numerous tenants and the rent passing is £224,500. The sale price reflected further major works which are required. The vendor was represented by Richard Ellis.

Miller Developments, part of the Edinburgh-based Miller Group, has sold two prime investments to Scottish Amicable Life Assurance for over £2m. The package comprises Powell Duffry House, a 32,000 sq ft office building in Bracknell, let at £408,000 a

year to Powell Duffry, who will move in during March, and the new, 50,000 sq ft headquarters and distribution centre for Komica UK, at Feltham, let at £204,000 a year. Healey and Baker and Herring Son and Daw acted for Miller at Bracknell while H and S and Emmitt Earlbone acted on the Komica letting. Jones Lang Wootton acted for the Fund in both cases.

Shearwater Property Holdings, part of Godfrey Bradman's Roseburgh Group, has been appointed by Eastleigh borough council as its partner in the £31m redevelopment of Eastleigh's town centre.

British Standards Institution has sold the lease on Newton House, its 25,500 sq ft building in Pentonville Road, Kings Cross, to Girobank. BSI held a lease for a term until 2001, with a further option for a further seven years. Details of the premium paid have not been disclosed. Moss and Partners acted for BSI and Edward Erdman acted for Girobank.

Haslemere Estates has confirmed the letting of 81 Gracechurch Street, its 12,500 sq ft City of London office refurbishment carried out in conjunction with Greater Manchester Council Superannuation Fund, to Berliner Bank for nearly £375,000 a year.

Yields 'unrealistically low'

THE PROBLEM of unrealistically low yields on a wide range of increasingly obsolescent property investments still hangs heavily over the UK market. The unspoken conspiracy between those institutional and corporate landlords who stand to lose most when reality finally overtakes them has managed to fend off the day of reckoning. But the end must surely be nigh.

The overnight revolution in occupational requirements has played havoc with the value of property which was built to last for decades but which has rapidly been overtaken by events.

Acres of prematurely ageing real estate are no longer performing properly and their owners will need to throw bucketsful of money at them in order to smarten them up. Although there is evidence that the message is slowly getting through, with yields starting to shift onto a more realistic basis, the true impact of obsolescence has still to be fully reflected in many cases.

As a result, some investors remain wary about coming back into the property investment market, despite the improving occupational picture and the upturn in the sector's relative performance.

Of the three principal investment markets, the nettle seems to have been grasped first and firmest in the industrial sector, where yields have risen to reflect the outdated nature of many properties. The problem has not previously

been a significant one in the retail sector, although radical changes in the pattern of retail development mean that it will, in future, need to be taken into account and reflected in yield levels.

The biggest blackspot, however, is in the office market, where an entire generation of properties built over the last 20 years are coming to the end of their useful lives. Still more worrying, perhaps, is evidence that the latest institutional funding packages are still failing to acknowledge exactly what is going on.

In their latest bulletin on the investment market, Richard Ellis, the chartered surveyors, say that, even in the most buoyant office centres, demand for second-hand buildings remains weak, unless they are brought up to date with large injections of capital.

The agents add: "In the tenancy market of the early 1980s, shorter leases and break clauses have been in increasing demand, both from US companies and a number of UK users. Despite this trend, the majority of institutional fundings are still undertaken on the basis of a standard 20 or 25-year term."

"Only where developments have been undertaken direct has the developer the flexibility to adapt to a tenant's requirements for a shorter term. A 10- or 15-year lease term would enable a capital injection into a building before it becomes ex-growth and obsolescence

detracts from future performance."

Ellis points out that, although office yields have increased in recent years, it remains questionable whether these adequately reflect future capital requirements for vital upgrading. The institutional investment market, they add, is only just coming to terms with the new ground rules and it will still be some time before all yields react accordingly.

On the wider investment front, the agents reckon that the re-pricing of property through yield adjustments means that property is generally cheaper now than it has been for the last decade. Certainly, rental growth requirements needed for property to perform alongside gilts are lower than they have been since 1978 and property now offers a yield advantage of around 3 per cent over equities.

With less optimism about the prospects for equity and gilt markets, some analysts predict rental growth will at least match dividend growth in the coming year.

But if there is ample justification for a significant, if selective, return to the property market by the institutions during 1986, a major upsurge of new investment funds seems unlikely, not least because the government's continuing privatisation programme will continue to divert a big chunk of institutional cashflow into equities. The level of trading within portfolios, however, should continue to rise.

338 EUSTON ROAD

LONDON NW1

RANK XEROX HOUSE - THE COMPLETE CORPORATE HEADQUARTERS

- \* 113,000 square feet
- \* Extensive car parking
- \* Outstanding position
- \* Superb amenities and fittings



Goddard & Smith

22 King Street, St. James's, London SW1Y 6QZ  
Telephone: 01-930 7321 Telex: 8955411

READING

Immediate Access M4  
Junction 11  
Prestige Factory/Warehouse

25,300 SQ FT

Large Yard and Parking Areas

LEASE FOR DISPOSAL

SOLE AGENTS

Consultant Surveyors  
9 Castle Street,  
Reading RG1 7SB.  
0734 588311



24 GRAFTON STREET, W.1

NOW AVAILABLE TO LET

magnificent  
Mayfair  
headquarter  
building

8,000 sq. ft.

of new, elegant and  
spacious offices  
rebuilt behind  
period facade



Philip  
Andrews

01-486 5991  
TELEX: 25734  
2 Duke Street  
Manchester Square  
London W1M 5AA

HEATHROW OFFICES

30,500 SQ FT STILL AVAILABLE

ALSO AVAILABLE IN SUITES FROM 2,470 SQ FT

Healey & Baker 01-523 2292 Knight Frank & Rutley 01-262 3333 McGLINCHEY 0628 73043

FOR SALE: UNIQUE INVESTMENT OPPORTUNITY

MARBELLA RESORT DEVELOPMENT SITE

1.5 hectares with full planning permission for 135 units in the finest development behind Marbella. This is the final phase of a well-known, highly regarded and successful development with an international reputation.

For sale in its entirety or the vendors would consider a substantial equity partner in a joint venture scheme. For full details and a confidential discussion, contact:

B. MacEachern, Chairman,  
Chestertons Residential,  
40 Connaught Street, London W2 2AR.  
Telephone: 01-262 5060. Telex: 8955820.

CHESTERTONS  
RESIDENTIAL

Take the plunge!

But reduce the risks!

We can help to make your Business Project successful from start-up ventures to major capital flotations.

Offices at: Canonbie, Cumbria, Keighley, Uttotter, Nottingham, Whetton, Stamford, Lowestoft, Leighton Buzzard, Leichworth, Aylesbury, Thame, Oxford, Gloucester, Marlborough, Reading, Maidenhead, Guildford, Leatherhead, Esher, Richmond, Sutton and London.

HODSON & ASSOCIATES

Business Expansion Consultants

Contact: Noel Hodson  
14 Brookside, Oxford OX3 7PJ  
Telephone: (0865) 65984

Westbourne Grove  
London W2

A Substantial  
Retail/Commercial  
Investment Property  
(having large part vacant possession)

Site: 1.125 acres approx.  
Area: 138,000 sq. ft. approx. (gross internal)

with considerable  
scope for refurbishment  
or redevelopment  
(subject to planning permission)

FOR SALE FREEHOLD

PEPPER ANGLISS & YARWOOD  
Chartered Surveyors  
6 Canon Place London W1Y 6LL Telephone 01-499 6066

REFURBISHED, AIR CONDITIONED  
OFFICE INVESTMENT

CENTRAL LONDON

Producing in excess of £210,000 pa  
etc. from prime covenants  
including major clearing banks  
and plc tenants

FOR SALE  
FREEHOLD

Principal or retained agents with  
named clients only to:  
Box T1274, Financial Times  
10 Cannon St, London EC4P 4EY

FOR SALE  
Price: £250,000

Large One Storey House in rural  
County, 3 1/2 hrs. 100 miles  
travel. Building plus approved  
2 bedrooms, 2 baths, 2 fireplaces,  
mud pool. Possibilities for Office Use  
Accommodation on permanent basis  
or conversion to Office. For details  
Box No 7, 6270, Financial Times, 10  
Cannon Street, London EC4P 4EY.

Are you seeking to raise  
Finance from your Property Assets?

We have clients with substantial funds  
seeking Sale or Leaseback transactions  
or outright purchase of property and  
holding companies

All enquiries in strictest confidence to M.J. Connard, AIRCS

EDWARDSYMONS  
& PARTNERS  
Tel: 01-493 8454

55/52 Wilson Road, London SW1V 1DH

PRE LET  
AIR-CONDITIONED OFFICES  
40,000 sq. ft. plus  
Floor sizes 17,000 sq. ft. in clear space  
Adjacent to Tower Bridge - Ample Car Parking  
Completion 1987

Freehold could be made available.

Apply Sole Agents:  
E. A. SHAW & PARTNERS  
01-403 7250  
TELEX: 296057

THE LIONEL MENDOZA  
PARTNERSHIP

seek on behalf of clients, a free-  
hold Office Building within 3 miles  
of Oxford Circus. Minimum require-  
ment 7,500 sq ft. Properties require-  
ing refurbishment willingly con-  
sidered.

Details please to retained agents  
as above at:  
7 Howe Manser Parade  
Hove BN3 2DF  
East Sussex  
Tel: (0273) 728066

PRESTIGE SERVICED  
OFFICE  
ACCOMMODATION

(en-suite warehousing  
available)

at GIBBS HOUSE  
ASCOT 0344 885222

20,000-35,000 sq ft  
TO LET

NEW PRESTIGIOUS BUILDING  
IN CENTRAL LONDON

Fully air conditioned, good parking  
Low outgoing, excellent prominent  
position

Agents will be fully retained  
Tel: 01-499 8842  
Ref: DWR

NOTTS  
Single Storey Warehousing  
Site Area 10.8 Acres  
Rural location  
between M1 and A1  
600,000 Freehold

Frank Durrant  
WESTMORE & REEVES  
63 Carter Lane  
London EC4V 5HE  
Tel: 01-248 1851

FREEHOLD  
OFFICE  
Refurbishment

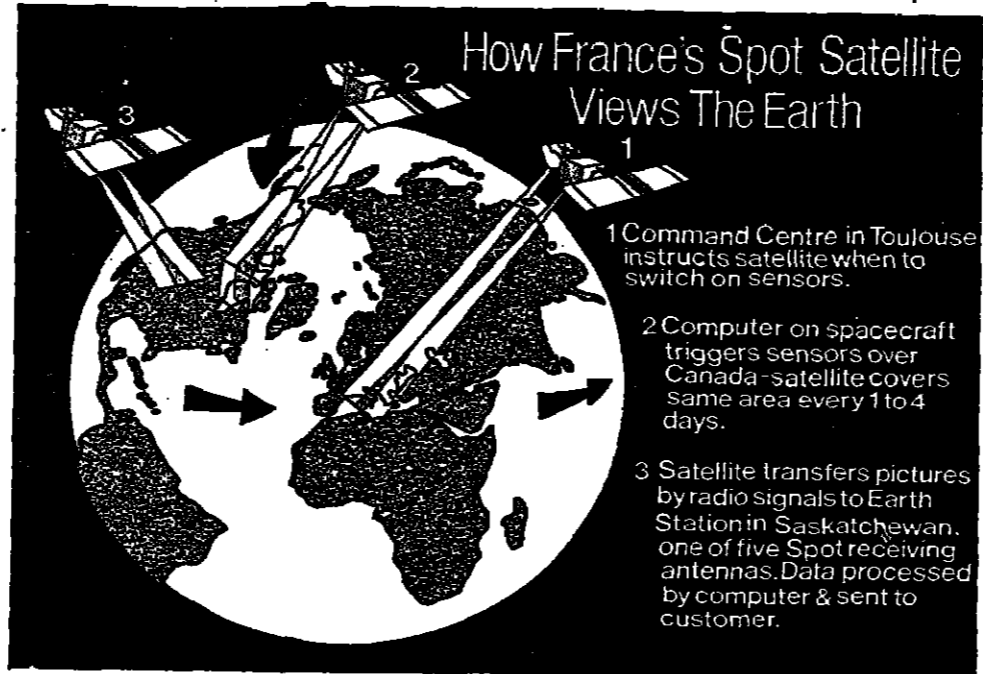
18,000 sq ft  
JOHN FOORD  
AND CO.  
01-402 8366

in rural  
Buckinghamshire village  
Offers over  
£50,000  
will be considered

TECHNOLOGY

As France prepares a satellite launch, Peter Marsh focuses on the developing business of photography from space

A satellite with two eyes on the globe
THE Spot-1 spacecraft will take pictures of the earth with two photographic sensors each of which receive images over a 60 km track of the globe.



Fears mount over pirating of data from outer space
BOTH Spot Image and Eosat are concerned about the pirating of information from outer space. There are fears that organisations could use the data to copy the images before they are processed on the ground.

More to offer in CAD/CAM
Auto-trol Ltd
Newby House, 42-44 Bayley Road,
Tel: 01-252 2300

Cellnet claims 60% of market
AFTER its first year, Cellnet, the cellular mobile radio company set up by British Telecom and Securicor, has 25,000 customers and claims about 60 per cent of the market.

Pollution survey on North Sea
ENGINEERS AT the Harwell Laboratory of the UK Atomic Energy Authority are to conduct a survey of pollution in the North Sea.

Shoot the earth: the sky's the limit

THE ARCANES activity of taking photographs from outer space takes a step nearer becoming a business with the launch of Spot-1, a French-built satellite, which will send snapshots of the earth to a chain of five receiving stations.

standard Ordnance Survey map without the time and expense of ground or air surveys. According to Spot Image, only half the world's land mass of 135m sq km has been mapped even to a scale of 1:200,000. And with conventional methods, revising of existing maps is taking place slowly—only 3 per cent are updated each year.

MAYPOLE • HOUSE • Borough High Street • London Bridge SE1
OFFICES • FREEHOLD • AIR CONDITIONED • TO LET 12,190 SQ. FT. • SALE CONSIDERED • SAVILLS • 01-626 0431

IBA Investments
Enterprise Zone Developments
100% TAX RELIEF
Full Tax Relief for investments in Industrial and Commercial Property in well-located Enterprise Zones.

100% IBA
Prime Locations
Non Enterprise Zones
With Tenant or Bank Rental Guarantees

DOCKLANDS RIVERSIDE INVESTMENTS FOR SALE
Leading Restoration
Outstanding Growth
Suitable for private Pension Schemes

For Investment
VILVERDEN, Manchester and Birm.,
1500 sq. ft. office space, 2000 sq. ft. shop, 2000 sq. ft. garage.

Factories and Warehouses
ST. ALBANS (G10). Newly built 11,000 sq. ft. from 2,200 sq. ft. Good parking.

International Property

ARIZONA REAL ESTATE
Paragon Advisors, Inc. serves as analysts of real estate investments considered for purchase by investors in the Arizona market.

HOUSTON TEXAS EXECUTIVE CONDOMINIUM
High class condominium 1067 sq ft. in a 100,000 sq ft. business district of Houston.

BLUE CHIP
Two outstanding and complete investments in the USA.

FINANCIAL TIMES
PUBLISHED IN LONDON • FRANKFURT • NEW YORK
INTERNATIONAL & BRITISH EDITORIAL, ADVERTISEMENT & CIRCULATION OFFICES

6% Bearer Bonds of 1986 (1996)
Kreditanstalt für Wiederaufbau
Offer for Sale
DM 750,000,000.—
The net proceeds of this issue will be used for long-term investment loans.

**FINANCIAL TIMES**

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
 Telegrams: Finantimo, London PS4, Telex: 8954871  
 Telephone: 01-248 8000

Friday January 10 1986

**Mr Heseltine's legacy**

THE RESIGNATION of Mr Michael Heseltine is certain to be seen in Europe as a sign of the British Government's lack of commitment to European defence collaboration. That interpretation may well be wrong—British ministers insist that it is Mrs Thatcher and her colleagues who will have to work hard to convince their Continental colleagues that they remain just as concerned as Mr Heseltine has been to build a more efficient, more rationalised European defence industry, capable of producing better equipment at lower cost. One of the problems underlying the Westland saga has been the lack of clarity of the Government's approach to European defence procurement. How far this reflects Mrs Thatcher's style of government or an excess of crusading zeal on Mr Heseltine's part is hard for an outsider to judge. Either way, the damage has to be repaired and a clearer policy put in place.

European defence co-operation, in its broadest sense, is an old idea which has received renewed impetus in the past three or four years, on political as well as on economic grounds. The evolution in the political climate, especially on the continent of Europe, can be put down to three main factors: the alarm felt in Eastern Europe, the frost caused, very largely, by the belligerence of President Reagan's rhetoric during his first two years in office; the political stresses of the intermediate Nuclear Forces negotiations and the subsequent Euro-missile deployments, which led the French government, in particular, to review and to some extent modify its Gaullist defence doctrine, especially in relation to Germany; and President Reagan's Star Wars programme, which raised doubts about the future reliability of the US deterrent, and anxieties in Britain and France about the future credibility of their national nuclear deterrents.

The industrial and financial arguments for moving from national to European defence procurement policies are compelling, and should not be seen as anti-American in intent. The US stands to gain from a stronger European defence industry, not only because it will provide an alternative source of supply, but because it will make European attitudes less nationalistic and less protectionist. Only if Europe can rationalise and strengthen its defence industries will Euro-

**Japan's tightened purse strings**

THE JAPANESE prime minister, Yasuhiro Nakasone, has issued another call for concerted international action to get interest rates down. One understands why. He wants to find a way of strengthening Japanese domestic demand without weakening the Yen by lowering interest rates unilaterally, and without abandoning Japan's attachment to its budgetary discipline. Alas, global interest rates are not the product of game theory, they reconcile general reluctance to save with enthusiasm to borrow—attitudes which Japan most emphatically does not share.

Between now and May, when Tokyo is host to the annual summit of Western government leaders, the pressure on the Japanese is going to be intense. They are expected to cut taxes, boost Japanese infrastructure spending, and generally mobilise Japanese savings within the country. There are plenty of voices within Japan calling for Japanese economic growth based upon internal demand, rather than upon an external demand menaced by mounting protectionism. But Japanese fiscal policy is still set on a five-year-old course which was originally mapped out to eliminate the need to issue deficit-financing government bonds by 1990, without increasing taxes.

The draft budget for the fiscal year beginning in April has just been published. It has a schizophrenic feel to it as it attempts to stay loyal to this increasingly impossible aim as well as stimulates domestic demand. Thus cuts in spending on public works are matched by an impenetrable series of tax concessions and cheap loans designed to get the private sector involved in such projects. Overall, despite boosts in defence and aid spending, the 1986 budget is a deflationary one. To express concern at this penurious austerity is not merely to urge Japan towards fiscal irresponsibility so that someone else will pick up the baton when and if the US manages to get its own fiscal affairs back under control. Japan can

**EUROPE'S DEFENCE INDUSTRY**

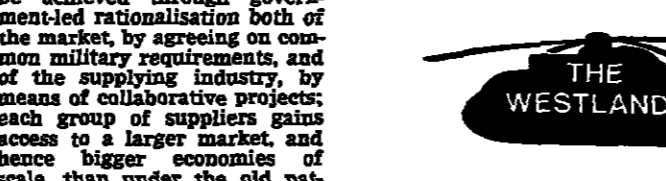
**When logic is not enough**

By Geoffrey Owen

WHEN INDUSTRIAL companies are on the verge of bankruptcy, the desperate struggle to survive often gives rise to high drama and strong passions. What makes the story of Westland, the British helicopter maker, so extraordinary is that the drama and the passion are largely the creation of one man, Mr Michael Heseltine, who resigned yesterday as Defence Secretary.

Mr Heseltine is deeply committed to the cause of European defence collaboration. This, coupled with his long-held belief in a partnership between government and industry to promote national objectives and his antipathy to the style and many of the policies of the Thatcher Administration, led him into a position which has been variously described as brave, misguided and obsessive. What no one can deny is that the issues he raised are real and important.

He believes that, for strategic and economic reasons, Europe must have a strong, independent defence industry. This can only be achieved through government-led rationalisation both of the market, by agreeing on common military requirements, and of the supplying industry, by means of collaborative projects; each group of suppliers gains access to a larger market, and hence bigger economies of scale, than under the old pattern of separate national procurement policies.



While it will sometimes be necessary to buy American equipment on grounds of cost or performance, Mr Heseltine argues that Europe must control the manufacture of the key "platforms"—combat aircraft, frigates, tanks, helicopters—on which are hung sophisticated electronics, engines and missiles. The alternative, which he regards as completely unacceptable, is dependence on, and domination by, the US. The Americans, he argues, will always insist on protecting their own defence industry and their own technological leadership, seeing Europe as a market in which these strengths can be exploited.

The involvement of a strong US company (Sikorsky) in one of Europe's major helicopter projects (the EH 101) will lead to a loss of technological independence in that company and to a weakening of Europe's position in the helicopter market. Thus every effort had to be made to find a European alternative to the Sikorsky rescue.

Mr Heseltine's admirers and critics would probably agree on the facts that lie behind his prescription. Although most of Europe's military equipment is designed and built in Europe, development and manufacturing are spread over too many equipment types, produced in short runs at high cost. This scale disadvantage is one of the main reasons why few Europeans have broken into the US defence market in big way. The exceptions are where the European company has a technological edge (like British Aerospace with its VSTOL aircraft) or where the US has no

suitable equipment available (as with the Brita army communications systems ordered from Thomson of France). But it is also true that Buy American legislation inhibits imports of foreign defence equipment. A further irritant is US rules on the transfer of technology, reflecting concern over the leakage of sensitive know-how to the Soviet bloc.

The disagreement arises over the appropriate response to these facts and how the Westland case fits into them. The commercial motives of the companies involved are fairly clear. Among the five members of the European consortium, MBB of Germany and Aerospatiale of France probably see their rescue offer as a way of keeping out of Europe their most powerful American rival, the Bell Helicopter Company. The British company, Westland, is happy to see a European solution to Westland if that is what the directors and shareholders prefer. What they do not accept is the existence of a whiffy

UK-owned helicopter-making capacity is so crucial to the country's strategic and industrial future as to justify Mr Heseltine's tactics in trying to force through a European solution. They distinguish between helicopters and much bigger, more complex systems like the new European fighter. The latter represents a huge investment which can only be recouped over very long runs. Helicopters are needed in much smaller numbers and—Westland went out of business—can easily be bought from other suppliers in Europe or the US.

The DTI is not indifferent to Westland's fate—it has tried to help the company over the long-delayed Indian order and in other ways—but it does not regard the company as important enough to justify the injection of public money or political pressure on it to accept one rescuer rather than another. There is scepticism, too, over the threat of non-operation from about 2,500 jobs. The mistake Agusta has already made it clear that it wants collaboration to continue on the EH 101.

Mr Brittan also worries that a crude attempt to keep Sikorsky out by bullying Westland's board will damage commercial relations with the US. The US Administration has kept quiet about the whole affair, evidently regarding it as a minor commercial issue. US officials concerned with NATO defence procurement strongly support the goal of European defence rationalisation and accept that this process will involve some degree of exclusion of US companies. Their concern is that the exclusive-

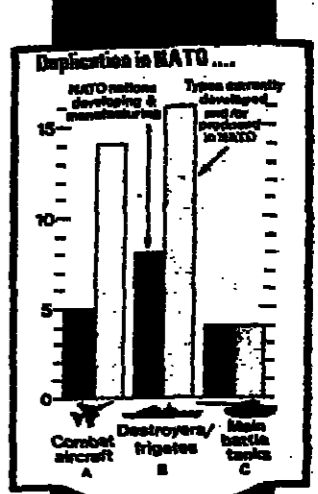
ness should not degenerate into technological protectionism—it would make it harder for them to resist protectionism at home—and that the products which result from European rationalisation should be operationally compatible with those of the US. They also want to work with the Independent European Programme Group (the main inter-governmental vehicle for European defence rationalisation) in identifying Nato-wide projects for which European and American companies can compete.

From the British point of view, the nub of the argument among the politicians has been the link between two questions: on the one hand the future of Westland and on the other, the structure of the European defence industry and its relationship with that of the US. Mr Brittan thinks the two questions can be kept separate, Mr Heseltine thinks they cannot.

Westland's record as a designer and builder of helicopters is not impressive. Although it has some technical strengths (particularly its know-how in composite materials for

rotors and blades), most of its more successful products have been built either under licence from Sikorsky (the Sea King) or in association with the French. Its biggest weakness, according to a former Ministry of Defence official, lies in systems engineering, and that is where Sikorsky is strong. "I am convinced in that area there will be a net transfer of technology from the US if Sikorsky comes in," the official says.

Given that under either scenario Westland is likely to lose some of its technological independence, Sikorsky will probably provide the larger additional resources in managerial and technical terms. The wider questions of defence procurement policy are much more fundamental and some of them have been obscured by the Westland drama. If governments adopted a completely rational approach to defence procurement, they would seek to buy the best possible equipment at the lowest possible price. This would not preclude inter-governmental agreements on standardisation so as to widen the market for each piece of equipment. But it would involve submitting major contracts to international competition and allowing the principles of specialisation and compar-

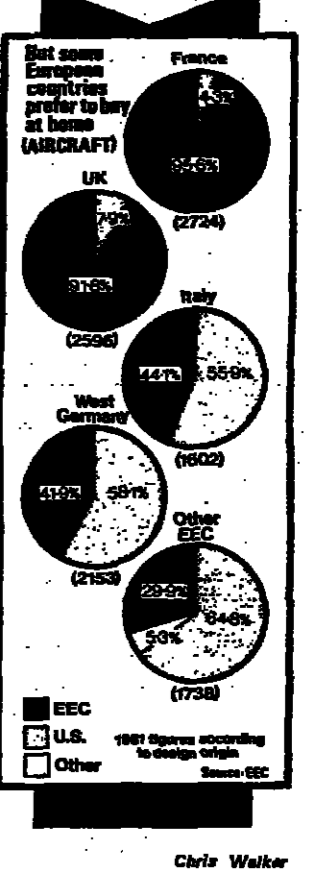
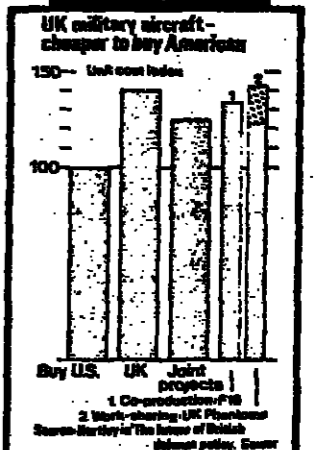


...Leads to annual production runs in Europe

Country	UK	FR	West Germany
200-400	200-400	175-325	4-6
2-13	8-25	4-6	
2,000	700-800	1,800-3,600	

Annual sales output

Country	UK	FR	West Germany
1,000-2,000	900	20	760
30-46	20		
7,251			



**Heseltine misses parade**

Had Michael Heseltine stayed in office just another 10 days, he would at least have had the pleasure of paying an official visit to India, the country, ironically, whose long delays over an expected \$50m order for helicopters has costed him the company's slide into crisis.

Heseltine was to have gone to New Delhi a year ago at about the time that the hoped-for Westland contract was due for signature. But both his visit and the Westland negotiations were upset by the Indian Government's anger over the activities of Sikh extremists in Britain following the assassination of Mrs Gandhi.

The visit—now presumably to be made by George Younger, the newly appointed replacement for Heseltine at the Defence Ministry—is now back on the agenda. Heseltine would, in fact, have been an official guest at India's Republic Day parade on January 26. He would certainly have enjoyed the occasion. Yesterday, he pronounced himself a fan of Lord Louis Mountbatten, the last Viceroy of India and an architect of its

**Future star?**

What sort of company does the name Navistar carry? A technology space group reaching for the heavens? A fish production company touched with the glitter of Hollywood?

Neither of these plausible suggestions could be further from the truth. The new title masks a company which, in the past few years, has been a falling US star—International Harvester, the truck and tractor group which had to be rescued by a consortium of banks six years ago.

Its name change was partly forced upon it by the sale of its tractor division to J. I. Case, the Tennessee subsidiary, last year. As part of the deal, Case picked up the International name and the famous IH logo, though the new Navistar retained the right to use the word International on its trucks.

The name change gives Navistar the chance to develop a new public identity, something which may be useful if it pulls itself back into a position where, as it hopes, it can diversify into new fields.

Meanwhile, Navistar says that its new title, first thrown up in a computerised search, has been well received after an exhaustive winning process in which the final choice were put to a mixed bag of US shareholders, advertisers, employees and

**Men and Matters**

independence, declaring him to have been, along with Lord Stockton, the creator of modern UK defence policy.

India's intelligentia may, meanwhile find some explanation of events in lectures by Mrs Shirley Williams in DeWinton and tomorrow on such apposite subjects as "the relationship between civil servants and the media" and "the change in the nature of British politics."

**Special post**

Neil McKillop, one of that rare breed of business gurus who actually understands technology, has returned to London in triumph from an exacting mission in West Germany to reorganise the wild outfit, the Department of Trade and Industry.

McKillop—a fluent German speaker—was borrowed from the DTI by Heinz Riesenhuber, the Technology Minister, to reorganise the department that deregulation of the post and telecommunications networks was impossible to achieve. As one of the key men behind last year's privatisation of British Telecom, he was clearly well suited to the task. But the Bundespost was not easily to be persuaded of his worth.

**Medium term**

East Germany's leading Marxist economist, Ueergen Kuczynsky, gazes into his crystal ball at this time each year and forecasts how badly the capitalist economies will perform in the months ahead.

He predicted 1986 would be miserable. That was right, he says—but collapse was still not imminent.

Kuczynsky's conclusions now—based on a careful reading of statistics in the Financial Times—are that the capitalist world is "full of trouble spots" but (comfortingly or not) that "cyclical crisis has not yet broken out anywhere."

**Well wishers**

All's well that ends well, they say. But in the case of Norsk Hydro, the Norwegian energy and industrial concern, the proof of the proverb is proving—well—a shade elusive just now.

Norsk's experts have discovered that a North Sea exploration well they have been drilling since mid-November is in the wrong place—600 metres east of the position specified by the company's geologists.

Not surprisingly, no oil or gas has been found after 54 days of drilling in which the well has been sunk to a depth of about 2,500m. The mistake, says Hydro, was the result of several unfortunate circumstances in connection with the processing of navigational data.

**Medium term**

It's an effort to halt, or at least delay, the pace of deregulation, Germany's postal chiefs are said to have blundered the Technology and Economics ministries with science.

McKillop's job was to peer into the glass and see if any lies or exaggeration he found. The Bundespost resented his intrusions and complained that he ought at least to be accompanied by a German. The Briton continued to observe and report.

At the end of September he even managed to present his ideas directly to a high-ranking commission set up to investigate ways of liberalising West German telecommunications. He pointed out that the BT privatisation had been a thumping success, incurring further postal wrath for his pains.

Now, with a promotion in his pocket, he is back in the corridors of Whitehall, to talk of continuing his line of work back home.

**IT'LL PAY YOU TO PAY A ROYAL VISIT TO CRAIGENDARROCH**

Europe's most luxurious time-ownership development.

THE ULTIMATE HOLIDAY RETREAT

THE REAL BEAUTY OF TIME-SHARE

Observer

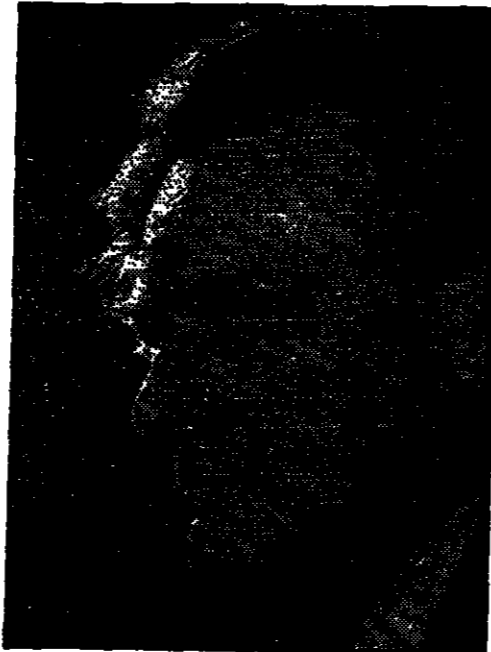
"The people I feel sorry for are the scriptwriters of 'Yes, Prime Minister'"



Michael Heseltine

# The man who went too far

By Malcolm Rutherford



ON THE face of it, this has been a very bad week for the British Government, quite apart from the resignation of Mr Michael Heseltine as Defence Secretary. Interest rates have gone up and the December unemployment figures fail to confirm the suggestion of the previous three months that the number out of work has at least begun to stabilise, if not go down.

In the longer run, these economic developments are probably much the more important. However, it is the Heseltine affair that commands the day.

To attempt to answer the obvious, if hesitating question first, has Mr Heseltine gone to the back benches with a reasonable chance of returning one day as Tory Party leader?

It seems to me that the answer is emphatically "no." All other Ministers who have gone from Mrs Thatcher's Cabinets over the years have made a showing for a time, then faded. It was the Prime Minister who emerged the stronger.

There have been plenty of them: Mr Norman St John-Stevas, Sir Ian Gilmour, Mr Francis Pym and Mr James Prior. Nor have they been "wets" in terms of economic policy. Other departures from the ranks of the Government have included Mr David Howell, who was Energy Secretary, and, more recently, Mr Ian Gooch, the Housing Minister, who resigned over Northern Ireland. The latter were both on the economic right of the Government.

Mrs Thatcher clearly values loyalty and an ability to work with her more highly than the precise political persuasions of her colleagues. After all, both Mr Pym and Mr Prior went in the end because of their personal incompatibility with the Prime Minister.

She also has acute political antennae: something which she is rarely given full credit for. Mr Peter Walker, whose political views are virtually no different from those of Mr Heseltine or of Sir Ian Gilmour, remains in the Cabinet and—significantly—does not resign. He is contained by being confined to the Department of Energy.

It should be added that she can be occasionally quite ruthless. One of the protagonists in the Westland affair, Mr Leon Brittan, the Trade and Industry Secretary, was replaced—much against his will—at the Home Office last September, having been promised the job for the duration of Mrs Thatcher's second term. He admits that he contemplated resigning, although he did not do so. He was asked what would be the point.

Yet the ruthlessness is the exception, not the rule. The Prime Minister clearly wanted Mr Heseltine to stay and had gone out of her way to allow him freedom to speak his mind. Until recently Mr Heseltine

enjoyed one conspicuous advantage over other potential rebels and as a consequence for his succession. He disagreed with Mrs Thatcher frequently—over inner cities and industrial policy, for example—but he conducted his arguments in Cabinet and did not leak his dissent to the press. He was respected by his colleagues and favourably compared to Mr Walker who talked outside the Cabinet, but was said to be frequently silent within.

Something seemed to begin to go slightly wrong at the Tory Party Conference in Blackpool last year. Mr Heseltine had received his usual standing ovation at the Conference proper. He then went on to address a luncheon meeting of the Tory Reform Group—the self-styled wet wing of the Party—on "Priorities for the 1980s."

The speech was a failure. Mr Heseltine went on and on about European defence collaboration, including helicopters. A junior defence minister standing beside him, sensing the embarrassment and boredom of the audience, remarked: "Michael's always been like that about Europe. It's only just beginning to come out."

Come out it has. What seems to have happened is that the European helicopter programme gradually became an obsession, and the grand design of a European defence industry. His judgment slipped.

Mr Heseltine has now committed practically every sin in the Tory book. The issue on which he has gone wrong is shattering importance; nor was it especially clear cut. There is, after all, no absolute reason why a grouping including Sikorsky of the US, Fiat of Italy and Westland should be regarded as anti- or non-Euro-

pean. The workforce at Yeovil voted for it.

Moreover, Mr Heseltine went in to say and so did British industry in its attempt to back the European bid. If the survival of Westland had really been vital to Britain's defence interests, the Government—would even this Government—would have rescued it months ago. Plainly it was regarded as marginal.

The Defence Secretary challenged all that. Above all, he went on too long. He turned the liberty of expression he was allowed into licence, then walked out of a Cabinet meeting. Tories, whatever their view on European defence, are unlikely to forgive him. The sense of proportion, essential to the Conservative approach to politics at its best, had been lost.

Yet if the outlook for Mr Heseltine looks bleak, the Government does not come out of the affair too well either. It is worth noting how often Mrs Thatcher's administrations have been embarrassed by defence policy. There has been an above average number of resignations there than in any other Department.

Mr Pym went reluctantly to Defence in 1979: he would have preferred to have been Foreign Secretary, but Lord Carrington pre-empted him. He was moved sideways when he clashed with the Treasury which was challenging the level of defence spending. Sir John Nott would have resigned at the outbreak of the Falklands War after a disastrous performance in the House of Commons if the Foreign Office team had not gone before him, and someone had to stay. He went out of politics not long afterwards.

At the slightly lower level

## EAST-WEST TRADE

# A breath of competition

By David Buchan and Leslie Colitt



THE EAST has long had double vision about trade monopolies: Western commercial monopolies are bad because they serve the narrow interests of capitalist shareholders, while communist monopolies are good because they serve the interests of the state, and thus, by Marxist-Leninist definition, all the people.

But now the classic communist trade monopoly—the foreign trade organisation (FTO) which acts as the sole conduit for all exports and imports in its sector—is coming under fire within the Soviet bloc. The criticism stems not from any Damascus-like ideological conversion to free trade, but from a growing practical awareness that the archetypal FTO insulates manufacturing enterprises from the world market and has a lot to do with declining Comecon competitiveness.

The result is a welter of change in many East European countries. Some FTOs are being forced to compete with each other. And others have been merged or linked financially with producing companies. Larger manufacturers are sometimes being allowed to go direct to Western firms. Even in the Soviet Union, where resis-

Foreign Trade Organisations (FTOs)	Companies with Direct Trade Rights
Bulgaria	20-25
Czechoslovakia	25
East Germany	15+
Hungary	273
Poland	102 (+161)*
Romania	—
Soviet Union	82

\* FTOs directly connected to individual company groups. \* Poland allows trading rights to 161 private or co-ops firms.

lance) give us the standard specification for the equipment they want, but refuse to tell us whether it is to be used in the Arctic, tundra or desert."

But exposing Western and Eastern companies to each other carries some short-term complications for the former. Gone are some of the old, familiar faces of career FTO executives whom Western businessmen have spent years buttering up; in come new men from the shop-floors of enterprises of whom Western firms have never heard. This changing of the guard, at the start of Comecon countries' 1986-90 plans, when Western companies hope for the upsurge in business traditionally associated with new five-year plans, is disconcerting.

Rapid organisational change, as in Hungary, can be disruptive elsewhere. Colman's of Norwich discovered this when its contract with a Budapest FTO to supply blood wine was undermined by the wine-grower's decision to exercise his new trade right by switching his UK outlet to Hedges and Butler. More broadly, Western companies will find that erosion of Eastern FTOs' traditional sectoral monopolies will make it harder to meet Comecon trade demands for counter-trade. Wasteful, their faults, the wide monopolies of classic FTOs made barter (if not jettison, at least machine tool for machine tool) easier to arrange.

The current trade reforms in the Soviet bloc fall into two categories—the radical and the gradual.

© Hungary, as in other aspects of economic reform, has led the way by being the only Comecon country to let its

boards, and, more generally, to make FTOs work on financial commission, and therefore in theory harder, for producers.

The main question, however, is how far the Soviet Union, much the biggest trading partner with the West, will go. Not very far, if a recent interview in the re-created 1950s building which the Trade Ministry shares with the Foreign Ministry on Moscow's Zubovskiy Boulevard is anything to go by. Mr Yuri Balod, deputy head of the department dealing with Western countries, says: "So far, no one has proved decentralisation is better than the present system."

He notes that suggestions in the Soviet press for direct trading rights for big individual enterprises have come "from academic economists, not practical businessmen." To follow these suggestions, he hints, might create a system similar to that of the Yugoslavs (where companies trade as they like).

The present Soviet structure, with the Trade Ministry controlling 47 of the 82 Soviet FTOs each with its monopoly specialties, is well-suited to the sale and purchase of standardised bulk commodities like oil. It is less adapted for the export and import of complex technology. Mr Balod

### The reaction of Western companies doing business is double-edged

change is greatest, there is talk of switching control of some FTOs from the powerful Foreign Trade Ministry to the manufacturing ministries. The reaction of Western companies doing business with the East is double-edged. They had to deal direct with the end-users of the products they are selling, or with the manufacturer of the products they are buying. No matter how technically qualified FTO executives are, early participation in contract negotiations of the end-user is essential.

At a recent West Berlin trade gathering, a leading West German oil and gas pipe contractor complained to Mr Mikhail Fomin, a senior Moscow trade official, that months, even years, were wasted in negotiations because of the absence of Soviet technicians who would use his product. "They (the FTO off-

### A main question remains the attitude of the Soviet Union

concedes that machinery and equipment—30 per cent of total Soviet exports worldwide—form only 5 per cent of total sales to the West.

But he regards as sufficient the modest moves since 1979 to bring some FTOs closer to manufacturers by putting industry representatives on FTO boards, as in the cases of Bulgaria, where each trades machine tools and Afterport, the car sales organisation. New plans, reported to be under discussion by Mr Mikhail Gorbachev's reformers, would take this one step further and put Afterport under the car industry ministry. It seems that the Trade Ministry is fighting plans to chip away at its organisational hold on commerce. The question is whether it will lose out, like most of its East European counterparts.

### A Channel link

From the Managing Director, Channel Tunnel Group

Sir—Your editorial (January 8) on the proposed cross-Channel fixed link concluded that "it seems unwise to settle for a scheme that does not include a road link" and that "the cheapest and most practical" offer appears to be that of Channel Expressway.

Recognising that the immediate reaction of many people might be that they wished to drive to the Continent, the Channel Tunnel Group, and its French partners, carried out the fullest possible examination of drive through tunnel options—among other possible solutions—before concluding (as have all other independent financial and technical authorities) that such a project would not be technically viable; would not attract the necessary finance from the private sector; and would present serious problems and dangers to drivers.

It was against this background that the CTG proceeded with the very detailed preparation of its submission, now before the two Governments, for a project which is fully capable of handling all forms of traffic, together with through train services for both passengers and freight, in the safest, fastest, most convenient and cost effective way for the foreseeable future.

Our view that the cost being quoted for the Channel Expressway scheme is wildly underestimated. A road tunnel involves a much larger bore than a rail tunnel and this presents serious engineering problems requiring costly solutions. Construction times, and costs, relating to this scheme have not, we believe, been fully investigated. Moreover, the costs allocated for the construction of a twin rail tunnel appear to bear no relation to all the available evidence in this field. In short, we are confident our scheme would, in practice, prove substantially the cheapest.

It is to the CTG project that a large number of financial institutions have now fully committed all of the necessary funds, with the need for any Government loans or guarantees, having satisfied themselves, from independent sources, that it is technically sound, can be completed quickly and within budget and that it will show an appropriate return on capital within an acceptable time scale. No other scheme has its finances in place. Nor are the financial commitments made to our scheme in any way transferable to alternative schemes.

You refer to the "technical problems of ventilation" involved in drive-through schemes. You are right to do

### Letters to the Editor

so. Under known technology the reduction of carbon monoxide exhaust fumes to a tolerable level in such a long tunnel cannot be achieved. Also, the question of driver reaction to long tunnel journeys (well outside all experience to date) in a mix of many different types of vehicle and the high risk of accidents and breakdowns, in a confined driving area, remain, and must not be lightly dismissed. To put these problems in perspective, the Expressway tunnel is more than three times as long as any existing road tunnel.

CTG and its partners are confident their project provides the very best solution to a cross-Channel link for all forms of traffic and for the foreseeable future. To say this does not rule out the possibility that at some future date, and given that the traffic volumes and new technology permit, an alternative form of road crossing could be added. It would, of course, also be necessary to demonstrate that the necessary finance was available for such a project. As of today, a drive-through tunnel is neither technically feasible nor financially viable. Michael J. Gordon, 8 Suffolk Street SW1.

### Accounting standards

From Mr J. Moore

Sir—In response to Patrick Edge-Partington (December 27), I write to offer my solution to the accounting for inflation problem which the accountancy profession and others have agonised over for some time.

At the onset I feel it necessary to point out that accountancy is not an exact science, hence the difficulty. In view of the latter, the best that can be hoped for is a logical compromise.

An organisation's turnover and costs for any period should (in an ideal world) include the inflation within that same period. I would, however, doubt if this happens, and consider it prudent to make provision for inflation in all cases.

The provision for inflation amount necessary to my mind would be the result of a calculation which takes turnover (net of VAT) reduced by 50 per cent of the inflation rate for the corresponding period.

Turnover is already a figure used in the calculation of VAT and should always include inflation. The provision for inflation amount when deducted from turnover (net of VAT) will

### Westland design leadership is recognised throughout the Continent

The Americans are aware of this. Their strategy involves weakening European competition to the point that potential buyers will have little option but to buy American. In short Sikorsky will have reversed its poor record in Europe.

This is not the way in which the argument is being presented to Westland's employees. After a year of rearguard action, the company, backed by Sikorsky, is presenting them with a fait accompli "Support the Sikorsky option" or the operation in Britain closes down. This is neither responsible nor correct. Shareholders must look to the long term not simply at short term profitability. The Prime Minister has evaded the issue. Perhaps Westland shareholders will be equal to the task.

Oslow Hall, Little Green, Richmond, Surrey.

### Changing jobs

From Mr R. Brimblecombe

Sir—Mr I. Kenna (January 4) in referring solely to transferring the company to have overlooked the fundamental point highlighted by Mr E. S. Thomas (December 27) that any dissatisfaction which does arise is directly related to the absence of preserved benefits granted on leaving service. Under the legislation, and emphasised in the official actuarial guidance notes, the transfer value is simply the cash equivalent of whatever benefits are granted and thus the higher the preserved pension the higher the transfer value will be.

Mr Kenna also refers to the fact that the guidance notes give no advice to actuaries in cases where "added years" have been credited.

This is not correct as the Institute and Faculty of Actuaries was clearly particularly concerned about employees leaving pension schemes where they had previously been granted added years by payment of a transfer value from a previous scheme and there already being reference to this in the guidance notes.

It states that where an outgoing transfer value is under consideration in respect of a withdrawing member in respect of whom a transfer value has already been received, special care may be needed in the choice of the basis of calculation—particularly where "added years" have been credited—to ensure that the outgoing transfer value is both equitable in relation to, and consistent with, the transfer value received.

R. E. Brimblecombe, 9 Aldgate High Street, EC3.

# Own land in the great American West

What more perfect way to stake your claim than by purchasing five glorious acres in the Colorado Rockies for yourself and those you love. At Sangre de Cristo Ranches you can still own a sizeable piece of America at a very modest cost and on easy credit terms. This is scenic land in one of the fastest-growing states in the USA, a piece of the unspoiled, romantic old Southwest.

Sangre de Cristo Ranches is a subsidiary of Forbes Inc., publishers of the highly respected American business and financial publication, FORBES MAGAZINE. The land being offered for sale to you is a part of the huge 258,000-acre Forbes Trinchera Ranch, one of the oldest of the remaining big ranches in America. A sportsmen's paradise in all seasons for hunting, fishing, riding, hiking and boating. With fine skiing less than 50 miles away, the ranch ranks among the world's best-known preserves for deer, elk, game birds and other wildlife.

You can own majestic mountain views of Trinchera Peak and Mount Blanca (higher than Pikes Peak) which stand as silent sentinels protecting the rolling foothills and

valley that make up our Sangre de Cristo Ranches.

The land lies about 200 miles southwest of Denver, just east of US Route 160... the Navajo Trail. Its town is historic Fort Garland, the last command of Kit Carson.

For as little as \$4,500 total cash price you can purchase your own 5-acre Sangre de Cristo Ranch, with payments as low as \$45 monthly.

Important money-back and exchange privileges backed by FORBES MAGAZINE's distinguished reputation have contributed much to the great success of this unusual land offering.

For complete details on this wonderful opportunity, without obligation, please fill in and mail coupon today.

FORBES EUROPE  
SANGRE DE CRISTO RANCHES INC.  
P.O. BOX 86  
LONDON SW11 3UT  
ENGLAND

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Telephone \_\_\_\_\_

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agency has judged the merits or value, if any, of this property. Equal Credit and Housing Opportunity

SERVICEPOWER The world's leading distributor of earthmoving equipment BLACKWOOD HODGE

FINANCIAL TIMES

Friday January 10 1986

BELL'S SCOTCH WHISKY BELL'S

Strasbourg may drop objections to reform of EEC

By Quentin Peel in Brussels THE European Parliament looks set to abandon its outright rejection of the EEC reform package...

Sweden tightens fiscal policy to combat deficit

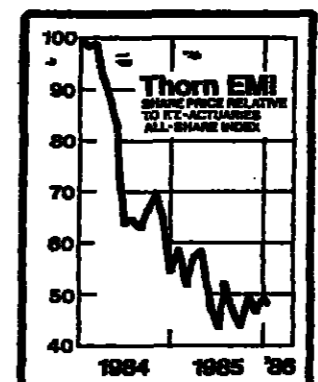
BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM THE SWEDISH Government is tightening its economic policy...

London SE plans £2m boost to its image

By Barry Riley in London THE LONDON Stock Exchange is to launch a £2m (\$2.9m) publicity campaign...

THE LEX COLUMN Driving down Wall Street

The Wall Street stock and bond markets may have suffered their steepest falls in many years...



the television manufacturing business should turn into profit this year. But it is hard to see whether this is wholly or just very largely a function of investment in rental assets...

Agusta chief starts talks with partners

Continued from Page 1 West Germans are concerned, future co-operation with a Westland in which the US helicopter producer Sikorsky has a stake will be severely limited.

Eximbank steps up pressure over French mixed credits

BY NANCY DUNNE IN WASHINGTON THE US Export-Import Bank has proffered its eighth bid in 11 weeks in an aggressive campaign designed to pressure the French into negotiating more limits on the use of mixed credits in export financing.

Argyll/Distillers

The UK Office of Fair Trading has done everyone except the Distillers management a service by waving through the Argyll bid.

Group of Five ministers to meet in London

Continued from Page 1 terminated to avoid a realignment of currencies before the election.

World Weather

Table with columns for location, temperature, and weather conditions for various global cities.

Heseltine attacks Thatcher style

Continued from Page 1 er letter to the European consortium. Mr Heseltine also charged Sir Robert Armstrong, the Cabinet Secretary, with being responsible for an unprecedented rewriting of Cabinet minutes...

UK shares tumble

Continued from Page 1 last 4 per cent of its value since Monday's opening, fell 17.7 points yesterday to close at 1,106.1.

Thorn-Emi

Having thrown open parts of the store to prospective buyers, Thorn-Emi's new management yesterday took the public on a tour of some of the financial skeletons in the basement.

Table with columns for location, temperature, and weather conditions for various global cities.

UK shares tumble

Continued from Page 1 last 4 per cent of its value since Monday's opening, fell 17.7 points yesterday to close at 1,106.1.

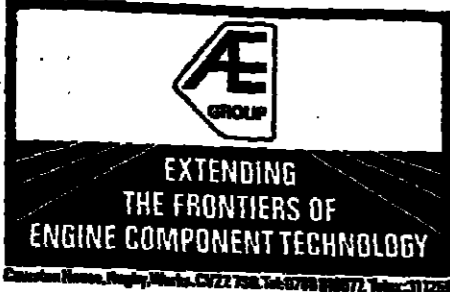
Group of Five ministers to meet in London

Continued from Page 1 terminated to avoid a realignment of currencies before the election.

ANZ & GRINDLAYS OPERATE A NETWORK SPANNING 45 COUNTRIES

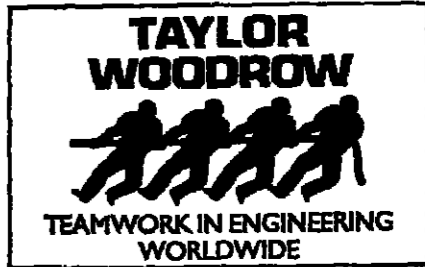
Advertisement for ANZ & Grindlays Bank Group, highlighting their international network and services across 45 countries.





SECTION II - COMPANIES AND MARKETS  
FINANCIAL TIMES

Friday January 10 1986



Chemical Bank hit by higher loan provisions

BY PAUL TAYLOR IN NEW YORK

CHEMICAL New York, the sixth largest banking group in the US, said yesterday that fourth-quarter net earnings fell by 7.5 per cent, in part reflecting substantially higher loan loss provisions and net loan charge-offs.

Several other smaller banking groups have already reported strong earnings growth in 1985 including Barnett Banks, the fast growing Florida-based group, which yesterday posted a 24 per cent gain in full year net earnings and a 29 per cent gain in fourth-quarter net income.

A 45 per cent increase in the provision for loan losses in the latest quarter, which increased to \$75.8m from \$52.1m in the year ago period, contributed to the unfavourable year-on-year comparison.

Rising losses force Timken to cut US salaries by 8%

BY TERRY DODSWORTH

TIMKEN, the world's leading manufacturer of tapered roller bearings, announced 8 per cent pay cuts for all its US salaried workers yesterday in a retrenchment move to combat rising losses.

The deficit rose to \$11.8m, against its income of \$1.2m, or 12 cents a share, in the same quarter of 1984.

Sales in the quarter fell sharply to \$253m from \$270m, and for the year dropped to \$1.1bn from \$1.15bn.

Manuli in stake buy-out

By Alan Friedman in Milan

MANULI, the Milan-based cables, adhesives, plastic film and rubber products group, has bought complete control of the 50-50 joint venture it established in 1973 with the US Uniroyal group.

Although neither company would disclose the purchase price for the stake in Uniroyal-Manuli, a manufacturer of high-pressure rubber hoses, it is believed that the Italian company is to pay around \$15m-\$20m.

Mr Mario Manuli, chairman of the group, said that Uniroyal had offered to sell out its 50 per cent stake to raise funds to pay off bank debts connected with its own recent leveraged management buy-out.

Otis may form joint venture in Finland

BY OLLI VIRTANEN IN HELSINKI

OTIS, the US world leader in lifts, could start production in Finland if talks with Valmet, the state-owned metal and engineering group, prove successful.

The two companies may set up a joint venture. A final decision on the deal - which could involve Otis taking a stake in Valmet - depends on the Finnish Trade and Industry Ministry.

Valmet says talks about "co-operation in lift manufacturing" are under way. Valmet makes 200-300 lifts a year under a licensing agreement with Schindler, the Swiss company, for the Finnish market where Valmet has a 30 per cent market share.

Volvo, the automotive and diversified industrial group which already holds a 25 per cent stake in Pripps with a book value of SEK 1.13bn, is understood to be a leading contender.

The Pripps operation would complement Volvo's existing food business, which already holds dominant domestic market shares in such areas as mineral water, processed herring and french fries, with annual sales of SEK 5bn.

US group to sell Muzak offshoot

By William Hall in New York

MUZAK, the world's leading supplier of "environmental music," which is heard, if not listened to, by an estimated daily worldwide audience of 100m people, has been put up for sale.

Westinghouse Electric, the US conglomerate that acquired Muzak with several cable television stations in 1981, yesterday announced that it had hired Goldman Sachs, the New York investment bank, to find a buyer for its Muzak service.

The service is piped to 135,000 subscribers in the US and 15 other countries.

Muzak's managers have always insisted that they are not just selling background music and emphasize that their "exclusively recorded" product is programmed to help to increase worker productivity.

It said it had built Muzak into a strong, multi-product service company.

Mr Daniel Ritchie, chairman of Westinghouse Broadcasting and Cable, said he believed Muzak offered prospective buyers "a significant opportunity in today's business communications environment."

Muzak also offers foreground music, a satellite-distributed, contemporary music service, and Tones, an original-artist, replication cassette service.

CREDIT DU NORD CHAIRMAN FOR PARTNER AT LAZARD FRERES  
French bank chief quits

BY DAVID MARSH IN PARIS

MR DAVID DAUTRESME, the chairman of Crédit du Nord, one of the larger French banks nationalised in 1982, is leaving to become a partner at Lazard Frères, the Paris arm of the international investment banking group.



Mr Dautresme: to join Lazard

The move, potentially the most far reaching personnel change on the French banking scene in recent years, comes at a time when many French banks are reshaping their financial activities to profit from progressive capital market deregulation.

Mr Dautresme, one of the most expert financial market practitioners in France, will be taking charge of a revamped financial department at Lazard.

His nominated successor at Crédit du Nord, which he has chaired since 1982, is Mr Bruno de Maulde, France's current representative at the International Monetary Fund.

Mr Dautresme is understood to be taking a significant increase in salary on his move. His current annual earnings are just over FFr 1m (\$132,000).

His departure, announced yesterday after board meetings at Crédit du Nord and its 51 per cent shareholder, the state-owned Paribas group, comes just two months before general elections in France.

Although his main job will be to build up expertise on the Paris market, he will be co-ordinating his activities in France with the two other arms of the Lazard organisation in London and New York.

Lazard is believed to have suggested the move to Mr Dautresme about two months ago.

Mr Dautresme, who has been pondering his future for some time in the light of expected changes in French banking after the general elections, preferred to make a move before rather than after the March poll to dampen any political controversy over the switch.

Mr Dautresme has been an active figure helping to set up new markets in Paris, especially in financial futures.

A key factor behind the latest move as well as a rash of changes in other parts of the French banking landscape is the expectation that exchange controls will be further loosened and perhaps abandoned after the elections.

This, as well as a series of deregulatory moves already put into train by Mr Pierre Bérégovoy, the Finance Minister, has encouraged many banks to bolster their foreign exchange and financial services departments to prepare for greater competition.

Nissan to lift stake in Spanish subsidiary

By David White in Madrid

NISSAN of Japan is to plough a further \$50m into its loss-making Spanish commercial vehicle subsidiary, Motor Iberica, raising its stake to more than 90 per cent.

The Spanish offshoot said a special shareholders meeting had been called for January 24 to approve a 50 per cent increase in capital to Pta 390m (\$255.2m).

As in previous increases, the burden is likely to be met almost entirely by the Japanese parent, which first took a stake in the Barcelona-based company in 1980 in the wake of a pullout by Massey-Ferguson.

Nissan is estimated to have already spent about \$200m on the operation.

Motor Iberica said the new capital injection implied "a considerable strengthening" of its financial situation and was aimed at enabling it to take on the challenge of the EEC, which Spain joined on January 1.

Results for 1985 have not been revealed, but the company was hoping to reduce the Pta 9.8bn loss registered in 1984. Provisional figures for 1985 sales show a rise of 26 per cent to Pta 65bn, including a 32 per cent growth in exports.

Philips sales rise Fl 6.2bn

PHILIPS, the Dutch electrical group, boosted sales to nearly Fl 6bn (\$2.17bn) in 1985 from Fl 5.3bn in the previous 12 months, but net profits fell in line with forecasts from Fl 1.11bn in 1984.

Mr Wisse Dekker, group president, said in a new year speech that exact profit figures were not yet available. The decline, as forecast in November when the group announced a drop in third-quarter results, was largely due to lower US sales and profits.

Brown Boveri to increase hold on unit

By Jonathan Carr in Frankfurt

BROWN BOVERI, the Swiss electrical engineering group, is now certain to achieve its aim of raising its stake in its West German subsidiary from 65 to 75 per cent - thus giving it closer control over the enterprise.

The Swiss concern announced last month that it planned to boost its holding in Brown Boveri Mannheim, as part of a reorganisation of its activities worldwide.

Trading in Brown Boveri Mannheim shares was suspended at DM 296 (\$126) a share, and the parent offered minority holders a price of DM 310.

Dresdner Bank said yesterday that as a result of the offer 25 per cent of the equity had been advanced for sale - of which Brown Boveri would take 10 per cent.

The transaction is understood to be costing the group around DM 190m including bank and other fees.

Consolidated net earnings of the group are believed to have risen last year, but not by as much as in 1984, when Brown Boveri posted a Sfr 85m (\$48.7m) net profit. An unspecified loss was reported for 1983.

Talks to start on Pripps sale

BY DAVID BROWN IN STOCKHOLM

THE SWEDISH Government will begin negotiations early next week aimed at selling its 75 per cent stake in Pripps, the country's leading brewery with annual sales of SEK 2.5bn (\$328.9m).

Procordia, the state-owned holding company, has also been mentioned as a possible buyer.

Volvo, the automotive and diversified industrial group which already holds a 25 per cent stake in Pripps with a book value of SEK 1.13bn, is understood to be a leading contender.

However, Mr Bert Ekström, Under Secretary of Labour, said yesterday the negotiations will be conducted in the first instance with Volvo.

The Pripps operation would complement Volvo's existing food business, which already holds dominant domestic market shares in such areas as mineral water, processed herring and french fries, with annual sales of SEK 5bn.

Volvo's existing food business, which already holds dominant domestic market shares in such areas as mineral water, processed herring and french fries, with annual sales of SEK 5bn.

Fannie Mae Federal National Mortgage Association 8% Dual Currency Japanese Yen/U.S. Dollar Debentures Due 1995 Issue Price: 101 3/4 per cent. of the Issue Amount, Plus Accrued Interest, if any Issue Amount: ¥50,000,000,000 Principal Repayment Amount at Maturity Date: U.S. \$240,400,000

ENERGY FACTORS \$70,000,000 8 1/4% Convertible Subordinated Debentures Due 2005 Interest Payable on June 15 and December 15 of Each Year L. F. ROTHSCHILD, UNTERBERG, TOWBIN

INTERNATIONAL COMPANIES AND FINANCE

Sulzer to boost capital spending by a third

BY JOHN WICKS IN ZURICH

SULZER BROTHERS, the Swiss engineering concern, intends to spend a total of Sfr 270m (\$128.5m) on group-wide capital investments this year.

140m for 1984 - because of what the company called the "uncertain development of the market."

reorganisation of loom manufacturing and the concentration in Oberwinterthur of stainless steel components production.

Thyssen unit cuts dividend

THYSSEN AG's special steels arm, Thyssen Edelstahlwerke AG, is cutting its profit transfer to the parent company to DM 22m (\$8.8m) for the year ended September 30 from DM 48m a year earlier, Benter reports from Düsseldorf.

KKR seeks to alter terms of \$6.2bn bid for Beatrice

BY WILLIAM HALL IN NEW YORK

KOHLBERG Kravis Roberts (KKR), the New York investment bank, is seeking to modify the terms of its \$6.2bn bid for Beatrice, the US food and consumer products group, leading to speculation on Wall Street that the biggest leveraged buy-out in US corporate history is running into difficulties.

twice and there has been considerable speculation in financial circles about the aggressive final terms of the leveraged buy-out.

Mr Harold Simmons, the Texas investor who has bid for Sea-Land, stepped up the pressure on the shipping group by lifting his stake from 34.8 per cent to 39.3 per cent, writes Our Financial Staff.

Svenska Handelsbanken

US\$ 100,000,000 12 3/4% Notes 1989

NOTICE IS HEREBY GIVEN that pursuant to Condition 4(b) of the Notes, US\$ 4,505,000 principal amount of the Notes has been drawn for redemption on 10th February 1986, at the redemption price of 101% of the principal amount, together with accrued interest to 10th February 1986.

The serial numbers of the Notes drawn for redemption are as follows:-

Table with 2 columns: Serial numbers and corresponding values. Includes numbers like 21 1363 2350 3277 4395 5505 6431 7351 8376 9094 10285 11426 12446 13515 14460 15529 16521 17657 18382 19318.

On the 10th February 1986, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February 1985 to 10th February 1986 amounting to US\$ 601.56 per US\$ 5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on or after 10th February 1986 upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of any of the Paying Agents mentioned thereon.

Bankers Trust Company, London.

Agent Bank

10th January 1986

These Securities have been sold outside the United States and Japan to non-U.S. persons. This announcement appears as a matter of record only.

NEW ISSUE

December 20, 1985

Sallie Mae

STUDENT LOAN MARKETING ASSOCIATION

¥20,000,000,000/U.S.\$110,497,200

8% Dual Currency Yen/U.S. Dollar Notes due December 19, 1995

Yamaichi International (Europe) Limited Bank of Tokyo International Limited

Chuo Trust Asia Limited Merrill Lynch Capital Markets

Dai-ichi Kangyo International Limited First Chicago Limited Goldman Sachs International Corp. Kleinwort, Benson Limited Mitsui Trust Bank (Europe) S.A. Morgan Stanley International Salomon Brothers International Limited Tokai International Limited

Daiwa Europe Limited Fuji International Finance Limited IBJ International Limited Mitsubishi Trust & Banking Corporation (Europe) S.A. Morgan Guaranty Ltd Orion Royal Bank Limited Societe Generale S.G. Warburg & Co. Ltd Yasuda Trust Europe Limited

All of these securities having been sold, this announcement appears as a matter of record only.

2,500,000 Shares

The Colonial Group, Inc.

Class A Common Stock

Lazard Freres & Co.

Merrill Lynch Capital Markets

- Bear, Stearns & Co. Inc. The First Boston Corporation Alex. Brown & Sons Dillon, Read & Co. Inc. Donaldson, Lufkin & Jenrette Drexel Burnham Lambert Hambrecht & Quist E.F. Hutton & Company Inc. Kidder, Peabody & Co. Montgomery Securities Morgan Stanley & Co. PaineWebber Prudential-Bache Robertson, Colman & Stephens L.F. Rothschild, Unterberg, Towbin Salomon Brothers Inc Shearson Lehman Brothers Inc. Smith Barney, Harris Upham & Co. Wertheim & Co., Inc. Dean Witter Reynolds Inc. A.G. Edwards & Sons, Inc. Edward D. Jones & Co. Allen & Company Arnhold and S. Bleichroeder, Inc. Oppenheimer & Co., Inc. Rothchild Inc Thomson McKinnon Securities Inc. Tucker, Anthony & R. L. Day, Inc.

December, 1985

IRELAND US\$300,000,000 FLOATING RATE NOTES DUE 1994

Brasilvest S.A. Net asset value as of 31st December, 1985 per C&S Share: 17,268,947 per Depository Share: U.S.\$15,196.69

Special Subscription Delivery Service of the Financial Times

MILAN

For further information contact: Intercontinental S.r.l. Milan Tel: (02) 688 7041 Telex: 320467

DAIWA EUROPE LIMITED JAPANESE EQUITY WARRANTS SERVICE

Table with columns: Issuer-Warrant, Current Market Price, Warrant Price, Premium, and Parity. Lists various Japanese companies like AIDA KOYO, AJINOMOTO, CASIO COMPUTERS, etc.

Azienda Autonoma delle Ferrovie dello Stato Floating Rate Notes due 1999

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(b) of the Notes, Azienda Autonoma delle Ferrovie dello Stato (the "Company") has elected to redeem on February 28, 1986 ("Redemption Date") all of its outstanding Floating Rate Notes due 1999 ("Notes") at par plus interest accrued to the Redemption Date.

10th January 1986. By: Citibank, N.A. London, Principal Paying Agent (CSSI Dept). CITIBANK

INTL. COMPANIES & FINANCE

Rupert Cornwell on the solid base of Germany's leading publisher Springer's heirs prosper



Mr Axel Springer: measures to preserve independence

COMPARATIVELY FEW are the monarchs who manage successfully to ensure that their wishes are for long respected beyond the grave. But Axel Springer, the late West German press magnate, bodes well to be one of them.

Mr Springer, who after the war built up what is today Europe's largest newspaper and magazine empire from next to nothing, died last September. But in the 12 months before his death he pushed through a series of measures to preserve both the independence of his group and its financial well-being—conceivably into the next century.

24.9 per cent of Axel Springer Gesellschaft für Publizistik AG, then the Springer master company. Mr Springer himself kept the remaining 75.1 per cent leaving the basic problem unresolved: how to avoid huge death duties and the possible passage of the group into hostile hands.

Springer also made sure that an 80 per cent majority was required to overturn the controversial four principles by which every journalist in the group is bound: commitment to the peaceful reunification of Germany, to reconciliation with the Jews and the defence of Israel, to the free market and to the fight against totalitarianism in all its forms.

Fujitsu sees sharp decline

TOKYO — Fujitsu, the Japanese computer group, and its 113 subsidiaries are expected to suffer a large net profit decline in the 1985 business year ending in March, company executives predicted yesterday.

to reach ¥1,710bn (\$8.4bn), up 9 per cent from a year before, but net profit is expected to decline 45 per cent to ¥49bn, the first drop since consolidated reports commenced in 1977.

KLSE plays down cost of forward contracts

BY WONG SUIJONG IN KUALA LUMPUR

THE difficulties of Malaysian stockbrokers caught with forward share purchase contracts may be less serious than originally feared, and their exposure at this stage could be less than 100m ringgit (US\$41m), according to Mr Nik Mohamed Din, the newly-elected Kuala Lumpur Stock Exchange chairman.

stock markets were suspended for three days because of problems arising from the Pan-Electric Industries crisis.

THE NATIONAL COMMERCIAL BANK Representative Office, London Change of address Please note that with effect from January 13 1986 our new address will be: Bevis Marks House Bevis Marks London EC3A 7JB Telephone: 01-283 4233 Telex No. 8952594G 'NCBLON'

This figure, compiled by the KLSE, is, however, at variance with a higher figure—believed to be in excess of 200m ringgit—obtained by the Malaysian Government's Capital Issues Committee.

Weak rand helps boost Gold Fields mines' profits

RECORD PRICES for gold in terms of the weak South African rand have boosted December quarter earnings of the mines in the Consolidated Gold Fields group by 31 per cent to a total of R273.4m (£76.5m or \$110m).

costs in check after the increase seen in the September quarter. Net profit increases of the order of 27 per cent have been achieved at Kloof, Driefontein and Liberton, mainly in line with the higher gold prices obtained.

Citicorp Banking Corporation U.S. \$250,000,000 Guaranteed Floating Rate Subordinated Capital Notes Due July 10, 1997 Unconditionally Guaranteed on a Subordinated Basis by CITICORP

GOLD MINE NET PROFITS table with columns for Mine Name, Dec, Sept, June, and a row for Total.

U.S. \$100,000,000 International Paper Company 10 1/2% Notes Due 1993 MORGAN STANLEY INTERNATIONAL CREDIT SUISSE FIRST BOSTON LIMITED KIDDER, PEABODY INTERNATIONAL LIMITED ALGEMENE BANK NEDERLAND N.V. BANQUE BRUXELLES LAMBERT S.A. BANQUE PARIBAS CAPITAL MARKETS LIMITED COMMERZBANK ABTEILUNG GELDBANK CREDIT LYONNAIS DAIWA EUROPE LIMITED DEUTSCHE BANK CAPITAL MARKETS LIMITED LLOYDS MERCHANT BANK LIMITED NOMURA INTERNATIONAL LIMITED SWISS BANK CORPORATION INTERNATIONAL LIMITED December 17, 1985

U.S. \$300,000,000 Crédit Lyonnais Subordinated Floating Rate Notes Due 2000 Interest Rate 8 1/16% per annum Interest Period 10th January 1986-10th July 1986 Interest Amount per U.S. \$10,000 Note due 10th July 1986 U.S. \$405.36 Credit Suisse First Boston Limited Agent Bank

Kingdom of Sweden U.S. \$700,000,000 Floating Rate Notes due 2005 and 3/16% Income Rights due 1990 In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 10th January, 1986 to 10th July, 1986 the Notes will carry an Interest Rate of 7 1/4% per annum.

U.S. \$600,000,000 Banque Nationale de Paris Party Paid Registered Floating Rate Notes Due 1995 Interest Rate 8.05% p.a. Aggregate Rate 1.38333% p.a. Interest Period 10th January 1986-10th July 1986 Interest Amount per U.S. \$250,000 Note due 10th July 1986 U.S. \$10,432.64 Credit Suisse First Boston Limited Agent Bank

ENTE NAZIONALE PER L'ENERGIA ELETTRICA U.S. \$100,000,000 Floating Rate Debentures due 1987 Convertible at the holders' option into 9 1/2% Fixed Rate Debentures due 1995 Guaranteed by the Republic of Italy

DG FINANCE COMPANY B.V. Amsterdam, The Netherlands DM 300,000,000 Floating Rate Notes of 1986/1995 Issue Price: 100% Secured on a Deposit with DG BANK Deutsche Genossenschaftsbank DG BANK Deutsche Genossenschaftsbank

U.S. \$250,000,000 THE EQUITABLE LIFE ASSURANCE SOCIETY OF THE UNITED STATES Euro-note Programme Dealer Credit Suisse First Boston Limited Paying Agent Bankers Trust Company Sub-Paying Agent Swiss Bank Corporation Issue Agent Credit Suisse First Boston Limited The Euro-notes will not be registered under the United States Securities Act of 1933.

INTERNATIONAL COMPANIES and FINANCE

UK building societies have enlivened the FRN sector, reports Maggie Urry
How Eurobonds could end mortgage queues

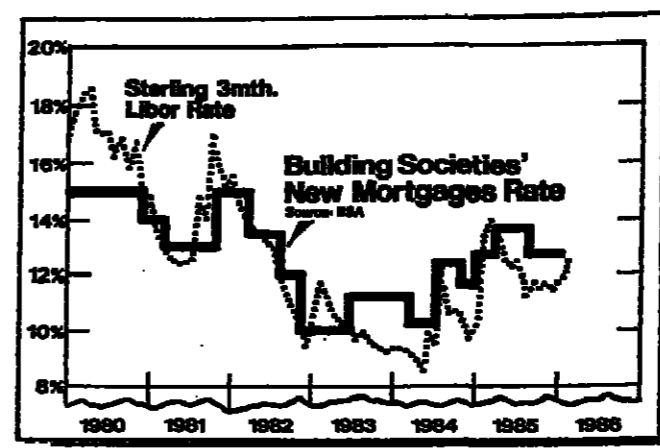
A NEW CLASS of borrower—British building societies—has enlivened the Eurosterling floating rate note market, a sector of the Eurobond market which was developing only slowly. A government decision to allow the societies to pay interest gross on Eurobonds from April 6 this year has enabled them to launch issues.

The advent of the building societies has brought new interest to the sterling floating rate market. New players have come in and there are now more than a dozen houses making markets in the societies' issues. In turn new investors have been wooed by the banks, which have paper to place.

The management cost of raising wholesale funds is nearly nil, according to the Building Societies Association (BSA). Thus the cost of raising extra funds from the retail market is higher than borrowing wholesale, as well as offering less flexibility on timing.

International investors have been slow to grasp what building societies are. Some believe them to be building companies and others associate them with the US savings and loans associations which are often less good credits. The societies and their advisers have sought to educate investors through presentations made all over Europe.

There is also some restriction on the building societies' use of wholesale funding. At present the societies must discuss their plans with the Registrar of Friendly Societies, particularly if they wish to raise more than 5 per cent of their liabilities through the wholesale market which includes CDs and syndicated loans, as many have done.



Ecu 300m warrant issue by Salomon

SALOMON BROTHERS INTERNATIONAL yesterday launched its second issue of warrants to buy or sell up to Ecu 300m. The issue comes at a time when a growing number of products based on the European currency unit are appearing on financial markets.

likely to raise as much again through other wholesale instruments. Traders in the secondary market say that the sector is already reasonably mature, though it has been under a cloud in recent days as sterling interest rates have risen.

Some dealers foresee a problem arising in April when many of the issues pay their first coupon and the rate is reduced for the next period. As building societies will not be able to pay interest gross until April, most of the issues so far have set long first coupons and many of them will be paid that month.

US growth outlook hits Eurodollar bonds

THE EURODOLLAR bond market party seems to be over—at least for this week. Sharp falls in the New York bond market on Wednesday and again at the opening yesterday cut 13 points or more from Eurodollar bond prices, with traders marking prices down at the London opening and again in the afternoon.

were beginning to unload positions. In the absence of a rate cut the margin between short-term rates, on which traders find their positions, and yields has narrowed, making it much less profitable to hold long positions.

No new issues were launched in the Eurodollar market yesterday. Sweden had been rumoured to be asking bankers for bids, perhaps for a 30-year fixed-rate issue like the World Bank's, though the fall in the markets would have delayed any plans. Mr Peter Engstrom, director of the Swedish National Debt Office, would not comment on the rumours.

The Euro-Australian dollar bond market is also looking nervous after receiving A\$250m worth of lower interest rates. The latest deal, Pepelco's A\$75m three year issue, which has a 14 1/2 per cent coupon and per issue price, was quoted just within the 1 1/2 per cent cut. Morgan Guaranty is lead manager. J. Pepelco's last issue, launched in September, which has a 13 per cent coupon, is still trading well above par. In this market pricing new issues off secondary market yields is not practicable because most paper is placed with retail investors.

Comecon bank raises \$100m Eurocredit

INTERNATIONAL Bank for Economic Co-operation, the Comecon bank which is 98 per cent owned by the Soviet Union, is tapping the Eurocredit market for \$100m through a Euro deal led by Citicredit Bank.

The seven-year credit bears interest at a margin of 1/2 per cent over London interbank deposit rates for the first five years, rising to 3/4 per cent thereafter. Repayments begin at a grace period of five years.

County Bank recruits two executives for new team

COUNTY BANK has attracted two senior bond sales executives from Salomon Brothers as part of its effort to gear up its capital market activity. Our Euromarkets Correspondent writes.

Mr Paul Nelson, head of Salomon's UK sales group, and Mr Giles, a member of his team, are to join County Bank on Monday as director and assistant director in charge of fixed rate sales.

COMMONWEALTH OF AUSTRALIA
DfIs 400,000,000
7 1/4% Bearer Bonds 1986 due 1992/2001
Amsterdam-Rotterdam Bank N.V.
Algemene Bank Nederland N.V.
Bank Mees & Hope NV
Pierson, Helderling & Pierson N.V.
Nederlandsche Middenstandsbank nv
Rabobank Nederland
Bank Brussel Lambert N.V.
Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited
Morgan Stanley International
Nomura International Limited
Orion Royal Bank Limited
Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited
S.G. Warburg & Co. Ltd.
Australia and New Zealand Banking Group Limited
Commonwealth Bank of Australia
Westpac Banking Corporation
January, 1986

DOMESTIC BOND MARKETS

Prices retreat in Tokyo

JAPANESE Government bond prices retreated sharply in Tokyo yesterday due to sliding US bond prices and a growing view that a discount rate cut in the US had been delayed.

Frankfurt declines

The sharp decline in the US market sent ripples through German bonds. Longer maturity prices fell as much as 35 pfennigs, but prices of shorter maturity bonds remained largely unchanged.

Zurich steady

Domestic bonds with warrants traded slightly lower as the stock market came under some profit-taking pressure.

Amsterdam falls

Prices of Dutch Government bonds reacted to the US. The CBS bond index declined to 111.80 from the previous day's 112.1 and the average yield on government issues rose to 6.73 per cent from 6.68 per cent.

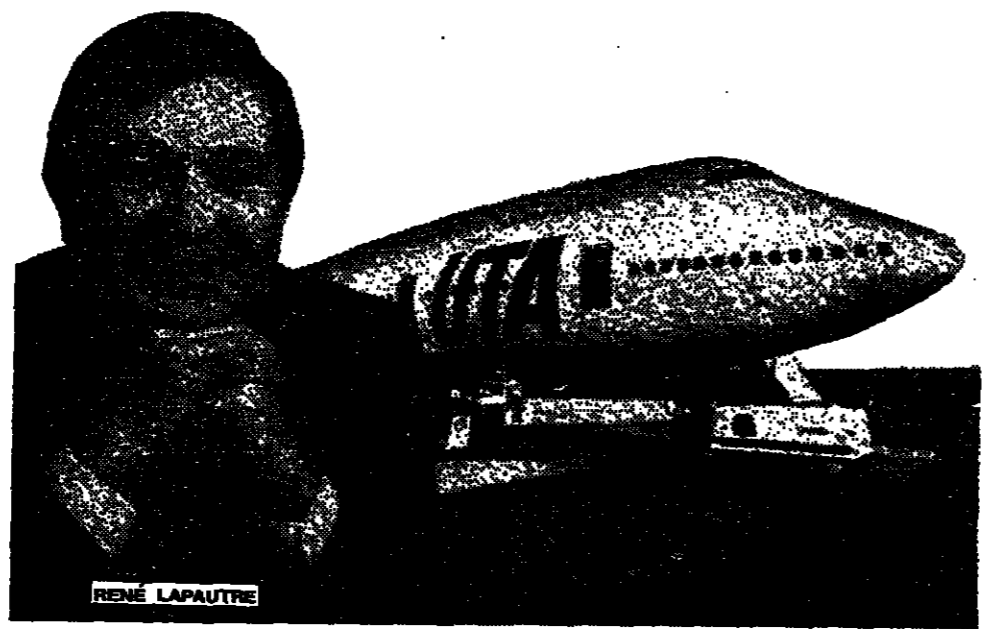
FT INTERNATIONAL BOND SERVICE

Table listing 200 latest international bonds with columns for Issued, Bid, Offer, Day, Week, Yield, and Change. Includes sections for US STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, and YEN STRAIGHTS.

# THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

RENE LAPAULTRE is a small man who likes to puff at oversized Cuban cigars. He also has large ambitions. As the chairman of Union de Transports Aeriens (UTA), the French independent airline specialising in long-distance routes to Africa and the Far East, he is not afraid to take on a much bigger rival. In his quiet way, he has just issued a not altogether veiled challenge to his much larger domestic competitor, the French state carrier Air France.



## Flying to fresh skies

Paul Betts on the expansion plans of a thrusting French airline

For many years it proved an equitable arrangement. UTA thrived on its long haul business, with African traffic growing steadily by 10 to 15 per cent a year. But in recent years, circumstances have changed dramatically and UTA has been hit more than most airlines by the evolution in international air travel competition.

Lapautre says his African business, which accounts for about two-thirds of UTA's annual traffic, has inevitably suffered from the economic and political situation in some countries like Nigeria, Libya and South Africa. The economic recession and political problems have also had an impact on Far Eastern routes.

"Many people joke about filling our aircraft with gendarmes flying to cope with the problems of the French territory of New Caledonia. But gendarmes are not a big market of the future," remarks the UTA chairman. "The extra gendarmes we have flown have hardly made up for the one-third fewer Japanese tourists and Australian visitors flying the New Caledonia route."

UTA has also faced new competitors on its traditional African and Far Eastern patches, and the decline in value of several local currencies has not helped. In Africa, where UTA has made the bulk of its profits, which totalled FF 218m in 1984, the French airline is now having to com-

pete against an increasing number of European airlines like Swissair, Lufthansa, British Caledonian, and KLM. In the Far East, which is near to breaking even, UTA has had to fight against intense competition from Asian and European carriers.

To cope with the developing competition in the long distance airline business, Lapautre launched a strategy designed to cut staff and costs (since 1981 UTA has shed 600 jobs and currently employs about 6,600 people); to modernise his fleet by acquiring new Boeing 747 combined freight and passenger aircraft in their stretched upper deck version in order to give maximum passenger or cargo flexibility; and to improve the quality of service by introducing a business class called "Galaxy."

Judging from the initial financial results, the strategy has already paid dividends. UTA is expected to report earnings of between FF 600m-FF 650m for 1985, sharply higher than the year before, according to Lapautre, who before taking the helm at UTA was a key figure at Air Inter, the French domestic airline in which UTA has a 15 per cent shareholding. Although the big jump in 1985 profits includes a FF 300m special gain from an insurance claim to replace a Boeing 747 damaged by fire at

Charles de Gaulle airport in Paris last year, it is nonetheless a strong performance considering the general environment in which UTA operates.

But Lapautre believes that in the long term UTA will have to expand its services to North America and Europe if it is to remain competitive. At present UTA has no rights to fly outside France in Europe. "This is one of our big handicaps," says Lapautre. "At present we must rely on other companies to bring our European customers to Paris to catch our flights." Apart from the competitive disadvantage now that a growing number of European airlines are flying some of UTA's African routes, this also poses headaches for setting fares.

In the current climate of deregulation in the airline business, Lapautre has been increasingly campaigning for UTA to be given European rights (he is eyeing especially London, which is a major source of UTA passengers. He has also campaigned at the Association of European Airlines (AEA) for acceptance of the idea of so-called dual designations, enabling two airlines from the same country to fly to the same place in Europe.

"The problem is that there are basically only two countries in Europe with two international airlines. These are the UK with

British Airways and British Caledonian, and France with Air France and us," he explains. "It is obvious that other countries with only a state carrier are not interested or keen on dual designation." Lapautre also believes that it is not enough to have bilateral agreements between European countries. "What we need is a real common market for airlines," he says, adding that a lot is at stake for UTA on this issue.

But the European airline deregulation process is likely to be a complex and long business. In the meantime, UTA is developing provincial hubs in France to attract more customers at a regional level. In particular, Lapautre sees great promise in expanding business around Lyon.

UTA has already made an initial move in the North American market by bidding against Air France for the rights to fly from Paris to San Francisco. "It is the first time in many years that two French airlines have asked for the same destination. The Americans do not care which airline gets the route. It will be for the French Government to decide in the coming months." The state airline, which has enjoyed a monopoly of French transatlantic flights for so many years, is clearly upset by its smaller rival's initiative.

But the UTA chairman argues that at a time when a growing

number of US airlines are flying to France, it would be in the country's interests to have two French carriers offering transatlantic services. "Air France is very powerful. But it cannot do everything in the US. It would be in the country's interest to have my company in the US. It doesn't prevent the growth of Air France."

Lapautre says he has no intention of bidding for routes like that to Miami—which fall into the natural parish of Air France. "Air France has extensive business in the Caribbean and South America. We don't. It makes sense for it to go to Miami. But San Francisco would reinforce our position in the Pacific by allowing us to offer a shorter transatlantic route as well as our existing Far Eastern service," he explains, adding that all his efforts to expand UTA's flights into Europe and North America are designed to consolidate the carrier's existing long distance services as well as to help win new business.

He would like to see a similar situation develop in France as in the UK, where British Airways and British Caledonian have now a far more flexible relationship on international routes than before.

Lapautre is also planning to introduce new fare incentives to attract customer loyalty. And he is considering a new fares structure offering reductions on certain flights. Lapautre pioneered at Air Inter a successful system which offers families on domestic flights a variety of tariffs on different days at different times of the year. In another new venture, he is introducing television sets in his Boeing 747s this spring, so as to offer in-flight video programmes as well as in-flight movies.

The television project coincides with the recent controversial entry of UTA's parent company, Chargeurs, in the private television business. Chargeurs has teamed up with Mr Silvio Berlusconi, the Italian television entrepreneur, to start next month France's first private commercial television network called Channel 5.

Lapautre claims that UTA was thinking about introducing videos on flights before Chargeurs launched itself in the private television venture. But one of Mr Lapautre's close assistants sees an interesting parallel between the Chargeurs television project and UTA. "UTA has for years lived alongside its much bigger state owned rival Air France. The new Channel 5 will now be learning to live much in the same way with the three other French state owned television networks."

## Inventory control

# The crippling cost of 'just in case'

By Nick Garnett

JAPANESE manufacturers realised years ago that the cost of financing large inventories is far more crippling to corporate profitability than are labour costs. But many European companies are still wedded to the wasteful old doctrine of "just in case," rather than the Japanese doctrine of "just in time."

A controversial report by A. T. Kearney, the management consultancy, maintains that many British manufacturers persist in the belief that "maximising" plant, machinery and people is the best way to run a business.

All this does, says Kearney, is build up inventories, at a cost to manufacturers of £5bn a year in financing and storage charges. What they should be doing is producing the highest saleable output by using practices they are generally reluctant or unwilling to follow.

Such methods would include finding other products to make—even at marginal cost where such marginal cost makes it cheaper than producing for stock—lowering work throughput, and even switching off machines or whole production lines.

This line of reasoning is broadly accepted by many other consultants, who do not believe that the traditional Japanese practice of depending on small suppliers can fully explain why a company like Canon makes thousands of photocopiers a week but runs on less than one day's stocks.

Some of these consultants, though, wince at generalisations. They believe many manufacturers are in businesses where finding alternative products to run alongside their normal lines is very difficult and that shutting off plant can be dangerous—and virtually impossible in some sectors.

One report by the Institute of Purchasing and Supply (admittedly four years old) showed that the purchasing departments of 2,000 companies believed they could contribute more to their companies' performance by buying good quality raw materials, at the lowest prices, than by managing inventories. Better. Still, that report might simply hide complacency.

Kearney likes global statistics. It estimates for example that UK manufacturing inventory amounts to £23bn worth of materials, and that this tied up capital could be cut by a third. This is based on results achieved by more than 20 of its clients, ranging from a commercial vehicle maker which cut inventories by almost a third, to a large cosmetics business that managed 70 per cent.

Some of Kearney's conclusions make decidedly unhappy reading. "It is our experience that, despite an enormous investment in com-

puter based systems, the mechanisms for scheduling purchases and production are little better than the manual systems they have replaced," says David Harland, head of Kearney's manufacturing systems and materials management group. In other words purchasing departments know little more about controlling inventories with computers than they did with stock cards. "In some industries less than 3 per cent of full orders are delivered on time" is among other unsavoury Kearney offerings.

Kearney concedes that scope for improvement in companies depends on a range of factors. It might add that it depends too on the industry.

According to a survey of companies last year by the Northamptonshire-based Institute of Physical Distribution Management (IPDM) inventory costs and storage as a percentage of sales turnover vary considerably from sector to sector.

In food and drink it is 3.9 per cent (more than two thirds of which is storage) while in vehicles it is 6.3 per cent (less than half of which is storage). The average for all sectors is under 4.5 per cent. When transport costs and the tricky-to-determine cost of inventory administration are lumped in, overall distribution absorbs an average of 11.6 per cent of sales turnover.

The consultancy Arthur Young argues that switching on and for some industries is inappropriate—for example processing chemicals and oil, where continuing production keeps overall energy costs down. It also makes a distinction between say, the manufacture of dog food—where a lengthy process of adding ingredients, colouring and taste is not suitable as a process for regular stopping and starting—and jam making, where it perhaps could be.

In any case, says Arthur Young, one of the impediments among manufacturers of tinne food and other High Street suppliers is the three, four or five week shelf stocks maintained by many supermarkets.

Nevertheless there are many companies where "just in time", and producing to need, are put into practice because the logic of economies and distribution dictate it. Arthur Young itself points to one example—a breadcrumb manufacturer in Lincolnshire supplying Ross, the frozen food company. The breadcrumb maker knows only the afternoon before the day he has to supply just how much fish for fish fingers Ross has bought at Grimsby docks. It must use a mixture of forecasting (producing a stock of breadcrumbs) and through-the-night production in order to meet requirements the following morning at the lowest cost to itself.

Of course the best of both worlds is to have plants running flat out to meet a full order book while you run a finely tuned "just in time." This is a combination many manufacturers now only dream about.

# NEW MATERIALS



Even high technology begins with the basics. That's why Hitachi has always placed special emphasis on developing and producing materials for use in its own products. Over the past half century, independent R&D has led us to breakthroughs in metal alloys, electrical insulators, chemicals and magnetic materials. And by applying uncommon ideas to common materials, we're creating super-substances with features previously undreamed of.

**Like turning lead into gold**

Today, the results of Hitachi research are in use all around you. Business printers achieve higher resolution thanks to such exotic-sounding materials as "organic photoconductors." Ultrahigh-capacity floppy disks are being created with our "amorphous thin film" alloys. Turbines rely on our structural alloys. Lightweight parts for automobile turbochargers and engines are being made from our fine ceramics, as are packages for advanced microchips.

In fact, we are constantly coming up with innovations and new applications. One is a silicon-carbide (SiC) material that rivals diamond in its ability to combine incompatible characteristics: high electrical resistance

and high thermal conductivity. Because it can be inexpensively produced, SiC is opening a variety of possibilities, such as powerful X-ray generating equipment that will lead to new medical breakthroughs.

**The best of worlds is yet to come**

Our vision of the future includes video disks that can be erased and re-recorded because they are made of a temperature-sensitive metal that stores images and sounds as bits of alterable colour. Energy-generating fusion reactors that will use special ceramic refractories for core linings. And much, much more.

We'd like you to share in the benefits of our scientific research, covering the next generation of robots, sensors and other electronic devices. For improved business efficiency. For a higher quality of life. Two goals we've pursued for 75 years as part of our commitment to a better world through electronics.

WE BELIEVE NEW MATERIALS DETERMINE THE SHAPE OF THINGS TO COME



UK COMPANY NEWS

Problems at Inmos depress Thorn EMI

Thorn EMI, the troubled electronics group, yesterday reported a collapse in interim profits from £40.2m to £11.4m...

This would indicate a full year result of around £90m compared with a depressed £106m last time. Cash management still remains the group's top priority...



Mr. Colin Southgate (left), managing director of Thorn EMI, and Sir Graham Wilkins, chairman...

Rental and retail was the only product group to record an improvement over the six months to end-September 1985, despite disappointing results from UK electrical retail operations...

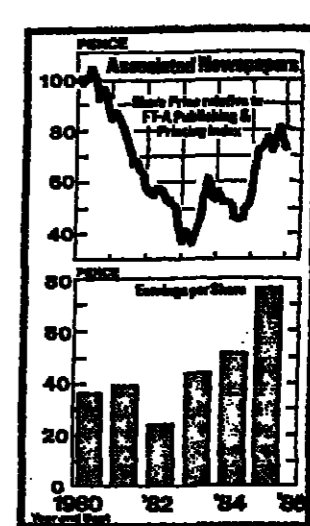
by delays in the introduction of new products. Many of these products had now been released with a significant improvement in the company's brand position...

Sedgwick advances in third quarter

THIRD QUARTER pre-tax profits at Sedgwick Group rose from a re-stated £27.2m to £30m, giving improved figures of £105m for the nine-month period to September 30...

Assoc. Newspapers beats forecasts with record £41.9m

Associated Newspapers Holdings yesterday unveiled its 1985 results which showed profits comfortably ahead of City expectations...



should continue in the second half, but he warned that profits from the provincials would be adversely affected by NGA industrial action.

Finance charges retard Electronic Rentals

Electronic Rentals Group yesterday reported a small increase in taxable profits from £7.48m to £7.74m for the six months to end-September 1985...

Since the end of the period the company has also acquired Telefusion which represents a major advance in the strategy which was adopted some two years ago.

Telefusion acquisition the interim dividend is 1.167p (same). Earnings per share were 1.5p (1.7p) after tax of £3.95m (£3.4m).

Cala in £3.7m cash call

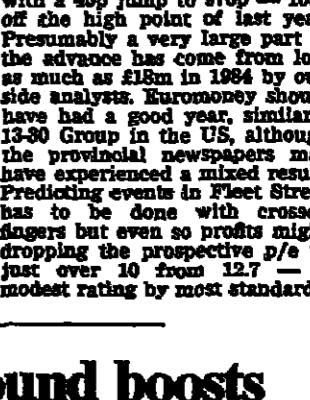
City of Aberdeen Land Association the Edinburgh-based housing and commercial property development group, is making a £3.66m rights issue to finance the next stage of its growth.

Small rise at S. Banks

Stacey C. Banks, the Bedfordshire grain and agricultural merchant, has managed a small rise in profits despite a drop in turnover in the six months to October...

Growth all round boosts Valin Pollen 85% to £1.1m

WITHE EAGE of its subsidiaries achieving growth significantly in excess of the industry average Valin Pollen International was able to lift its 1984-85 pre-tax profits by 85 per cent.



The Nippon Credit Bank (Curacao) Finance N.V. USS 100,000,000 12% Guaranteed Notes due 1992

Table of serial numbers for USS 100,000,000 12% Guaranteed Notes due 1992, including columns for serial numbers and principal amounts.

On the 13th February, 1986, the said redemption price will become due and payable on each Note to be redeemed, together with accrued interest from 30th January, 1986 to 13th February, 1986 amounting to USS 23.25 per USS 5,000 Note...

Board Meetings

Table listing board meetings for various companies including Peter Stock, Turnbull Scott, First Security, Future Dates, etc.

Burnett property sales raise £1.9m

Burnett and Hallamshire, the troubled coal mining and property group which is in the throes of a financial reconstruction, has sold 10 properties to raise £1.9m...

Directors of Cala

Directors of Cala, who hold 25.5 per cent of the existing equity, and Stanhouse Western which controls a further 18.4 per cent, intend to take up their rights. There will be an extraordinary general meeting on January 27.

Bank of Scotland Base Rate advertisement. The Royal Bank of Scotland announces that with effect from 9th January 1986 its Base Rate will be increased from 11.50% per annum to 12.50% per annum.

UK COMPANY NEWS

Pearson selling Fairey Engineering

By Nick Garnett

Fairey Holdings, the engineering arm of Pearson, is negotiating with three other companies the sale of Fairey Engineering and five of its satellite businesses...

Fairey Engineering had a turnover of more than £50m last year, out of Fairey Holdings' £160m, and is thought to have contributed about one-third of Fairey Holdings' profits.

The negotiations do not affect Fairey Holdings' other businesses, which centre on more advanced engineering including hydraulics, electronics and ceramics.

The company told union officials at Fairey Engineering's headquarters in Stockport near Manchester yesterday that the business was for sale though profitable did not fit into the way the company wished to develop.

Fairey Engineering's products include a very successful medium girder bridge manipulators and nuclear-waste containers. It has broad expertise in nuclear engineering. The construction business was recently moved from Warrington to Fairey Engineering's main site at Stockport.

Fairey is thought to be discussing a separate sale of the business and intends using the sale cash to fund expansion of its core higher technology activities.

Horizon Travel

IEP Securities, a subsidiary of the investment group run by leading New Zealand businessman Mr Ron Brerley, has taken a 5.2 per cent stake in Horizon Travel.

The stake has been built up over the past few weeks and has prompted a letter from Mr Bruce Tanner, chairman of Horizon, asking about Mr Brerley's intentions.

The reply was non-committal but while the recovery period in the travel industry is good Horizon is partially protected from a hostile bid by the 25 per cent stake held by IEP, which it is committed to hold for five years.

Beazer buys again and wins control of Kier

BY DAVID GOODHART

C H Beazer, the fast-growing housebuilder, yesterday won control of construction group French Kier but the argument over the shape of the merged company's board is likely to continue over the weekend.

Beazer bought another 2.8m shares yesterday morning, taking its total stake to 51.17 per cent. But after another meeting between Mr Brian Beazer, the Beazer chairman, and Mr John Mott, the French Kier chairman, there was little progress on the two organisations' conflicting plans for the new board.

French Kier's loss of control to Beazer represents the fifth time in the past few weeks that merchant bank Morgan Grenfell has been on the losing side in a bid battle, the other four being: James Neal, Guinness Peat, Scottish and Newcastle and Abbey.

Beazer, which at present has five executive directors and two non-executive directors, has conceded to French Kier four executive directors and one non-executive on the merged board.

However French Kier remains dissatisfied with the proposed functions of the executive directors and is particularly the lack of a presence within the inner core of the board.

Another point of contention is the future of Mr Mott, himself. He has been offered the non-executive post but says: "Were I to take that it would be demoting everything that has been done over the past 11 years in French Kier. I will certainly not accept it."

Mr Mott would like the role of non-executive deputy chairman but seems unlikely to get it. The French Kier board can still have over a considerable influence

to Beazer even if it cannot stop the takeover.

It could, for example, recommend that shareholders accept only Beazer's cash offer of 28p which would result in the underwriters having to accept almost all of Beazer's new share issue.

French Kier could drag its feet even further and refuse to accept Beazer representatives on its board until an EGM was requisitioned.

That would take time and leave the staff and middle management of the construction group in a state of continuing uncertainty—something Beazer is keen to avoid.

Beazer has said that it will send out its final offer document today. It has already told French Kier's two non-executive directors Mr Henry Cottrell and Mr Tony Carline that they will not be wanted in the new company.

NEW LIFE BUSINESS

New premiums down at L and G

Legal and General, Britain's second largest life insurance company, yesterday reported a drop in new premiums of 4.4 per cent in 1985.

New annual premiums worldwide, excluding managed and segregated funds, fell almost 5 per cent to £1.1bn, while single premium business dropped a quarter from £305.7m to £224.4m.

Individual life business in the UK saw new annual premiums drop from £87.5m to £78.5m and single premium business fall from £102.0m to £92.0m.

The company's major mortgage-related business held up well in a difficult first half, with new annual premium income of

£24.9m, not far short of 1984's high level of £26.4m.

On pensions the group reported a recovery in new group life and pensions business. Although new annual premiums dropped from £39.4m to £37.5m, the number of new insured group schemes rose 41 per cent.

Both of the group's pension investment services did better in 1985. New premiums on the managed fund rose from £91.4m to £96.6m, while the segregated fund service funds went up from £42.1m to £50.8m.

However, L and G, in contrast to the general trend, did not do particularly well on individual pensions. Conventional self-

employed pensions business saw annual premiums up from £6m to £6.5m, but single premiums fell from £2.7m to £2.5m.

The group's unlinked operation, now well established, continued to progress. New annual premiums rose marginally from £12.7m to £12.9m. Although single premium business declined from £4.8m to £4.5m.

The group's unlinked operation, now well established, continued to progress. New annual premiums rose marginally from £12.7m to £12.9m. Although single premium business declined from £4.8m to £4.5m.

The group's unlinked operation, now well established, continued to progress. New annual premiums rose marginally from £12.7m to £12.9m. Although single premium business declined from £4.8m to £4.5m.

Record business for Scottish Amicable

SCOTTISH Amicable Life Assurance achieved record new business in 1985 with new annual premiums on individual life and pensions business up nearly a quarter from £60.2m to £73.9m and single premium business increasing 10 per cent from £71.8m to £78.8m.

The main success for Scottish Amicable last year was in sales of self-employed and executive pension schemes. New annual premiums on self-employed pensions were up 80 per cent to £18.8m, while single premiums rose by a third to

£21.8m. Executive pension business grew even faster with new annual premiums up 80 per cent to £15.8m and single premiums more than doubling to £24.4m.

The company's mortgage related business, a field in which it is a leader, held up well despite a difficult first half year to finish with new annual premiums down only 4 per cent to £29.8m.

New annual premiums on other conventional individual classes rose by 13 per cent to £6m, but single premiums were almost halved to £200,000.

In contrast, the company's ordinary investment linked business was dull in 1985 as competition grew from other conventional life companies entering the field. New annual and single premiums dropped by a quarter to £3.5m and £3.1m respectively.

The company's group pensions business did well with the number of clients using the highly successful managed pension fund SCAMP rising from 622 to 695 and the funds under management up from £1.1bn to £1.42bn.

COMPANY NEWS IN BRIEF

DEWHURST AND PARTNER, manufacturer of electrical control equipment, raised pre-tax profits from £214,602 to £408,228 in 62 weeks ended September 29 1985. Turnover totalled £2.16m (£3.75m). Earnings amounted to 4.3p (1.81p) per 10p share. Final dividend is 0.7p, making a net total of 1.05p (0.75p).

STEWART & WIGRT, London property investor, lifted pre-tax profits from £23,001 to £59,589 for the six months to September 30 1985. Gross rental income more than doubled to £57,179 (£27,726), while retail turnover fell to £94,589 (£169,749) after the disposal of two of its four shops. Depreciation amounted to £2,182 (£2,131) and tax was £18,022 (£11,856), leaving net profits of £30,374 (£14,014). Earnings per share were 38.51p (28.53p).

ASHDOWN Investment Trust announced pre-tax revenue up 6.1 per cent to £1.64m for the year to November 30 1985. Total revenue was £1.9m (£1.69m), comprising investment income

of £1.63m (£1.52m), deposit interest £208,000 (£135,000) and underwriting income £81,000 (£35,000). Expenses and interest were £353,000 (£232,000) and tax took £102,000 (£69,000). Earnings per share were 3.17p against 2.85p adjusted, and the net asset value was 167.6p per share (153p adjusted). A final dividend of 2.1p is proposed, making 3.1p for the year.

MORGAN CRUCIBLE has sold a magnetic mine owned by its Australian subsidiary for A\$1.9m. The mine formed part of the Australian-based Kaiser and Harrison Walker refractory interests acquired by Morgan last year. The sale is part of the group's policy of disposing of its non-mainstream businesses. Further Australian assets are expected to be sold in the near future to raise a further A\$2m.

from £40.8m to £43.79m. The interim dividend is raised from 1.5p to 1.65p net and stated earnings per share improved from 3.14p to 3.44p. Oldacre is engaged in animal feeds.

OCEAN Transport & Trading, the industrial distribution group, is buying three businesses: Freedom 127, a liquefied petroleum gas distributor based near Sheff; Coys of St Helens, a freight forwarding company, and B. Checkley, a truck tyre canvas supplier. Ocean is also to reorganise Western Point docks near Exmouth as a bulk handling terminal.

Cleaning (Scotland) and Alliance Cleaning Services. The cost is in excess of £400,000.

QUEENS MOAT House\* offer for Deans Park Hotels Group has been accepted in respect of 82.75 per cent of the shares. The offer remains open; the cash alternative has closed.

DALE ELECTRIC International has bought a 40 per cent stake in Wirtz and Busch, the Nigerian trading house, from Deutsch Africa. Gesellschaft for £300,000. Of this, £200,000 will be met by share issues. Dale has issued 147,050 ordinary shares in respect of £100,000.

RENTOKIL GROUP is making three acquisitions to develop its UK office cleaning business to a turnover in excess of £5m-up 150 per cent in two years. It is buying Centreclean, Carlton

LADBROKE INDEX 1,269-1,112 (-13) British and Foreign 6,674 Tel: 01-427 4411

Table with columns: Company Name, Current Dividend, Date of Payment, Corrected Dividend, Total Dividend, Total Payout. Includes entries for Ashdown Invest, Associated Newspapers, etc.

Table for Granville & Co. Limited, Over-the-Counter Market. Columns: High/Low, Company Name, Price, Change, Yield, P/E, Fully Paid. Includes entries for High/Low, Ashdown Invest, etc.

DSL Bank advertisement. Includes logo, name, address, and details of DM 100,000,000 floating rate notes.

Lombard North Central advertisement. Details 14 Days Notice and Cheque Savings Accounts with interest rates.

MITSUBI FINANCE ASIA LIMITED advertisement. US\$100,000,000 12 1/2% Guaranteed Notes Due 1992.

Large table of serial numbers for Mitsubi Finance Asia Limited notes, organized in columns.

On 10th February, 1986, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February, 1985, to but excluding 10th February, 1986...

Payment of the Notes to be redeemed will be made on or after 10th February, 1986, upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of the Paying Agents mentioned thereon...

Mitsui Finance Trust International Limited Fiscal Agent

Notice of Mandatory Redemption to the holders of the outstanding U.S. \$20,000,000 Floating Rate Notes Due 1988. Includes details of the notes and redemption process.

## UK COMPANY NEWS

# Terry Garrett takes a look at the transformation of the Murray Growth Trust Hoisting the Ensign in venture capital

**WITHIN** the next week, possibly two, Ensign Trust will announce the purchase of an established venture capital group for close to £15m.

It will be the first significant acquisition since control of the trust, formerly known as Murray Growth Trust, passed to the Merchant Navy Officers' Pension Fund (MNP) last autumn after a hotly contested bid.

There is a double purpose to the acquisition. By financing the deal through a vendor placing of Ensign shares the pension fund will go a long way to accomplishing its pledge to the Stock Exchange that it will reduce its holding of the ordinary shares from over 87 per cent to 75 per cent.

And the addition of a portfolio of equity holdings in unquoted companies extends the role of Ensign which has almost overnight been transformed from a general trust into one specialising in financial services companies and development capital investments.

Mr Phillip Henderson, who was deputy investment manager of the pension fund before he was seconded to run Ensign, makes no bones about the fund's original intention to get full control of Murray Growth. But a low level of acceptance from

"B" shareholders prompted a rethink. MNP could always have voted for liquidation of the trust but the idea of holding a quoted investment trust became increasingly attractive.

"The next question was, what do you do with it?" recalls Mr Henderson. "Out came the cold towels and we set them for a real 'think'." The first reaction was to reduce the trust in size to around £80m and look at it as a straightforward venture capital fund. That was not thought workable because of the capital gains tax liabilities for other shareholders.

Equality there was little point in retaining Ensign, or Murray Growth as it was, as a general trust. For some years the pension fund had concentrated on financial services companies and venture capital investments. A blend of those two themes would, MNP believed, create a cohesive strategy for an investment trust that would then attract a City following.

Philip Henderson is convinced — though he might find an argument elsewhere — that in the area after Big Bang in the City the power base in the securities industry will shift from the stockbrokers towards members of the community who actually have the cash — the fund managers.

The big battalions will have "the clout."

He is also attracted by the mushrooming involvement of small investors once more. The Government's privatisation programme and, at the other extreme, the USM are generating a whole new pool of investors to be tapped. So Ensign has just bought 25 per cent of Hill Woolgar (to be renamed under new management) which will offer a broad range of services under one roof for small investors.

The overriding idea is that the financial services sector, development capital for industry and the personal savings market will become much closer related.

### ENSIGN'S MAJOR HOLDINGS

Investment	Stake (%)	Value £m	Part of total assets (%)
Robert Fleming*	7.3	15.1	7.6
Alroy & Smithers	10.0	12.2	6.2
George Grenfell	3.3	9.2	4.7
Ivory & Stone	21.1	9.2	4.7
M & G Group	5.4	8.2	4.1
Target Group*	12.5	7.8	3.9
Dreyfus	1.8	4.5	2.3
Berkeley Technology	10.0	6.4	3.2
First Colonial Bankshares	17.5	4.1	2.1
Murray Technology*	30.8	4.2	2.1
* Unquoted			

business that would add 6p a share to Ensign's current net assets of around 133p a share.

So far ahead of the revolutionary changes that face the City it is impossible to say with any confidence how the financial markets will shape up at the end of the decade. Or indeed whether the cocktail of financial services, personal finance and development capital under the umbrella of an investment trust can provide the extra benefits Philip Henderson is looking for from the tripartite marriage.

"I have no idea whether we can make it work—but I think it will be made to work by the market place."

And there is no point in developing a formal structure for Ensign this early. "We have the bricks. If a bulldozer could knock it flat and I would have to start again. We are saying that the bricks are there and the foundation work is done. What shape should the wall be? At the moment it is not sensible to even build one."

At least the below average discount of Ensign's shares to its assets of 8 per cent suggests that a number of people in the City are convinced that when he gets started he will not be building castles in the sky.

## FINANCIAL TIMES BOOKLETS

The following booklets are available from the Financial Times:

**Capital Gains.** The key figures to calculating your tax £4.50

**How to compete on equal terms** £3.75

**Venture Capital** £3.50

**Jobs, pay, unions & ownership of capital** £1.50

To order your copy, please write to:

**Ms Nicola Banham**  
Publicity Department  
Financial Times Limited  
Bracken House  
10 Cannon Street  
London  
EC4A 3DF

enclosing a cheque for the value of your order

**Christiania Bank og Kreditkasse ("the Bank")**  
NOTICE  
to the holders of the outstanding  
U.S.\$40,000,000 Floating Rate  
Subordinated Capital Notes Due 1991  
of the Bank ("the Notes")  
of the  
**EARLY REDEMPTION ON 13TH FEBRUARY, 1986**  
of all of the Notes by the Bank

NOTICE IS HEREBY GIVEN to the holders of the Notes that, in accordance with Condition 5(c) of the Notes and pursuant to the provisions of the Trust Deed dated 26th February, 1981, made between the Bank and The Law Debenture Corporation p.l.c. constituting the Notes, the Bank will redeem all of the Notes then outstanding on the next interest payment date falling on 13th February, 1986 ("the redemption date"). The Notes will be redeemed at their principal amount plus interest accrued to the redemption date. Payments of principal and interest accrued will be made on or after the redemption date at the specified office of any of the Paying Agents listed below, against surrender of the Notes with all unattached coupons attached. Coupon No. 23 maturing on 13th February, 1986, should be presented for payment in the usual manner.

Interest on the Notes will cease to accrue from the date of redemption.

**PRINCIPAL PAYING AGENT**  
Citibank N.A.,  
Citibank House,  
38 St Paul Street, London WC2R 3JS, England.

**PAYING AGENTS**

Citibank N.A., Avenue de Terwintstraat 26B, B-1150 Brussels, Belgium.	Citibank N.A., New Market Square 40-42, D-6000 Frankfurt/Main 1, West Germany.	Citibank N.A., 15 Avenue Marie-Theres, L-1600 Luxembourg.
Citibank N.A., Corona Trust Office, 111 Wall Street, New York, N.Y. 10038, U.S.A. (See principal only).	Christiana Bank of Copenhagen, Storegade 7, C-1100 Copenhagen, Denmark.	Citibank N.A., 15, La Perouse, L-1600 Luxembourg, France.
	Citibank Investment Bank (Switzerland), Rue de la Chapelle 4, P.O. Box 24, CH-4002 Zurich, Switzerland.	Citibank N.A., London Principal Paying Agent.

January 10, 1986

**DRIEFONTEIN CONSOLIDATED**  
Driefontein Consolidated Limited  
(Registration No. 65/0488/06)

ISSUED CAPITAL: 102 000 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1985	Quarter ended 30 Sept. 1985	Six months ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold - East Driefontein</b>			
One milled (t)	705 000	705 000	1 410 000
Gold produced (kg)	8 832.0	6 492.0	13 018.0
Yield (g/t)	8.2	8.2	8.2
Price received (R/kg)	27 288	22 415	24 842
Revenue (R/t milled)	262,01	206,89	228,80
Cost (R/t milled)	76,70	75,41	75,56
Profit (R/t milled)	177,31	131,18	154,24
Revenue (R000)	178 374	145 644	324 018
Cost (R000)	53 571	51 163	106 534
Profit (R000)	128 903	92 481	217 484
<b>Gold - West Driefontein</b>			
One milled (t)	720 000	720 000	1 440 000
Gold produced (kg)	8 522.0	6 228.0	13 776.0
Yield (g/t)	12.3	12.4	12.3
Price received (R/kg)	27 288	22 280	24 746
Revenue (R/t milled)	336,07	276,86	306,81
Cost (R/t milled)	86,82	83,82	85,17
Profit (R/t milled)	249,25	193,04	220,64
Revenue (R000)	341 280	199 123	440 373
Cost (R000)	82 811	60 132	122 043
Profit (R000)	258 469	138 991	317 730
<b>Uranium Oxide</b>			
Produced (t)	189 430	194 240	389 670
Oxide produced (kg)	21 823	23 041	44 844
Yield (kg/t)	0.118	0.119	0.117
<b>FINANCIAL RESULTS (R000)</b>			
Working profit Gold	303 742	231 472	535 214
Recovery under loss of profits	—	—	54
Insurance	—	—	54
Profit on sale of Uranium Oxide and Sulphuric Acid	2 234	2 125	4 359
Net tribute royalties and sundry mining revenue	808	477	1 326
Net mining revenue	306 988	234 069	540 963
Net non-mining revenue (group)	28 446	25 129	53 577
Profit before tax and State's share of profit	333 333	260 197	593 530
Tax and State's share of profit	202 878	167 648	380 826
Profit after tax and State's share of profit	130 355	102 549	212 904
Capital expenditure	38 841	28 201	68 042
Dividend	147 900	—	147 900
Loan levy refund (1979)	36 084	—	36 084
<b>CAPITAL EXPENDITURE.</b> The unexpended balance of authorised capital expenditure at 31 December 1985 was R425.7 million.			
<b>DIVIDEND.</b> A dividend (No. 25) of 145 cents per share was declared on 10 December 1985, payable to members on or about 12 February 1986.			
<b>SHAFTS</b>			
<b>East Driefontein</b>			
No. 4 Shaft-E. The shaft was sunk 222 metres to a depth of 1 896 metres below collar. The return airway station above 22 Level, and 22 Level station, were excavated and lined. Development to the first rock-pass position on 22 Level was completed.			
No. 5 Shaft-E. The change-over of hoisting equipment in the headgear continued.			
No. 8 Sub-Vertical Shaft-E. The headgear portion of the shaft was slipped to full size to a distance of 15 metres above the shaft collar on 22 Level. The installation of the stage and rock winders is in progress.			
<b>West Driefontein</b>			
No. 6 Tertiary Shaft-W. The shaft was sunk 34 metres to its final depth of 689 metres below the collar on 28 Level. Portion of the development on the pump level below 28 Level was completed and the shaft loading facilities were installed.			
No. 7 Shaft-W. The shaft was sunk 198 metres to a depth of 1 184 metres below collar. The excavation and support of 10 and 12 Level stations were completed.			
No. 8 Shaft-W. The shaft was sunk 102 metres to a depth of 638 metres below collar. Commencement of a cavity was required from 16 October to 1 November during which puffed no sinking took place.			

On behalf of the board  
R. A. Plumbridge } Directors  
A. H. Munro

9 January 1986

**GOLD FIELDS OF SOUTH AFRICA LIMITED**  
Group Gold Mining Companies Reports for the quarter ended 31 December 1985

**DOORNFONTEIN**  
Doornfontein Gold Mining Company Limited  
(Registration No. 05/24709/06)

ISSUED CAPITAL: 10 000 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1985	Quarter ended 30 Sept. 1985	Six months ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	388 000	366 000	732 000
Gold produced (kg)	2 206.2	2 426.6	4 632.8
Yield (g/t)	0.0	6.5	6.3
Price received (R/kg)	27 288	22 246	24 620
Revenue (R/t milled)	144,22	147,72	156,20
Cost (R/t milled)	86,82	86,79	86,79
Profit (R/t milled)	58,13	60,83	69,03
Revenue (R000)	60 273	54 055	114 328
Cost (R000)	34 870	31 764	66 734
Profit (R000)	25 303	22 292	47 605
<b>FINANCIAL RESULTS (R000)</b>			
Working profit Gold	25 303	22 292	47 605
Net sundry revenue	3 613	3 574	7 187
Profit before tax and State's share of profit	28 916	25 876	54 792
Tax and State's share of profit	10 556	7 872	18 167
Profit after tax and State's share of profit	18 360	18 004	36 625
Capital expenditure	8 844	10 945	20 589
Dividend	11 030	—	11 030
Loan levy refund (1979)	1 381	—	1 381
<b>CAPITAL EXPENDITURE.</b> The unexpended balance of authorised capital expenditure at 31 December 1985 was R54.4 million.			
<b>DIVIDEND.</b> A dividend (No. 58) of 110 cents per share was declared on 10 December 1985, payable to members on or about 12 February 1986.			
<b>No. 8 SUB-VERTICAL SHAFT.</b> The shaft was sunk 101 metres to a depth of 1 017 metres below collar. 28 Level station has been cut and development to the ore pass position is in progress.			

On behalf of the board  
A. H. Munro } Directors  
A. Moolman

9 January 1986

**DEELKRAAL**  
Deelkraal Gold Mining Company Limited  
(Registration No. 74/0018/06)

ISSUED CAPITAL: 98 540 000 shares of 20 cents each, fully paid.

	Quarter ended 31 Dec. 1985	Quarter ended 30 Sept. 1985	Six months ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	375 000	375 000	750 000
Gold produced (kg)	1 960.0	1 761.0	3 687.0
Yield (g/t)	5.2	4.7	4.9
Price received (R/kg)	27 211	21 894	24 557
Revenue (R/t milled)	138,12	102,08	120,10
Cost (R/t milled)	71,90	71,11	71,51
Profit (R/t milled)	66,22	30,97	48,59
Revenue (R000)	51 786	38 279	50 074
Cost (R000)	28 981	26 667	55 628
Profit (R000)	22 804	11 612	36 446
<b>FINANCIAL RESULTS (R000)</b>			
Working profit Gold	22 804	11 612	36 446
Net sundry revenue	2 658	2 259	4 967
Total profit	25 462	13 871	41 413
Capital expenditure	5 581	6 411	11 992
Dividend	19 308	—	19 308
Loan levy refund (1979)	100	—	100
<b>CAPITAL EXPENDITURE.</b> The unexpended balance of authorised capital expenditure at 31 December 1985 was R25.1 million.			
<b>DIVIDEND.</b> A dividend (No. 6) of 20 cents per share was declared on 10 December 1985, payable to members on or about 12 February 1986.			
<b>No. 1 SUB-VERTICAL SHAFT.</b> Equipping of the deepened portion of the shaft is well advanced and work on the shaft bottom spillage arrangements is in progress.			

On behalf of the board  
R. A. Plumbridge } Directors  
A. H. Munro

9 January 1986

**KLOOF**  
Kloof Gold Mining Company Limited  
(Registration No. 84/0442/06)

ISSUED CAPITAL: 120 960 000 shares of 25 cents each, fully paid.

	Quarter ended 31 Dec. 1985	Quarter ended 30 Sept. 1985	Six months ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	840 000	540 000	1 080 000
Gold produced (kg)	7 488.0	7 520.0	15 008.0
Yield (g/t)	13.5	14.0	13.9
Price received (R/kg)	28 854	22 016	24 433
Revenue (R/t milled)	373,35	308,53	341,14
Cost (R/t milled)	86,24	53,32	84,78
Profit (R/t milled)	277,11	255,21	256,36
Revenue (R000)	301 811	168 822	368 433
Cost (R000)	51 970	60 294	102 364
Profit (R000)	149 641	118 428	266 069
<b>FINANCIAL RESULTS (R000)</b>			
Working profit Gold	149 641	118 428	266 069
Net sundry revenue	11 840	12 548	24 388
Profit before tax and State's share of profit	161 481	128 576	280 457
Tax and State's share of profit	87 101	70 898	157 987
Profit after tax and State's share of profit	74 380	58 080	122 470
Capital expenditure	32 901	24 204	67 105
Dividend	68 528	—	68 528
Loan levy refund (1979)	6 881	—	6 881
Issue of debentures	10 900	—	10 900
<b>CAPITAL EXPENDITURE.</b> The unexpended balance of authorised capital expenditure at 31 December 1985 was R954.4 million.			
(b) Included in the total of capital expenditure for the six months ended 31 December 1985 is an amount of R25.2 million in respect of Lesudoom (Quarter ended 31 December 1985 is R11.9 million).			
<b>DIVIDEND.</b> A dividend (No. 32) of 55 cents per share was declared on 10 December 1985, payable to members on or about 12 February 1986.			
<b>SHAFTS</b>			
<b>KLOOF DIVISION</b>			
No. 4 Shaft. The shaft was sunk 281 metres to a depth of 1 457 metres below collar.			
No. 6A Auxiliary Shaft. Sinking of the shaft was completed to 27 Level and the shaft was sunk a further 50 metres to a further depth of 294 metres below the collar on 23 Level. Equipping of the shaft is well advanced.			
No. 8B Auxiliary Shaft. The equipping of the headgear portion and of the shaft bottom is in progress.			
<b>LEEDOOM DIVISION</b>			
No. 1 Shaft. The collar excavation was completed to a depth of 13 metres and the headgear shell was erected.			
No. 1 Ventilation Shaft. The shaft was sunk 286 metres to a depth of 598 metres below the collar.			

On behalf of the board  
R. A. Plumbridge } Directors  
A. H. Munro

9 January 1986

**VLAKFONTEIN**  
Vlaakfontein Gold Mining Company Limited  
(Registration No. 05/08185/06)

ISSUED CAPITAL: 6 000 000 shares of 20 cents each, fully paid.

	Quarter ended 31 Dec. 1985	Quarter ended 30 Sept. 1985	Six months ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	40 743	53 380	94 123
Gold produced (kg)	189 287	196 620	325 877
Yield (g/t)	4.6	3.5	4.1
Price received (R/kg)	27 288	22 246	24 620
Revenue (R/t milled)	298,8	262,2	278,3
Cost (R/t milled)	27 065	22 120	24 647
Profit (R/t milled)	34,89	37,19	30,94
Revenue (R000)	11 284	13 630	12 800
Cost (R000)	3 443	3 545	6 991
Profit (R000)	1 394	1 714	2 465
Profit (R000)	2 487	2 048	3 545
<b>FINANCIAL RESULTS (R000)</b>			
Working profit Gold	2 487	1 048	3 545
Net sundry revenue	670	1 212	1 788
Profit before tax	3 087	1 891	4 748
Formula tax	1 885	761	2 446
Non-mining tax	188	196	386
Profit after tax	1 233	764	1 977
Net surface capital expenditure	—	—	—
Repayment of capital	900	—	900
Loan levy refund (1979)	255	—	255
<b>CAPITAL EXPENDITURE.</b> There were no capital expenditure commitments at 31 December 1985.			
<b>REPAYMENT OF CAPITAL.</b> No dividend was paid or declared during the quarter. In a circular dated 20 November 1985 members were informed that the reduction in the authorised and issued capital of the company from 35 cents per share to 20 cents per share was duly confirmed by the Supreme Court of South Africa and became effective on 29 November 1985. The repayment of capital of 15 cents per share will accordingly be made on or about 12 February 1986 to members who were on the register at 24 December 1985.			

On behalf of the board  
A. H. Munro } Directors  
G. P. Alvey

9 January 1986

**VENTERSPOST**  
Venterspost Gold Mining Company Limited  
(Registration No. 05/0682/06)

ISSUED CAPITAL: 6 050 000 shares of R1 each, fully paid.

	Quarter ended 31 Dec. 1985	Quarter ended 30 Sept. 1985	Six months ended 31 Dec. 1985
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
One milled (t)	390 000	390 000	780 000
Gold produced (kg)	1 376.7	1 392.1	2 778.8
Yield (g/t)	3.5	3.6	3.6
Price received (R/kg)	27 598	22 719	24



FT COMMERCIAL LAW REPORTS

Digest of Michaelmas Term cases

FROM NOVEMBER 29 TO DECEMBER 30 1985

Regina v London Regional Passengers Committee, ex parte London Borough of Brent and Others (FT, November 29).

action, the Court of Appeal held that the defendant had a direct interest in the outcome, and his disinterestedness to benefit, incurred when he was prevented from working, survived for the duration of the stoppage.

Regina v Secretary of State for Social Services, ex parte Barnare Medical Supplies Ltd (FT, December 6).

Regina v Controller-General of Patents, Design and Trademarks, ex parte Glaxo-Wellcome NV and Another, Alena and Manbury Ltd v Generics (UK) Ltd (FT, December 13).

Inland Revenue Commissioners v North Sea Ltd (FT, December 3).

In an appeal by the Inland Revenue against a decision that Mobil's expenditure qualified for supplement in calculating petroleum revenue tax, the taxpayer argued that the licence was a contract and that since both the licence and the programme for constructing a platform were agreed before the cut-off date of January 1, 1961, the expenditure was incurred "in pursuance of" a qualifying contract for the purposes of section 111 of the Finance Act 1961.

Nottinghamshire County Council v Secretary of State for the Environment; City of Bradford Metropolitan Council v Secretary of State for the Environment (FT, December 13).

Under the Patents Act 1977, "new existing patents" had their period automatically extended from 15 to 20 years subject to a licence of right in the intervening four years. In related actions concerning the importation of drugs into the UK under patents, the House of Lords held that the Comptroller-General's discretion to include a licence of right in the terms of a licence of right (other than a prohibition on importation), the aim should be, as far as was practical, to exclude any disputed terms to be settled by the date when the extended four-year period began. To that end, proceedings before the Comptroller-General could be started by the patentee or licensee before the end of the 18th year.

Cartledge v Chief Adjudication Officer (FT, December 4).

Mr Cartledge worked as a colliery driver. Work ceased in March 1984 in response to a call by the National Union of Mineworkers for a strike. For some days he was prevented from working by violent picketing, but was able to return to work during the stoppage, and was then made redundant. After his redundancy he was refused unemployment benefit under section 19 of the Social Security Act 1975, which withheld benefit from a person who has become unemployed due to a trade dispute in which he is "directly interested." Although Mr Cartledge was against strike

action, the Court of Appeal held that he had a direct interest in the outcome, and his disinterestedness to benefit, incurred when he was prevented from working, survived for the duration of the stoppage.

Williams & Humbert v W & H Trade Mark (Mercury) Ltd and Others; Rumasa SA and others v Multivest (UK) Ltd and Others (FT, December 29).

Palatine Graphic Arts Ltd v Liverpool City Council (FT, December 11).

When Palatine agreed to leave its premises in Liverpool at the city council's behest, it was agreed that the council would pay a price equivalent to the compensation usually payable on compulsory purchase. In the

negotiations concerning an option to purchase premises in London for the Italian Tourist Office (Enki) which was a state body, the House of Lords held that the Secretary of State had acted in bad faith, for an improper motive, and that the consequences of his guidance were so absurd that he must have taken leave of his senses.

Janred Properties Ltd v Este Nacional per 41 Turismo No 21 (FT, December 17).

Janred Properties Ltd v Este Nacional per 41 Turismo No 21 (FT, December 17).

Janred Properties Ltd v Este Nacional per 41 Turismo No 21 (FT, December 17).

Janred Properties Ltd v Este Nacional per 41 Turismo No 21 (FT, December 17).

Janred Properties Ltd v Este Nacional per 41 Turismo No 21 (FT, December 17).

A profile of the typical reader of THE BANKER. The typical reader of THE BANKER is a Senior Vice-President working for a commercial bank. He has responsibility for international affairs...

F.T. CROSSWORD PUZZLE No. 5918. ACROSS: 1 Time of arrival? (4,2,5). 2 Back transport system when union leader enters fray? (3). 3 First time in the blast for this social group? (5). 4 Barker returns to cover a new sport—hunting mousci? (9). 5 Raising "Leave Arrangements" get into trouble? (9). 6 Double time after 1 am, but not August 1st? (5). 7 Scrap the use of "fortissimo" in poor meat? (7). 8 Putting a note in the stamped addressed envelope is prudent? (4). 9 Somewhere to live, even (4). 10 Used to make people late in Spain? (7). 11 Regularly taking drink involving is unique? (5). 12 Unusually nice about sin being involved before being hypocritical? (9). 13 "Phone round with another name for these remarkable people? (8). 14 Right behind the one belonging to them? (5). 15 Holding the ball, races the toddler? (3). 16 Time of departure? (4,2,5). DOWN: 1 Get less to iron? (8). 2 Volunteers get new flutes, showing good artistic judgment? (8). 3 After work there's time for some entertainment? (5). 4 Humbly ask the emir break-up to end? (7). 5 Feels indignant about and gives piano away? (7). 6 Bring her a tree "Herald"? (9). 7 Officially recind the article and drive back road? (6). 8 Naughty boy turned up to pester people? (6). 9 A self-trained gangster story? (9). 10 Meet me leaving to create, redesign and so on (2,6). 11 Rex reaches disaster investigation? (9). 12 Secret police smash rates in front of Post Office? (7). 13 Covering the fish, get the head taken off? (6). 14 One's in the lead, to be truthful? (8). 15 Don't get upset about the egghead being famous? (5). Solution to Puzzle No 5,917.

APPOINTMENTS BSR International finance director. Mr Jack Haggarty has been appointed to the board of BSR INTERNATIONAL as finance director. Previously the group company secretary, he will be based at BSR's head office in Hong Kong and succeeds Mr Philip Robinson, who resigned for personal reasons at the end of last year.

BASE LENDING RATES. Table listing various banks and their lending rates for different terms and currencies.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS. Large table listing various unit trusts, their managers, and other details.

Vertical text on the right edge of the page, possibly a page number or additional information.



INSURANCE, OVERSEAS & MONEY FUNDS

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

Table titled 'Money Market Trust Funds' listing various trust funds and their performance metrics.

Table titled 'Money Market Bank Accounts' listing various bank accounts and their interest rates.

Table titled 'Options' listing various options contracts and their prices.

Table titled '3-month call rates' listing various call options and their rates.

NOTES: A section providing additional information and disclaimers regarding the data presented in the tables.



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES Dollar loses ground

The dollar fell sharply yesterday afternoon on rumours that Arab nations may liquidate their US dollar holdings in response to the freezing of Libyan assets in the US...

£ IN NEW YORK

The dollar closed at 204.05 against the pound on Wednesday. The dollar fell sharply yesterday afternoon on rumours that Arab nations may liquidate their US dollar holdings...

FINANCIAL FUTURES Weaker trend

Prices continued to fall in the London International Financial Futures Exchange yesterday in very active trading. Gilt prices opened lower on the back of sharply higher interbank rates in the cash market...

LONDON

Table with columns for 20-Year 12% Notional Gilt, 10% Notional Short Gilt, and 10% Treasury Bonds. Includes columns for Close, High, Low, Prev, and Estimated volume.

POUND SPOT—FORWARD AGAINST POUND

Table showing exchange rates for US, Canada, West Germany, France, Italy, Spain, Portugal, Greece, Ireland, and Switzerland against the pound.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, US dollar, Swiss franc, Japanese yen, and others.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table showing exchange rates for UK, Ireland, Netherlands, Belgium, Denmark, West Germany, France, Italy, Spain, Portugal, Greece, Ireland, and Switzerland against the dollar.

OTHER CURRENCIES

Table showing exchange rates for Argentina, Australia, Brazil, Canada, Hong Kong, India, Israel, Japan, Korea, New Zealand, Norway, Saudi Arabia, Singapore, South Africa, Taiwan, Thailand, and others.

CURRENCY FUTURES

Table showing currency futures for Pound, Euro, and others.

EXCHANGE CROSS RATES

Table showing cross rates between major currencies like US dollar, DM, Yen, etc.

CURRENCY RATES

Table showing currency rates for Sterling Index, EMS European Currency Unit Rates, and others.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency deposits and loans.

STERLING INDEX

Table showing the Sterling Index and other market indicators.

MONEY MARKETS UK rates show further rise

Wednesday's one point rise in UK bank rates failed to dispel nervousness yesterday. Interest rates were marked up amid fears of falling oil prices and further loss of confidence in sterling...

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for three and six months U.S. dollars.

LONDON MONEY RATES

Table showing London money rates for Treasury bills, interbank, and other instruments.

MONEY RATES

Table showing money rates for various currencies and instruments.

Advertisement for Currency Swings: Cutting Your Risks. Includes text about currency risk and contact information for Worldollar Corp.

Advertisement for Samsung Semiconductor & Telecommunications Company Limited. Includes details about floating rate notes due 1994.

Advertisement for National Financiera S.A. Includes details about floating rate notes.

Advertisement for Nikko Securities Co Ltd. Includes details about European equity receipts.

Large advertisement for International Business Phrase-Book: Lesson 1. Features the text 'When it comes to asking anything about international business information, the French have a phrase for it: J'aime bien la tour Monsieur Eiffel. Mais si vous voulez savoir «comment», appelez le Financial Times.' Includes an illustration of a man in a top hat and a woman.



INDUSTRIALS - Continued. Table listing various industrial stocks with columns for stock name, price, and other financial metrics.

LEISURE - Continued. Table listing leisure-related stocks such as hotels and entertainment companies.

PROPERTY - Continued. Table listing real estate and property-related stocks.

INVESTMENT TRUSTS - Cont. Table listing various investment trusts and funds.

FINANCE, LAND - Cont. Table listing financial and land-related stocks.

MINES - Continued. Table listing mining stocks from various regions.

INSURANCE. Table listing insurance companies and their stock prices.

PAPER, PRINTING, ADVERTISING. Table listing stocks in the media and publishing sectors.

PROPERTY. Table listing real estate and property stocks.

TRUSTS, FINANCE, LAND. Table listing trusts and financial institutions.

PLANTATIONS. Table listing plantation and agricultural stocks.

OVERSEAS TRADERS. Table listing international trading and commodity stocks.

NOTES. A section containing various notices, disclaimers, and information regarding the data provided in the tables.





WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, Japan, Belgium/Luxembourg, Denmark, France, Netherlands, Switzerland, and South Africa. Columns include country, date, price, and change.

CANADA

Table of Canadian stock markets including Toronto and Montreal. Columns include stock name, price, and change.

Indices

Table of various stock indices including New York Dow Jones, NYSE Consolidated 1500 Actives, and others. Columns include index name, date, and value.

OVER-THE-COUNTER

Table of over-the-counter stock prices with columns for stock name, price, and change.

Table of NYSE Consolidated 1500 Actives with columns for stock name, price, and change.

Advertisement for Clydesdale Bank PLC and TSB Bank. Includes text: 'Clydesdale Bank PLC announces that with effect from 10th January 1986, its Base Rate for Lending is being increased from 11 1/2% to 12 1/2% per annum' and 'TSB Bank Base Rate'.

WORLD ECONOMIC INDICATORS

Table of world economic indicators with columns for indicator name and value.



NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

Dividend information text: Dividend is a distribution of a company's earnings to its shareholders...



IN-DEPTH REPORTING DAILY IN THE FT

